

CITY OF HOMER
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City of Homer

2007 Annual Report

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Manager's Message

2007 proved to be another rewarding year for the City of Homer. The City government remains in a fiscally sound and stable position. The 2007 audit indicates that the City General Fund saw a significant excess of revenues over expenditures for the third year in a row. The City departments have done an excellent job of keeping expenses within approved budgets and the Council has implemented conservative spending policies. This fiscal environment has enabled the City Council to make real strides toward achieving the goals contained in the City's Long Range Fiscal Plan. Those goals include increasing depreciation accounts and expanding the General Fund balance. In 2008, the City will retire all of its current general obligation debt.

The audit also shows that the Water and Sewer and Port and Harbor Enterprise Funds are financially sound in terms of overall assets. However, a trend has



"A compassionate government keeps faith with the trust of the people and cherishes the future of their children."

—Lyndon Baines Johnson

developed over the past few years that needs to be addressed. Expenses exceeded revenues in both funds the past two years. That trend was highlighted

during the FY 08 budget deliberations for the Water and Sewer Fund. The Council responded by developing a new model for calculating fees and by reducing administrative costs. Both funds have experienced rapidly rising operations and maintenance costs and at the same time, strong political pressure to keep fees down.

There are two fundamental problems with the Water and Sewer Fund which the Council will continue to discuss. The first is that the City has an expansive and expensive treatment and distribution system which currently suffers from a lack of density and a relatively small customer base. The second is that the HAWSP Fund generates significant revenues for new construction but may not be used for maintenance and operations. The result is that the City has ample revenue to expand and improve the system but maintenance and

operations are funded solely by user fees that are generated by a limited number of customers.

The City has numerous on-going capital projects and many of them experienced significant progress in 2007. The larger projects include: 1) City Hall/Town Square Project. A great deal of work was completed in 2007 on contractor selection, design, and public engagement. 2) New Water Treatment Plant. The design of this \$11.5 million dollar project was completed in 2007 and construction will take place in 2008. 3) Deep Water Dock Expansion. The City worked with State and Federal officials to find ways to gain access to a \$2 million dollar "earmark" that was originally intended to cover engineering, design, and permitting for the dock expansion. 4) East Boat Harbor. 2007 marked year 2 of a 3-year feasibility study for an expanded boat harbor. The feasibility study is being conducted by the U.S. Army Corps of Engineers and the cost is being shared by the Corps, the State of Alaska, and the City.

The City made significant progress on several long range planning documents in 2007. A draft Comprehensive Plan Update was completed and will be thoroughly reviewed by the community in 2008. The Council also adopted a Climate Action Plan with a goal of reducing greenhouse gas emissions, particularly in municipal operations.

The City of Homer continues to strive to become as efficient, productive, and responsive to the needs of its residents as possible. The City's success in 2007 was due in large part to the diligence and hard work of the Mayor, the City Council, the volunteers on Boards and Commissions, an active and engaged citizenry, and dedicated public employees. The 2007 Annual Report contains a broad overview of the financial activities of the City including its Enterprise Funds and Capital Improvement Program. The report also contains Departmental reports on goals and accomplishments. I believe that a review of this year's annual report will confirm that the City government is functioning at a high level, that its fiscal policies are sound, and that Homer continues to be a very attractive place to live and do business.

A handwritten signature in blue ink that reads "Walt Hilde".

Mayor and City Council

The City of Homer is a First Class Municipality with an elected mayor and city council. The mayor is elected to serve a 2-year term. City Council members serve staggered 3-year terms. Expiration of the term for each member is noted in parentheses in the group photo below.

In the October 2007 municipal election, Council member Beth Wythe was reelected and Lane Chesley was elected as a new member of the City Council.



Above: On behalf of the City of Homer, Mayor Jim Hornaday accepts a painting from Halibut Cove artist Diana Tillion, while Clem Tillion looks on. The painting captures a scene from the Homer Spit, back when horses still grazed there.



Morgan Edminster of the group Homer Youth for Environmental Action testifies in support of the Climate Action Plan on December 10, 2007.

**“You campaign in poetry.
You govern in prose.”**

—Mario M. Cuomo



*Seated, left to right:
Francie Roberts (09),
Beth Wythe (10), Mayor
Jim Hornaday (08), Matt
Shadle (08), and City
Clerk Jo Johnson.
Standing: Lane Chesley
(10), Dennis Novak (09),
Mike Heimbuch (08)
and City Manager Walt
Wrede.*

City Advisory Bodies

The Mayor, City Council, and City employees are grateful to the many local citizens who volunteer their time to serve on advisory boards and short-term committees.

In 2007, three shorter-term committees were established to work on special projects. The Global Warming Task Force produced a Climate Action Plan that was adopted by the City Council in December.

The Citizens Advisory Committee provided valuable

input in the development of a new Comprehensive Plan. The City Hall/Town Square Review Committee

provided input to

the City Council and design team working on Phase 1 of Town Center Development.

The following individuals contributed hundreds of hours in 2007 to help ensure a high quality of life in Homer now and in the future. (Names represent membership as of October 2007.)

Library Advisory Board

Michael Hawfield	Nancy Lord
Ann Keffer	Eileen Faulkner
Kyra Wagner	Bette Seaman
Linda Martin	



In 2007 Bill Smith (right) served on the advisory committee for the Comprehensive Plan update and also on the Town Square Review Committee. In addition, he volunteered so many hours to the Global Warming Task Force that he was regarded as a “virtual member.” He is shown here consulting with Chris Ellington, GWTF summer intern.

