

Chapter 10 Implementation: *status update*

Key: ~~Strike Through~~ = accomplished

Blue Text & Italics = Status Update

Land Use. *See Chapter 4 for details.*

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Improved Zoning				
<ul style="list-style-type: none"> Develop new zoning code to implement new categories. <i>Ongoing and have made good progress. Started with Mixed Use, Town Center, and Residential Office Districts.</i> 			x	City, Planning Department and Commission
<ul style="list-style-type: none"> Work with the Comprehensive Plan Land Use Recommendation map on an area by area basis to determine the feasibility and acceptability of rezoning. <i>Ongoing and have made good progress.</i> 			x	City, Planning Department and Commission
Improved Standards and Regulations				
<ul style="list-style-type: none"> Create a new City subdivision code. 	x			City, Planning Department and Commission, Public Works
<ul style="list-style-type: none"> Evaluate and consider shifting platting authority from Borough to City of Homer. <i>Reviewing Borough subdivision ordinance, high technical hurdles.</i> 			x	City Council, Administration, Planning Department and Commission, Public Works and Kenai Peninsula Borough
<ul style="list-style-type: none"> Adopt new development standards for development in environmentally sensitive areas. Includes road construction practices. <i>Steep slope standards developed, CIP project submitted for storm water plan.</i> 	x			City Planning Department and Commission, Public Works, Transportation Advisory Committee
<ul style="list-style-type: none"> Create new development standards for higher density residential development. <i>Ongoing. For example, secondary residential dwelling use has been opened up.</i> 		x		City, Planning Department and Commission
<ul style="list-style-type: none"> Adopt building codes. 		x		City Council, with future Building Inspector
Green Infrastructure				
<ul style="list-style-type: none"> Evaluate incentives to promote development that uses the green infrastructure ideas presented in Appendix D. 	x			City, Planning Department and Commission,
<ul style="list-style-type: none"> Develop new standards to address issues related to shore stabilization and ocean front development. <i>Shore stabilization standards developed.</i> 		x		City Planning Department and Commission,
<ul style="list-style-type: none"> Adopt guidelines for sustainable development such as energy efficiency, use of recycled materials, and low impact landscaping in city buildings. <i>Ongoing. No official policy.</i> 	x			City Administration, Council

Pattern of Development				
▪ Work with Borough to prepare mutually acceptable development standards.		x		City, with Kenai Peninsula Borough
▪ Establish more specific criteria, process, schedule and objectives for possible future annexations.		x		City Council, Administration, Public Works, Finance, Planning
▪ Amend city code to recognize the transfer of development rights to preserve environmentally sensitive or recreational areas.	x			City Planning Department and Commission, Borough

Transportation. *See Chapter 5 for details.*

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Establish a Road Corridor Preservation Program and adopt appropriate ordinances (e.g., road standards, cost sharing mechanisms).	x			City, Public Works, Planning Department, Planning Commission,
Update the 1986 Master Streets and Roads Plan and the 2005 Transportation Plan. Implement the Transportation Plan. <i>Implementation of Transportation Plan is ongoing (for example, CIP project for east west connector, etc). Plan should be updated in 2015.</i>		x		City, Public Works, Planning Department, Planning Commission, Transportation Advisory Committee

Parking

▪ Construct strategically located parking lots in or near downtown. <i>Designated RV parking areas at HERC and Chamber.</i>		x		City, Administration, downtown businesses
▪ Improve/increase on-street parking.		x		City, Planning Department and Commission, Public Works
▪ Allow for shared parking and in-lieu fees for downtown businesses. <i>Partially complete: parking code has been updated and shared parking is easier to do. No work on in-lieu fee parking.</i>		x		City, Planning Department and Commission,

Trails/Non-motorized Transportation

▪ Develop bike/pedestrian friendly roadway design standards.	x			City Public Works, Transportation Advisory Committee
▪ Implement the policy recommendations of the Non-Motorized Transportation Plan, e.g. an acceptance policy for trail easements. <i>Ongoing. Trails design manual in place. New trails have been built (Spit trail, for example).</i>	x			City Public Works, Administration
▪ Build the recommended trail connections in the Non-Motorized Transportation Plan. <i>Ongoing.</i>	x	x	x	City Council, Public Works, Parks and Recreation Commission, Transportation Advisory Committee, Planning, nonprofits, developers

Public Services & Facilities. See Chapter 6 for details.