Parks & Recreation Commission

Lou Stewart	Mimi Tolva
Annie McGreenery	Teena Garay
Jessica Tenhoff	Bumppo Bremicker

Planning Commission

Ray Kranich	Barbara Howard
Sharon Minsch	Bryan Zak
David Scheer	Rick Foster
Bruce Hess	

Port & Harbor Commission

Otto Kilcher	Kevin Hogan
Paul Mackie	Catherine Ulmer
Glen Carroll	John Velsko
Sean Martin	
Dave Vanderbrink and Brantley Edens (lifetime honorary members)	

Transportation Advisory Committee

Kurt Marquardt	Bryan Zak
Lane Chesley	Steve Smith
John Velsko	

Public Arts Committee

Gaye Wolfe	Dave Anderson
Trina Fellows	Angie Newby
Karin Marks	Hope Finkelstein
Mike Yourkowski	

Global Warming Task Force

Alan Parks	Dale Banks
Micheal Neece	Sue Mauger
John Lemons	Thorey Munro
Dan Boone	Dan Lush
Pete Wedin	Neil Wagner
Doug Stark	

Comprehensive Plan Community Advisory Committee

Val McLay	Michael McCarthy
Bob Howard	Barb Seaman
Bill Smith	Anne Marie Holen
Jim Henkelman	Tina Day
Hannah Bradley	Allegra Bukojemsky
Ethan Martin	Marianne Schlegelmilch

Town Square Review Committee

Dennis Novak	Beth Wythe
Barb Seaman	Bill Smith
Derotha Ferraro	Kurt Marquardt
Kyra Wagner	Angie Newby
Gaye Wolfe	Bumppo Bremicker
Caroline Storm	

Quick Facts and Figures

Date of Incorporation..... March 31, 1964
 Area in Square Miles 15 sq. mi. of land and
 10.5 sq. mi. of water
 City Population (official estimate).....5,502
 Borough Population (official estimate) 52,370

City Employees 100 full time; 7 part time

Public Works (including Parks & Rec)

Full and part-time employees.....34
 Miles of streets maintained..... 46.9
 Miles of water distribution line 42.4
 Miles of maintained wastewater line.....49.2
 Water usage (millions of gallons)..... 137
 Water customers.....1,406
 Vehicles and heavy equipment maintained 110
 Campground use
 (RV and tent nights)9,555
 Park acres maintained..... 518.23
 Miles of trail maintained..... 5.03

Public Safety (Police and Fire)

Full and part-time employees.....32
 Fire Dept. volunteers.....37
 Combined Fire/EMS calls 666
 Requests for police services6,052
 Arrests 577
 Days of jail time served..... 1,303.5
 Animals turned in or impounded..... 492
 Animals adopted..... 282
 Animals euthanized.....90

Port & Harbor

Full and part-time employees.....13
 Small boat harbor stalls 920
 Dock landings (not including state ferry)
 Deep Water Dock..... 160
 Pioneer Dock.....42
 Tons of ice sold3,826
 Crane hours billed or metered.....2,574
 Public, Fire, EMS, and Police assists..... 197

Planning

Full time employees..... 4
 Construction permits issued.....87
 Construction value.....\$14,136,202

Public Library

Full and part-time employees.....8
 Library volumes 40,181
 Library circulation..... 98,815
 Attendance 133,186
 Volunteer hours.....2,526

City Clerks Office

Full time employees 3
 Meetings attended and documented 114
 City Council ordinances, resolutions, and
 memoranda processed..... 359

**“How can anyone govern a
 nation that has 246 different
 kinds of cheese?”**

—General Charles De Gaulle

Finance

Full time employees..... 7
 Grants managed.....33
 Leases managed.....29
 City mill levy (property tax).....4.5
 Borough mill levy.....6.5
 Kenai Peninsula College mill levy0.1
 South Peninsula Hospital mill levy..... 1.75
 City sales tax 4.5%
 Borough sales tax..... 2.0%

City Assessed Value

Real property \$529,002,262
 Personal property.....\$22,811,263

City Tax Receipts

Property tax \$4,532,542
 Sales tax.....\$9,187,666

City Long Term Debt

General obligation bonds\$30,000
 Revenue bonds \$365,000
 Assessment bonds \$1,955,878
 Capital leases \$246,692
 Notes payable\$10,160,611
 Authorized but not issued \$1,321,590

2007 City Workforce

Names of department heads appear first in each category.

City Manager's Office

Walt Wrede	Steve Bambakidis
Sheri Hobbs	Anne Marie Holen
Mike Illg	Rachel Livingston

City Clerk's Office

Jo Johnson	Melissa Jacobsen
Renee Krause	

Finance

Regina Harville	Jo Earls
Michele McCandlish	Laurie Moore
Joanne Perret	Lori Sorrows
Lisa Vaughn	

"The key to being a good manager is keeping the people who hate me away from those who are still undecided."

—Casey Stengel

Library

Helen Hill	Amy Gordon
Jolee Ellis	Katherine George
Susan Gibson	Kathleen Pankratz
Teresa Sundmark	Christian Black

Planning

Beth McKibben	Julie Engebretsen
Dotti Harness	Shelly Rosencrans

Police Department

Mark Robl	Cheryl Bemowski
John Browning	Cynthia Burns
Roger Cornett	Alex Douthit
Mike Eastham	Jona Focht
Erin Pealatore	Will Hutt
Mark Kruzick	Lary Kuhns
Stacy Luck	Jim Knott
Paul Meyer	Dana Phillips
Randy Rosencrans	Cory Rupe
David Shealy	Steve Smith
Ed Stading	Wayne Stanley
Janie Stewart	Chuck Thorsrud
Barth Troughton	Casey Moss

Fire Department

Robert Painter	Steve Boyle
Elaine Grabowski	Dan Miotke
Dean Thoemke	Tim Yarbrough

Volunteer Firefighters/EMTs

Dr. Bill Bell	Christian Black
Marti Christensen	Samantha Cunningham
Jose Diaz	Candy Edwards
Mary Griswold	Carey James
Michael Jette	Pat Johnson
Brad Josephs	Maynard Kauffman
Cary Long	Michael Macaluso
Susie Malone	Mary McBurney
Trevor Mumma	Paul Pellegrini
Robert Purcell	Martin Renner
Zina Reutov	Josephine Ryan
Matt Sabelman	Matt Schneyer
Terry Sumption	Gary Thomas
Doug Van Patten	

Public Works

Carey Meyer	Ed Barcus
John Berelc	David Bolt
Rusty Cheney	Harlon Engebretsen
Ken Frazier	Barbara Garcia
Dan Gardner	Richard Gibson
Tamara Hagerty	Julie Harris
Don Henry	Jim Hobbs
Mitch Hrachiar	Joe Young
Jan Jonker	Richard Klopp
Bob Kosiorek	Jerry Lawver
Steve Martin	Brian McCarthy
Jim Nelson	Dan Olsen
Terry Overton	Gary Richardson
Mike Riley	Daniel Smith
Glenn Satterfield	Levi Stradling
John Wythe	Clint Rockett
Elton Anderson	Ryan Davis

Port & Harbor

Steve Dean	John Bacher
Wes Cannon	Matt Clarke
Daniel Cornelius	Chris Dabney
Lisa Ellington	Aaron Glidden
Bryan Hawkins	Bonnie Judge
Julia Martin	George Tyrer
Mark Whaley	

City Manager's Office

The City Manager's Office is housed at City Hall and includes the City Manager, Administrative Assistant, Personnel Director, and Special Projects Coordinator. The Systems Manager and Community Schools Coordinator are also considered part of the City Manager's Office.