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Fire & Emergency Services				
<ul style="list-style-type: none"> Construct new building and training facility. <i>Preliminary design underway for new joint public safety building.</i> 		x		City Administration, Council, Fire Department
<ul style="list-style-type: none"> Develop satellite facility on Skyline Drive. Completion date October 2014. 	x			City Administration, Fire Department
<ul style="list-style-type: none"> Hire Fire Marshal/Code Examiner. 	x			City, Council
<ul style="list-style-type: none"> Increase volunteer core to 50 people. 		x		City, Fire Dept, volunteers
<ul style="list-style-type: none"> Increase marine fire/emergency response capabilities. Refurbished marine fire carts is a top 5 CIP priority. 		x		City, Port & Harbor merchants & patrons
<ul style="list-style-type: none"> Increase training opportunities. Ongoing. 		x		City, Fire Department
<ul style="list-style-type: none"> Update Emergency Operations & Hazard Plans. <i>EOP updated in 2013. Hazard Plan updated 2010, due for update in 2015.</i> 			x	City, Fire Department
Police Department				
<ul style="list-style-type: none"> Hire dedicated Homer Spit Officer for summer months. <i>When all officer positions are filled, one officer is assigned to the Spit during the summer.</i> 	x			City, Council, Police Department, Port and Harbor
<ul style="list-style-type: none"> Address retention and recruitment issues, and retain a competitive compensation package. Ongoing. 	x			City, Police Department, Council
<ul style="list-style-type: none"> Implement a reasonable vehicle replacement plan. <i>Have replaced 1 since 2010, 4 more need replacement.</i> 		x		City Council, Administration, Public Works
<ul style="list-style-type: none"> Construct new building. <i>Preliminary design underway for new joint public safety building.</i> 		x		City Council, Administration
Water & Sewer				
<ul style="list-style-type: none"> Institute a community water conservation program and provide incentives. <i>New water rates promote conservation. Ample water supply for near future.</i> 	x			City, Public Works, Finance, Council
<ul style="list-style-type: none"> Implement the Water Sewer Master Plan. <i>Ongoing. New water treatment plant, other capital projects in the works.</i> 	x	x	x	City, Public Works, Finance, Council
<ul style="list-style-type: none"> Construct water and sewer lines to developed properties as demand warrants. <i>Ongoing. Master Plan is used to plat easements in new developments. Lines are constructed as requested through LIDs and HAWSP (latest example, K-Drive phase 2).</i> 			x	City Public Works, Council
<ul style="list-style-type: none"> Develop a new water source. <i>Long term CIP priority.</i> 			x	City, Administration, Public Works
<ul style="list-style-type: none"> Repair and rehabilitate sewer mains to reduce infiltration. <i>Sliplined 1800LF in central business district.</i> 	x			City, Public Works