The Homer City Manager serves as chief administrative officer of the City and is responsible for the administration of all City services. Walt Wrede has served as City Manager since February 2003.

The City Manager works closely with the Mayor and City Council, department heads, and other community



Mike Illg coordinates the Community Schools Program and coaches Popeye wrestling within the program.

leaders to identify and accomplish projects that are in the best interest of the community and to solve problems that might come up. He is responsible for overall budget preparation and shares responsibility with the Mayor and Council for articulating the City's needs to state and federal officials to secure funding for capital projects.

In 2007, Administrative Assistant Rachel Livingston resigned to become a full-time entrepreneur. She was replaced in October by Dru Corbin. In addition to phones, filing, scheduling, etc., Dru also took over staffing of the Public Arts Committee and assistance with the Art Selection Committee for the City Hall/Town Square project.

Sheri Hobbs has been Personnel Director for the City of Homer since 1994. Her work in personnel ranges from advertising positions and processing applications to maintaining personnel records, administering the health and life insurance programs, and producing the employee newsletter. She assists the City Manager, directors, and employees by providing information regarding personnel policies and benefit information. Sheri is also the Airport Terminal manager, which involves negotiating and administering

leases and other revenue generating programs at the airport.

The City of Homer assumed responsibility for the Homer Community Schools Program in fall 2006. Michael Illg coordinates the program with administrative oversight from Sheri Hobbs. In 2007, an average of 50+ classes and events were offered during the spring, fall, and winter sessions, drawing more than 500 participants.

Special Projects Coordinator Anne Marie Holen is responsible for producing the Capital Improvement Plan and Annual Report, and seeks funding for City projects through grantwriting and the preparation of legislative request materials. In 2007, Anne Marie also provided staff support to the Economic Development Commission and the Global Warming Task Force, including final production of the Homer Climate Action Plan.

Systems Manager Steve Bambakidis is responsible for troubleshooting and maintenance of 16 network servers and more than 100 desktop computers. He maintains the City's website as well as specialized automated systems for the Police, Fire, and Public Works departments. In 2007, he installed three phone systems, upgraded or moved four network servers, and upgraded three Internet connections, 20 computers, the Web server, and the network security system. He also set up a VPN (virtual private networking) server.

"The leadership instinct you are born with is the backbone. You develop the funny bone and the wishbone that go with it."

—Elaine Agather



Special Projects Coordinator Anne Marie Holen is not known for keeping a neat desk.

City Clerk's Office

The City Clerk is an official of the City of Homer, appointed by the City Manager and confirmed by the City Council. Jo Johnson was Homer's City Clerk in 2007. Melissa Jacobsen held the position of Deputy

City Clerk II and Renee Krause was Deputy City Clerk I. The Clerk's office also employed a temporary Clerical Assistant in 2007 and

the City Council granted funding for the position as permanent part-time for 2008.

The City Clerk attends meetings of the Homer City Council and keeps the journal for the Council and its advisory bodies. The Deputy City Clerks attend meetings of the advisory bodies and ensure that regulations for public meetings are met. In 2007, staff from the City Clerk's Office attended 114 meetings. In addition, they helped prepare 52 draft ordinances, 126 resolutions, and 181 memoranda; and processed 194 public records requests.

The Clerk's Office manages municipal records and makes them available to the public, provides for codification of ordinances and authenticates or certifies records, prepares agendas and packets for the governing body and advisory bodies as assigned, administers oaths of office, acts as the parliamentary advisor to the City Council and advisory commissions, and performs other duties required by law.

The City Clerk is a Certified Municipal Clerk and National Parliamentarian. The Deputy City Clerk II is a National Parliamentarian and has completed her third year at the Northwest Clerks Institute, as she works toward certification as a municipal clerk.

The City Clerk's Office records a weekly informational segment aired on public radio station KBBI and maintains informational kiosks in four locations within the community: Captain's Coffee Roasting Company, the Harbormaster's Office, Pudgy's Meat and Groceries, and City Hall. The Clerk's Office also produces and distributes a quarterly newsletter for City residents and maintains a website (<http://clerk.ci.homer.ak.us>) which contains a wealth of information, including meeting agendas and minutes.



Renee Krause has filled the position of Deputy City Clerk I since March 2007.



Melissa Jacobsen demonstrates advanced filing techniques.

The Clerk's Office administers a "Question of the Week" to solicit additional input from citizens anonymously. The question is posted on the Internet and also in various locations around town, with paper, pens, and cans for collecting answers. Responses are provided in the Council packets and posted on the Clerk's website.

The City Clerk administers all municipal elections and assists with borough and state elections. A City/Borough election was held on October 2, 2007. Beth Wythe was reelected to the City Council and Lane Chesley was elected as a new Council member, replacing Doug Stark. The voters defeated one ballot proposition that would have authorized a one-quarter percent sales tax increase dedicated as a source of matching funds for local recreational opportunity and development of the Town Center plaza and new City Hall.

Finance Department

The City of Homer Finance Department provides overall administration of the financial activities of the City. The Finance Department is proud to have received a Certificate of Achievement for Excellence in Financial Reporting for 22 consecutive years.

The Finance Department:

- coordinates the development of the annual budget with department heads and the presentation of the budget to Council.
- synchronizes the annual audit and audits completed by granting agencies, ensuring that all documents are provided in an easy-to-utilize manner.
- provides accounting services for all departments of the City.
- implements internal controls for all accounting practices.
- administers all accounting functions related to accounts payable and receivable, purchasing, budget, reception, utility, port and ambulance billings, capital projects, leases, and grant reporting.



Answering phones, handling payments, and helping people at the front counter are all in a day's work for Joanne Perret, Customer Service Cashier.

pointed out existing strengths and weaknesses prior to the annual audit process.

Finance Department staff also spent many hours creating and implementing a new water/sewer rate structure at the direction of the City Council. The new rate schedule was to take effect in 2008.

“Money is the root of all evil, and yet it is such a useful root that we cannot get on without it any more than we can without potatoes.”
—Louisa May Alcott



Michele McCandlish, Accounting Technician I, completed her 22nd year for the City of Homer in 2007.