<ul style="list-style-type: none"> Enact a sewer inflow reduction program. <i>Some money is budgeted for smoke testing but more education, code revisions and enforcement is needed.</i> 	x			City, Public Works
Port & Harbor				
<ul style="list-style-type: none"> Complete the Port and Harbor projects listed in Homer's current CIP, including: <ul style="list-style-type: none"> Create an East Boat Harbor Address general harbor maintenance and erosion control <i>Have a draft dredge management plan with Corps. Will be able to cross off the list soon.</i> Complete Homer Spit trail and harbor pathways Improve restrooms along the spit trail. <i>Ongoing. 2 have been improved, others are on the CIP.</i> Build new Port and Harbormaster facility. Completion date March 2015. 	x	x	x	City, Council, Administration, Port and Harbor, ACOE, AKDOT
<ul style="list-style-type: none"> Address parking/develop spit shuttle <i>Have made improvements to parking through enforcement. Parking expansion project is on CIP. Homer Trolley offers seasonal shuttle.</i> 	x			See land use City, Council, Administration, Port and Harbor
<ul style="list-style-type: none"> Monitor erosion of Spit <i>Ongoing. DOT installed rip rap along Spirt Road summer 2014. Harbor entrance erosion control complete in 2014.</i> 	x			City, ACOE, AKDOT, KBRR, KPB Coastal Management District
Solid Waste				
<ul style="list-style-type: none"> Institute measures to improve recycling among City departments. <i>About half of City facilities have office recycling.</i> 	x			City Administration
<ul style="list-style-type: none"> Work with the Borough on developing future strategies for waste disposal. Landfill has been converted to transfer site for domestic trash. 	x			City Administration, Borough
Library				
<ul style="list-style-type: none"> Increase staff to respond to increased demand. <i>2014 increased .3 position and 1 seasonal employee. Current staff levels are able to respond to customers at the front desk. Additional 1.5 staff are needed behind the scenes to manage technology services, implement programming, and catalog and process books and materials.</i> 		x		City Council, Administration
Administration				
<ul style="list-style-type: none"> Build a new City Hall and Plaza. City Hall expansion and remodel complete. 		x		City Council, Administration

Senior Services				
<ul style="list-style-type: none"> Improve accessibility for senior citizens. Require all public facilities be accessible for seniors and individuals with disabilities. <i>Newer facilities are built ADA accessible. Library has additional ADA resources. No retrofitting has occurred at existing facilities.</i> 	x			City Administration, Public Works, Planning Department and Commission
<ul style="list-style-type: none"> Encourage or create incentives for private businesses to provide or improve accessibility for seniors. 		x		City, business community
Youth Services				
<ul style="list-style-type: none"> Provide a range of activities and programs to benefit youth. <i>Continued work by Community Recreation, Library and Parks. Adequate staffing and facilities are limiting factors for the City. The needs assessment will identify community wide barriers and opportunities for non-city organizations and businesses. REC room provides youth services (non-profit).</i> 		x		City, Parks and Recreation/Community Schools, nonprofits
Education				
<ul style="list-style-type: none"> Continue to partner and work to support efforts of the Kenai Peninsula Borough School District. 			x	City, KPB
Storm Water				
<ul style="list-style-type: none"> Develop storm water design criteria for large parcel development. <i>Storm water plan submitted as CIP project.</i> 	x			City, Public Works
<ul style="list-style-type: none"> Adopt area-wide storm water management standards. <i>Storm water plan submitted as CIP project.</i> 		x		City, Public Works
<ul style="list-style-type: none"> Encourage the utilization of green infrastructure mapping as a means to identify and retain natural drainage channels and important wetlands, which serve drainage functions. <i>Ongoing. City uses environmental information for all developments and plats that are reviewed by the Planning Commission.</i> 	x			City, Public Works, Planning
Community Capacity				
<ul style="list-style-type: none"> Continue to work with residents and businesses to better understand community priorities, and to the extent possible, find resources to meet these needs. <i>Ongoing.</i> 	x			City, All departments
<ul style="list-style-type: none"> Continue to work with citizen groups and nonprofit organizations which play a large role in providing desired services in Homer. <i>Ongoing. Collaboration with various area non-profits.</i> 	x			City, Community
<ul style="list-style-type: none"> Increase the net revenues coming into the city, through managing costs and expanding the community's tax base. <i>Ongoing. Slight upward trend in revenue from 2010.</i> 	x			City Council, Administration, Community
<ul style="list-style-type: none"> Support the efficient use of existing community facilities. Partner with organizations to keep city facilities operating beyond normal hours. <i>Ongoing. HERC building is used by community.</i> 	x			City

Parks, Recreation, & Culture. *See Chapter 7 for details.*

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Increase staffing at Parks & Recreation and determine if a merger with Community Schools would be appropriate. <i>A partial merger has taken place and P&R seasonal staffing has increased.</i>		x		City, City Council
Conduct parks inventory and needs assessment ; establish a park dedication ordinance. <i>A needs assessment is underway. No work accomplished on a park dedication ordinance.</i>		x		City, nonprofits, Public Works, Planning and Parks and Recreation Departments and Commissions
Establish, implement park landscaping standards. No progress.	x			City, Parks and Recreation
Build a city greenhouse to support the Homer beautification program. <i>Currently use the HS greenhouse, but demand for that facility by school district is growing and will push out City eventually.</i>			x	City, Administration, Parks and Recreation
	x			City, Parks and Recreation
Develop a community recreation facility.			x	City, nonprofits
Establish park endowment fund.		x		City, City Council, Friends groups, non-profits
Develop public restrooms in downtown.	x			City, Administration
Investigate multipurpose arts and cultural facility. <i>The needs assessment is assessing the need for a facility. Homer Council on the Arts is also assessing need.</i>		x		City Administration, nonprofits
Create a Parks and Recreation Master Plan. Still needed. <i>The results of the needs assessment is a piece of this future plan.</i>	x			City, Public Works, Parks and Recreation Department and Commission, Planning
Update the Beach Policy. <i>Ongoing, as requested by the public and P&R Commission.</i>		x		City, Parks and Recreation Commission, Police Department

Economic Vitality. See Chapter 8 for details.

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Improve technology infrastructure.		x		City, businesses
Work with the University, KBC to develop education and vocation programs for Homer residents. <i>University is conducting a space needs assessment.</i>		x		City, Economic Development Commission, University, Students
Research and implement strategies to provide for a range of housing options.		x		City, developers
Accommodate and promote arts and culture events. <i>Ongoing.</i>	x			City, Public Arts Committee, nonprofits
Tourism				
<ul style="list-style-type: none"> Provide adequate parking for Spit attractions and/or efficient shuttle service between downtown and Spit areas. <i>Homer Trolley serves as seasonal shuttle. Spit parking has been improved through enforcement.</i> 	x			City/private
<ul style="list-style-type: none"> Prepare a Tourism Management Plan. 		x		City, Chamber
Natural Resources				
<ul style="list-style-type: none"> Expand the Deep Water Dock. <i>Feasibility study will be underway 2014.</i> 			x	City Council, Port and Harbor Commission and Department
<ul style="list-style-type: none"> Support commercial fishing and fish processing. <i>Ongoing. For example, recently installed new power pedestals at System 5. Spit zoning has been updated and better accommodates these uses. Lease policy has been updated.</i> 	x	x	x	City, Council, Lease Committee, Port and Harbor and Economic Development Commissions
Support staging areas for large development projects. <i>Ongoing. Allow for short and long-term leases at '30 acres' by Deep Water Dock.</i>		x		City, Council, Lease Committee, Economic Development Commission
Partner with and support the efforts of other organizations, such as the Chamber of Commerce, to plan for economic development. <i>Increased collaboration with Chamber (designated seats for City of Chamber board and Chamber on EDC).</i>		x		City, Council, Economic Development Commission, Chamber
Review and update the Comprehensive Economic Development Strategy as needed. <i>CEDS plan was updated in (2011).</i>		x		City, all departments, Council

Energy Plan. *See Chapter 9 for details*

Project	Timeframe			Primary Responsibility
	Near Term	Mid Term	Longer Term	
Create an energy plan.		x		City - Administration
Implement the Climate Action Plan, employee Sustainability Guidebook , and strategies to grow and maintain the Sustainably Fund. <i>Implementation of Climate Action Plan ongoing. Sustainability fund functional.</i>	x			City – Administration, City Council
Improve energy efficiency and conservation in City facilities. <i>Ongoing. Converting City facilities to natural gas, interior and exterior lighting upgrades, new motors at water treatment plant, tracking energy costs at City facilities.</i>	x			City - Administration
Create a solid waste and recycling plan for City operations, and update procurement policies to reduce “upstream” waste and pollution.	x			City – Administration, Finance
Partner with public, private and non-profit organizations to implement a plan to reduce, reuse and recycle solid waste.		x		City Administration, borough, public and private organizations