During 2007, the Finance Department documented all the internal controls in place for the City of Homer in order to implement the requirements of the *Statement on Auditing Standards (SAS) No. 112: Communicating Internal Control Related Matters Identified in an Audit*. To ensure that the City was in compliance with these standards, an internal control audit was implemented by an outside auditor in November. This audit was extremely beneficial in that it

RATIO OF ANNUAL DEBT SERVICE TO GENERAL FUND EXPENDITURES 1998-2007			
	Total Debt Service (Principal + Interest)	Total General Expenditures	Debt Service to General Fund Expenditure
2007	\$496,082	\$9,356,829	5.30%
2006	\$484,916	\$8,414,502	5.76%
2005	\$477,766	\$8,018,872	5.96%
2004	\$463,854	\$7,474,417	6.21%
2003	\$453,734	\$6,594,445	6.88%
2002	\$446,831	\$6,287,847	7.11%
2001	\$435,054	\$5,700,565	7.63%
2000	\$427,054	\$5,213,935	8.19%
1999	\$419,913	\$5,759,418	7.29%
1998	\$425,981	\$5,297,953	8.04%

Note: Principal and interest does not include debt service paid by the Water & Sewer and Port & Harbor Enterprise Funds.

Planning and Zoning

The Planning and Zoning Office is responsible for reviewing all conditional use permit applications, as well as applications for sign permits, zoning permits, variances, and rezones. Additionally, staff facilitate long range planning efforts such as updates to the

Comprehensive Plan.

Staff work with the public to resolve zoning violations and to enforce the parking and zoning codes.

The Planning and Zoning Office maintains a

“The Lord’s Prayer is 66 words, the Gettysburg Address is 286 words, and there are 1,322 words in the Declaration of Independence. Yet, government regulations on the sale of cabbage total 26,911 words.”

—David McIntosh

website at <http://planning.ci.homer.ak.us/dahome.htm> to assist the public in understanding Homer’s zoning code and to provide easy public access to relevant documents and web sites.

2007 was another very busy year. A major achievement was completion of new wetlands maps, as part of a project funded by the U.S. Environmental Protection Agency. Staff also developed the provisions of a “sensitive areas” ordinance which was passed by the City Council in early 2007. Other work involved the City’s flood hazard policies, which were moved from Chapter 12 to Chapter 21 of Homer City Code. Work was nearly completed in defining the Scenic Gateway Overlay District, a 2-year effort that includes amendments to the Community Design Manual.



A woman outstanding in her field: Planning Technician Julie Engebretsen stands where the proposed Reber Trail will start at the end of Reber Road.



“Old Town Cottages” was issued a conditional use permit in 2007, continuing a trend of mixed-use development in Old Town.

In addition to these projects, staff focused considerable time and attention on a major update of the Homer Comprehensive Plan, an effort involving private consultants, numerous advisory group meetings, and two public workshops. The update was in near final form by the end of 2007.

**HOMER COMPREHENSIVE
PLAN UPDATE
PUBLIC
WORKSHOP**

**Wednesday
April 25, 2007
5-8:30pm**

**Homer High School
Commons**



Join your friends, neighbors and civic leaders in identifying the most important issues facing your community. Discuss solutions to these issues and how to implement them. Be involved in the lively and important process of updating Homer’s Comprehensive Plan - a plan that will help define the vision of Homer’s future. In advance of the Workshop, look for the Issues & Goals report at the City Clerk’s information kiosks around town.

Kids activities provided at workshop

Questions? Please Contact Us!
Beth McKibben, City of Homer Planning Department,
907-235-3106
Val McLay, Citizen Advisory Committee Chair, 907-235-7456
Tanya Idem Agnew-Bock, Consulting, 907-222-5424

www.homercompplan.com



WORKSHOP - Homer High School
600 E. Fairview Ave

To Millers Landing

To Slicing Hwy

To Anchor Point

A total of 87 zoning permits were approved and 14 conditional use permits were processed during the year. The 119 staff reports of 2007 addressed such topics as sign permits (11) development activity plans (6), storm water plans (4), flood hazard permits (5), stop work orders (2), and appeals (2).

Planning Technician Julie Engebretsen serves as staff to the Parks and Recreation Commission. City Planner Beth McKibben is a member of the Lease Committee.

Police Department

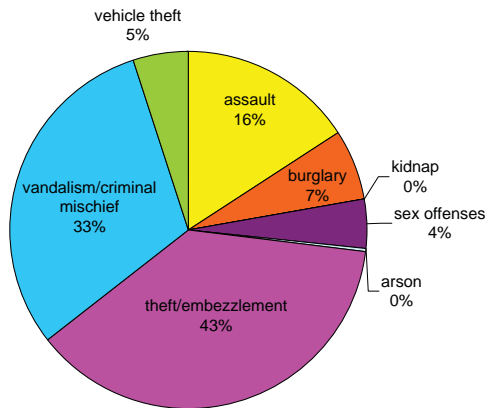
The Homer Police Department utilizes community-based policing along with proactive enforcement to keep Homer a safe and healthy community.

In 2007, the Department received 6,052 requests for service, up 1% from 2006. Arrests (577 total) increased almost 35% over the previous year.

The Department operates and maintains a seven bed state contract jail facility. Prisoners can be held up to ten days. In 2007, prisoners served a total of 1,303.5 days in the Homer Community Jail, almost identical to 2006. Property crimes (445 in 2007) were down 12% compared to 2006. There were 76 violent crimes, compared to 74 in 2006.

The Homer Police Department experienced significant personnel changes in 2007, particularly in Dispatch. There were five dispatcher resignations during the year and, consequently, five hires. Officer Paul Meyer resigned in July to take a position with the

Distribution of major offenses, HPD, 2007



Police Sergeant Dave Shealy

Alaska State Troopers. Tess Dally was hired in July as Psychological Services Provider.

The Homer Police Department's 9-1-1 service includes TDD for the hearing impaired. Homer 9-1-1 dispatches all emergency agencies such as Police, U.S. Fish and Wildlife, Alaska State Troopers, Search and Rescue teams, Civil Defense, Alaska State Parks, and Fire/Rescue/EMS south of Ninilchik including across Kachemak Bay and the outlying Russian villages.

HPD is the designated emergency communications and operating center for the southern Kenai Peninsula in the event of a natural or man-made disaster. The department operates with the enhanced system which allows 9-1-1 emergency operators to have instant access to the addresses of the 9-1-1 callers.

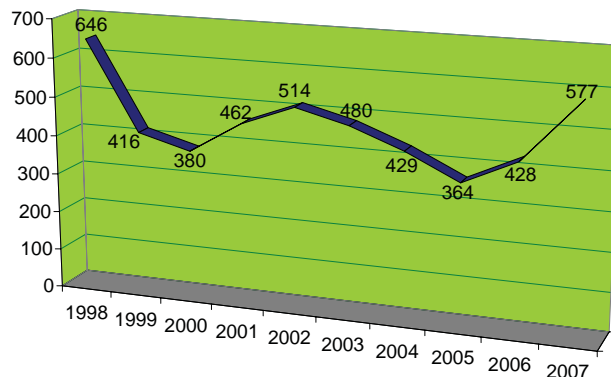
The Police Department supervises the operation of the Homer Animal Shelter. The shelter is open three hours daily and is operated by a private contractor.



Stacy Luck, Police Officer II

“Order without liberty and liberty without order are equally destructive.”
—Theodore Roosevelt

**Number of Persons Arrested 1998-2007
Homer Police Department**



Homer Public Library

The new Homer Public Library completed its first full year of service to the Homer community in 2007. The statistics in the opposite table show the increase in use from 2005 (last full year in the “old” library) to 2007.

Finally, there is room in the new library to implement new programs and services for members of the community of all ages. We cannot thank the Friends of the Homer Library, Inc. enough for coordinating successful ongoing new programs such as Girls Night Out (book discussion group for teen girls), Young Adult Writers Group, Independent Film Night, and Family Game Night. Regular programs that were carried over from the old library to the new one such as the weekly Pre-School Story Hour and the 8-week long Summer Reading Program have gained many new young participants thanks to all the wonderful new space in the Joy Griffin Children’s Library.

The library’s volunteer program has also flourished in the new library. Volunteers are assisting

library staff with a variety of activities including shelving and shelf reading, technical processing (covering books and applying

stamps and labels), mending books, recycling newspapers and magazines, and helping the skeleton crew in the evenings. Volunteers also help with Pre-School Story Hour and the Summer Reading Program.

As always, the library is grateful to the members of the Library Advisory Board and the Friends of the Homer Public Library for their dedication and support.

Photos: Library Technicians Amy Gordon and Christian Black provide friendly help at the circulation desk. Below right: Flowers brighten the library grounds during the new library’s first summer season.

HOMER PUBLIC LIBRARY USER STATISTICS 2005 AND 2007

	2005	2007	% change
Circulation	89,964	98,815	10%
Attendance			
Total	88,372	133,186	51%
Story Hour	1,826	2,613	43%
Classes	41	254	520%
Internet users	19,145	40,041	109%
Programs	855	1,452	70%
New cards issued	757	1,243	64%
Volunteer hours			
# of people	486	637	31%
# of hours *	2,569	2,526	-2%
Meeting room use**	0	174	174%
Study room use**			
# of groups	0	1,156	1156%
# of people	0	2,612	2612%
Items added to collection	1,534	2,356	54%
Items removed	1,465	524	-64%
Revenues deposited	\$25,350	\$35,493	40%

* Most of the volunteer hours in 2005 were in support of the New Library Capital Campaign. **The old library did not have meeting rooms or study rooms.

“Perhaps no place in any community is so totally democratic as the town library. The only entrance requirement is interest.”

—Lady Bird Johnson



Port and Harbor

The staff of the Homer Port and Harbor Department operates, maintains and administers the largest single basin boat harbor in Alaska, as well as the adjacent Deep Water Dock and the Pioneer Dock – and does it 24 hours a day. The Port's website at <http://port.ci.homer.ak.us> contains information on the many facets of Port and Harbor operations including forms, maps, and rates.

The City-operated ice plant sold 3,826 tons of high quality flake ice to the fishing fleet and local processors in 2007. The ice was used to preserve the quality of over 17.6 million pounds of salmon, halibut, sablefish and pacific cod landed at the Port of Homer. Homer remains the number one halibut port in Alaska with over 9.8 million pounds delivered locally.

The Small Boat Harbor consists of a 48 acre basin with 920 reserved slips, 6,000+ lineal feet of transient floats, the Homer Fish Dock with 483 feet of vessel berthing and eight cranes, the Homer Ice Plant producing up to 100 tons of flake ice per day, a wood grid and a steel grid, five-lane boat launch ramp, and barge/landing craft loading ramp.

City of Homer, US Army Corps of Engineers and the Alaska Department of Transportation began a feasibility study for future harbor expansion. This multi-year \$1.5 million effort will identify solutions that relieve current congestion, meet projected demand, and provide positive economic benefit to the community.

The Homer Port consists of the Deep Water Dock with 345 feet of face plus three mooring dolphins, two mooring buoys, 40' water depth (MLLW) at the face; and the Pioneer Dock with 469' face, and 40' water depth (MLLW).

Deep Water Dock activity nearly doubled from 2006 (62 landings) to 2007 (112 landings). This dock is being heavily utilized by tug and barge companies for lay-over

and repair work. Other customers included US Navy vessel *Ingraham* (453'), Icicle Seafoods processor *Discovery Star* (161') and CISPRI oil spill response vessel *Sea Bulk Nevada* (207'). The tug *Protector* (125') operated by Crowley Maritime and chartered by Tesoro Alaska to improve tanker safety in Cook Inlet also made use of the Deep Water Dock in 2007.

The City of Homer continues to explore funding possibilities for future expansion of the Deep Water Dock.

The Pioneer Dock was busy in 2007 providing berthing for the USCG Buoy Tender *Hickory*, preferential berthing for the Alaska Marine Highway ocean class ferries *Tustumena* and *Kennicott*, and the transfer of 9,726,870 gallons of fuel by tug and barge to the nearby Petro Marine terminal.

Projects completed at the Port of Homer in 2007 included a complete replacement of the busy fish cleaning station at Ramp 4. This Alaska Department of Fish and Game grant funded project included new tables, a roof, lighting, and improved handicap accessibility. Port

funds were also used to construct a roofed structure for the fish cleaning station at Ramp 6. This improvement offers protection from the weather and helps keep the birds away from the tables. Several additional smaller projects were completed at the Fish Dock and in the boat harbor.

City Administration and Port staff worked together in 2007 to solicit lease proposals for City owned land in the vicinity of the Fish Dock. The goal of this effort is to provide increased opportunity for fisheries related businesses.



In 2007, an unusually long period of very cold weather kept the Small Boat Harbor choked with ice through the end of March.

“Leaders keep their eyes on the horizon, not just on the bottom line.”

—Warren G. Bennis

Homer Volunteer Fire Department

The Homer Volunteer Fire Department is a volunteer dependent emergency services organization providing fire protection, emergency medical services (EMS), rescue, and public education to the communities of Homer, Kachemak City, and the Kachemak Emergency Services Area. Established in 1952 and incorporated as a volunteer fire department in 1954, the Homer Volunteer Fire Department is proud of its accomplishments and level of professionalism. The Fire Department is registered with the State Fire Marshal's Office as a Fire Department and certified by the State of Alaska, Injury Prevention and EMS Office as an "Out of Hospital" Advanced Life Support Ambulance Service. With a small paid staff

"I suppose that leadership at one time meant muscle, but today it means getting along with people."

—Indira Gandhi

of three (Fire Chief, Assistant Fire Chief, and Departmental Services Coordinator) and three paid Firefighter/EMT-IIIs, the Homer Volunteer

Fire Department main complement is made up of 35 volunteers including basic and advanced life support trained EMTs, Firefighter I & IIs, and Departmental Services volunteers.

In 2007 the Homer Volunteer Fire Department responded to a record number of calls: 566 emergency



New HVFD recruits participate in a firefighter class at the PRISM facility in Kenai.



HVFD personnel work to put out a fire on Bryant Court in December 2007. (Photo by Layton Ehmke, Homer Tribune)

medical responses and 100 "other" calls including structure fires, wildland fires, rescue calls, and public assist calls. 2007 saw almost a 15% increase in call volume over 2006 run numbers. These calls and other department activities accounted for over 7,200 hours dedicated by members of the department in the direct delivery of services to their community or training attended to better prepare themselves for the job.

As a mostly volunteer fire department the Homer Volunteer Fire Department is completely dependent on maintaining an adequate volunteer workforce able to respond to requests for help 24 hours a day, 365 day a year. All emergency response personnel are state certified as either a Firefighter I or an EMT-I before they become probationary members of the department. Before being granted probationary status as a member of HVFD (probationary status lasts at least six months), EMT's must first successfully complete a 130 hour EMT-I course and pass State of Alaska certification exams and Firefighters must complete a course of at least 180 hours and pass examinations to become State Certified Firefighter Is.

In addition to the initial training programs, volunteers must meet minimum participation requirements to remain active in the department, including attending at least 40% of the calls during their assigned shifts and attending weekly drills (held each Tuesday night from 6:30 p.m. until about 9:30 p.m.). Fortunately most members don't stop at the basic entry level requirements but continue on with their training in emergency medical services (EMT-II, EMT-III, Advanced Cardiac Life Support, International Trauma Life Support), rescue (Ice Rescue, Confined Space

Rescue, Vehicle Extrication) or firefighting (marine firefighting, aircraft firefighting, wildland firefighting) as well as attending courses on Incident Command and the National Incident Management System. Many of our members “cross train” and become both firefighters and EMS responders.

As active volunteers with the Homer Volunteer Fire Department members enjoy a number of benefits provided by the City of Homer: a \$20,000 property tax exemption for their primary residence, uniforms, annual U.S. Savings Bonds, college tuition assistance, health club membership assistance, and other volunteer incentives to encourage participation. Members also gain the great satisfaction in maintaining a high degree of professionalism and being able to handle all manner of emergency in a calm and competent manner.

HVFD is a family oriented organization and welcomes a member’s family in events such as company parties, potlucks, and our Annual Awards Banquet. HVFD recognizes the great sacrifice that members and members’ families make when they join a volunteer fire department: missed family meals, holidays, and family events as emergencies don’t take notice of season or time of day. In some cases, members’ families also become active with the fire department as emergency responders or departmental services volunteers.

The Homer Volunteer Fire Department believes in taking a proactive approach to fire and injury prevention by providing public education throughout the lower Kenai Peninsula. Fire prevention activities include providing the National Fire Protection Association’s Learn Not To Burn curriculum to all elementary schools in Homer. In addition, fire department personnel conduct multiple school presentations, station tours, and age appropriate prevention talks to all interested organizations and groups.

Injury prevention is also an important part of our public education efforts. The now world-wide drowning prevention program “Kids Don’t Float” started right here in Homer through the efforts of the fire department and the local Safe Kids Coalition. In 2007 this local program was adopted by Safe Kids Worldwide and, with a grant from the U.S. Coast Guard, will be promoted as a way to reduce accidental drowning for small children.

Also in 2007 the Denali Safety Council provided the Homer Volunteer Fire Department with a Fire Safety Trailer that can be used throughout the area for teach-

ing people about home fire safety, including exit drills. This trailer was donated to the fire department, in part because of our long history of providing excellent prevention programs.

Statement of Philosophy

The Fire Department’s philosophy is one of excellence in community service. The Fire Department is organized to serve the people of Homer and the South Kenai Peninsula Area as the principle provider of fire protection, pre-hospital emergency medical services and other related services. Our services and programs are designed to prevent or mitigate the loss of life, limb and property.

The Fire Department is dedicated to excellence and professionalism in all of its activities and strives to be flexible and innovative in meeting the needs of our community and the citizens we serve and protect.

We are committed to prevention and risk management and will endeavor to instill in the people of the community a desire to become full participants in their own protection through community education.

We will strive to maintain cost effective services that meet the needs of the community. This will be accomplished using sound proactive risk management practices and principles.

We will manage our affairs consistent with the values of commitment, trust, loyalty, confidentiality and professionalism.

We recognize and value the individual members and their families as the foundation of this community based organization.



Homer volunteer firefighters receive training on how to retrieve an injured person from the water.

Public Works

The Homer Public Works Department operates and maintains the City's roads, drainage, water distribution, wastewater collection, two cemeteries, and several public parks, campgrounds and other recreational facilities for the benefit and enjoyment of the citizens of Homer, as well as the many visitors to the our area. Public Works also manages and inspects capital project construction.

Public Works operates and maintains the water treatment and sewer treatment plants and 49.19 miles of wastewater collection lines, nine sewer lift stations, 42.36 miles of water distribution lines, five water storage tanks, and 22 water pressure reducing stations. The Public Works equipment operators are responsible for grading, snow plowing and snow removal, sanding, dust control, and general road maintenance on 46.93 miles of road, including

maintenance of the drainages, storm drains, and culverts within the City.

The Port Maintenance

crew has the responsibility of maintaining the Deep Water Dock and Pioneer Dock, the Small Boat Harbor, the high mast lighting system, the wood and steel grids, and the Spit uplands along with various Port & Harbor equipment. They also plow snow on the Spit and operate the used oil disposal facilities.

The Motor Pool Mechanics maintain the 110 Light vehicles and heavy equipment pieces belonging to Public Works, City Hall, the Police Department, the Fire Department/EMS and Port and Harbor.

The Parks and Recreation Division produces over 20,000 plants for use in the Homer Beautification Program, and plants and maintains flowers beds in dozens of locations around the City. This division maintains public restrooms, parks and cemeteries, airport parking and camp fee collection. In 2007, park acreage more than doubled with the addition of a 275 acre parcel purchased by Kachemak Heritage Land Trust and deeded to the City of Homer. The property includes part of the Baycrest ski trail system maintained by the



Rick Klopp and Rusty Cheney operate a vector truck as part of a dredge spoils dewatering project on the Homer Spit.

Kachemak Nordic Ski Club.

Public Works maintains records on all City facilities and issues all right-of-way permits, including utility, driveway, and water and sewer permits. Public Works reviews all plats, storm water plans and oversees the construction of new subdivisions.

“The road to success is always under construction.”

—Jim Miller



A crane prepares to move part of the Woodard Creek bridge into place to complete Spruceview Avenue. The project included a separated trail.



A Public Works crew repairs a water line on Ocean Drive.

2007 Achievements

Public Works oversaw the completion of the Spruceview/Noview Road LID project that included construction of paving and drainage improvements in the Harrington Heights Subdivision neighborhood. This \$1.2 million project included a new bridge over Woodard Creek and a separated paved trail between Bartlett Street and Soundview Avenue.

The last section of Soundview Avenue was paved from West Homer Elementary School to Mulliken Street to complete the connection between the Sterling Highway and Bartlett Avenue. Douglas Street between Ocean Drive and Bay Avenue was also paved.

Final plans for the New Homer Water Treatment Plant were completed in 2007 and construction is anticipated to begin in the Spring of 2008. Public Works is continuing to coordinate the design of the Kachemak Drive (Phase II) Water and Sewer Project. This project is expected to begin construction in 2009

and will provide service to approximately 80 lots along Kachemak Drive south of East End Road. The New City Hall/Town Center improvements were prepared to 35% completion.

Improvements at Jack Gist Park were completed. These improvements included the construction of three fenced softball fields and a gravel park-



Snapdragons are one of the many flowers grown by Public Works' Parks Division.

ing area. In 2008, bleachers and additional improvements are planned.

A new booster station was installed to increase water pressure to the Paintbrush Street area. The used oil storage tanks at the Port Shop were painted. Public Works inspected and accepted for maintenance Stream Hill Subdivision (Phase I) and Foothills Subdivision (Phase I) private development improvements.

Public Works continued to change out water meters system-wide. The new meters can be read remotely, increasing accuracy and decreasing maintenance costs. Maintenance equipment upgrades were accomplished with the purchase of two new

loaders, a street striping machine, a small dozer, and a new mobile sewer jet.



There could be worse jobs than keeping an eye on operations at Bridge Creek Reservoir on a beautiful fall day. Shown here is Bob Kosiorek, Treatment Maintenance Technician II.



Bridge Creek Reservoir provides clean water to Homer residents through a system that includes five water storage tanks and more than 42 miles of water distribution lines.

Capital Improvement Plan

The City of Homer's Capital Improvement Plan (CIP) is a long-term guide for capital project expenditures. City administration, department heads, advisory boards and commissions, City Council members, non-profit organizations, and the general public are all encouraged to provide suggestions for the CIP. While inclusion in the CIP does not guarantee funding for a project, it can be very helpful since many

"Government is a contrivance of human wisdom to provide for human wants."

—Edmund Burke

agencies will not consider funding a project unless it is identified as a community priority in an official plan adopted by the local government.

In October 2007, the Homer City Council approved the Capital Improvement Plan for 2008-2013 with descriptions of 60 projects including roads, trails, buildings and other structures, land acquisition, and equipment.

The City Council was pleased to note that funding for the following projects from the 2007-2012 CIP had been identified or procured:

- Senior Access Trail
- Senior Housing
- Kachemak Bay Campus Expansion
- KBNERR Marine Science Exhibits
- Pratt Museum Fuel Tank Replacement

At its October 8 meeting, the Homer City Council approved Resolution 07-98(A) adopting the Capital Improvement Plan and naming 15 projects to the FY 2008 "priority list":

- Water Treatment Plant Upgrade/Alternative Water Source
- Town Center Infrastructure/Homer City Hall/Town Square
- Deep Water Dock Expansion, Phase I
- East Boat Harbor
- Homer Intersection Improvements
- Firefighting Enhancement – Aerial Truck
- Main Street Reconstruction
- Fairview Avenue – Main to East End Road
- Paving Freight Dock Road
- Public Restrooms

- Port and Harbor Building
- Hornaday Park Ballfields Upgrade
- Harbor Float Replacement – Phase I
- Skyline Fire Station
- Spit Trail Completion/Harbor Pathways



This photo has been used to illustrate the need for sidewalks on Main Street, part of the "Main Street Reconstruction" project.



Plan Corps 1 & floats

The East Boat Harbor project would create a new basin to accommodate Coast Guard ships and larger commercial vessels.



An aerial truck has been listed as a need in the City's Capital Improvement Plan since 1992.

Charts and Graphs

Statement of Net Assets December 31, 2007

	Governmental	Business-type	Total
<u>Assets</u>			
Cash and investments	\$ 8,412,443	-	8,412,443
Receivables, net of allowance for doubtful accounts:			
Accounts	10,814	450,765	461,579
Sales and property taxes	1,140,561	207,829	1,348,390
State and federal grants	214,239	3,201,281	3,415,520
Assessments	380,912	2,848,102	3,229,014
Litigation Settlement	-	183,340	183,340
Other	131,391	-	131,391
Internal balances	1,199,415	(1,199,415)	-
Inventory	33,588	261,612	295,200
Prepaid items	263,322	83,754	347,076
Restricted cash and investments	-	2,306,857	2,306,857
Bond issuance costs, net	-	10,662	10,662
Capital assets not being depreciated - land and construction in progress	10,020,912	16,845,699	26,866,611
Other capital assets, net of accumulated depreciation	35,886,044	56,086,454	91,972,498
Total assets	\$ 57,693,641	81,286,940	138,980,581
<u>Liabilities</u>			
Accounts payable	621,568	353,394	974,962
Accrued payroll and related liabilities	116,306	56,722	173,028
Accrued interest	-	52,484	52,484
Prepaid rentals and deposits	-	621,142	621,142
Deferred revenue	46,549	18,000	64,549
Noncurrent liabilities:	-	-	-
Deferred lease revenue	-	360,000	360,000
Due within one year:			
Accrued leave	110,688	85,115	195,803
Notes payable	38,396	599,548	637,944
Bonds payable	-	180,000	180,000
Capital lease obligations	44,019	58,295	102,314
Due in more than one year:			
Accrued leave	427,284	264,808	692,092
Notes payable	1,917,482	9,561,063	11,478,545
Bonds payable, net of deferred loss	-	172,786	172,786
Capital lease obligations	27,749	95,515	123,264
Net pension obligation	1,099,216	501,840	1,601,056
Total liabilities	4,449,257	12,980,712	17,429,969
<u>Net Assets</u>			
Investment in capital assets, net of related debt	43,879,310	62,275,608	106,154,918
Restricted:	3,350,187	7,736,778	11,086,965
Unrestricted	6,014,887	(806,158)	5,208,729
Total net assets	53,244,384	69,206,228	122,450,612
Total liabilities and net assets	\$ 57,693,641	82,186,940	139,880,581

Other charts and graphs can be found on the next few pages and interspersed throughout this report.

Charts and Graphs (continued)

Statement of Activities* Year Ended December 31, 2007

Activities	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Fees, Fines & Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	Governmental Activities	Business-type Activities	Total
Governmental:							
General government	\$ 1,621,298	290,197	-	339,482	(991,619)	-	(991,619)
Public safety	3,989,765	462,050	630,238	-	(2,897,477)	-	(2,897,477)
Public works	2,422,038	71,864	-	-	(2,350,174)	-	(2,350,174)
Library	805,570	-	7,398	-	(798,172)	-	(798,172)
Airport	200,331	170,944	-	-	(29,387)	-	(29,387)
Parks and recreation	410,556	183,310	-	-	(227,246)	-	(227,246)
Community services	235,831	38,696	654	-	(196,481)	-	(196,481)
Unallocated interest	113,536	-	-	-	(113,536)	-	(113,536)
Total governmental activities	9,798,925	1,217,061	638,290	339,482	(7,604,092)	-	(7,604,092)
Business-type:							
Port and harbor	4,406,311	2,791,713	-	55,187	-	(1,559,411)	(1,559,411)
Water and sewer utility	5,318,033	2,734,564	-	1,333,867	-	(1,249,602)	(1,249,602)
Total business-type activities	9,724,344	5,526,277	-	1,389,054	-	(2,809,013)	(2,809,013)
Total	\$ 19,523,269	6,743,338	638,290	1,728,536	(7,604,092)	(2,809,013)	(10,413,105)
General revenues:							
Property taxes					\$ 2,529,614	-	2,529,614
Sales taxes					6,173,478	1,235,022	7,408,500
Grants and entitlements not restricted to a specific purpose					904,862	148,806	1,053,668
Investment income					290,987	317,266	608,253
Legal settlement					-	16,038	16,038
Transfers					149,064	(149,064)	-
Total general revenues and transfers					10,048,005	1,568,068	11,616,073
Changes in net assets					2,443,913	(1,240,945)	1,202,968
Beginning net assets					50,800,471	70,447,173	121,247,644
Ending net assets					\$ 53,244,384	69,206,228	122,450,612

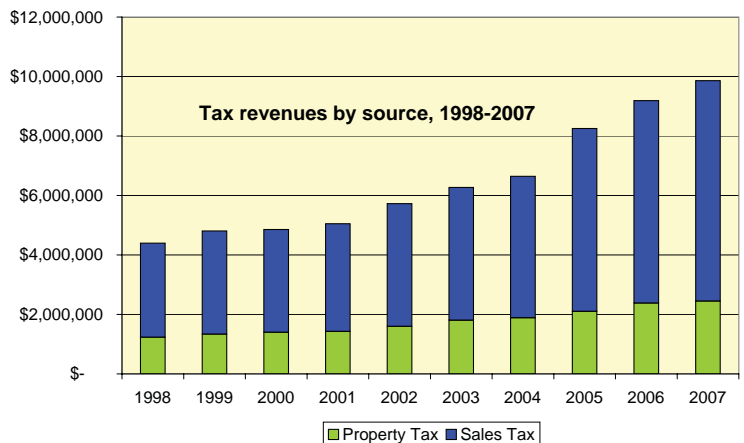
*Source: 2007 City of Homer financial audit. Figures assume City uses "full accrual" method of accounting.

"Taxes are what we pay for a civilized society."

—Oliver Wendell Holmes, Jr.

"People who complain about taxes can be divided into two classes: men and women."

—Unknown



ENTERPRISE FUNDS OPERATING REVENUES AND EXPENSES, 1998 - 2007

		WATER/SEWER									
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	
Income	2,790,375	2,904,326	2,965,967	2,827,881	3,182,957	3,381,882	3,669,118	3,790,311	3,995,870	4,308,622	
Expense	3,697,877	3,579,218	3,412,497	3,388,164	3,778,902	3,912,304	4,234,615	4,634,055	4,769,717	5,317,887	
Net Operating Income	(907,502)	(674,892)	(446,530)	(560,283)	(595,945)	(530,422)	(565,497)	(843,744)	(773,847)	(1,009,265)	

		PORT & HARBOR									
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	
Income	2,487,742	2,559,902	2,558,558	3,039,385	2,804,523	3,086,706	2,814,618	2,657,188	3,290,912	2,934,787	
Expense	3,300,026	3,249,466	3,040,130	3,031,769	3,070,372	3,614,622	3,690,097	3,908,985	4,116,522	4,442,536	
Net Operating Income	(812,284)	(689,564)	(481,572)	7,616	(265,849)	(527,916)	(875,479)	(1,251,797)	(825,610)	(1,507,749)	

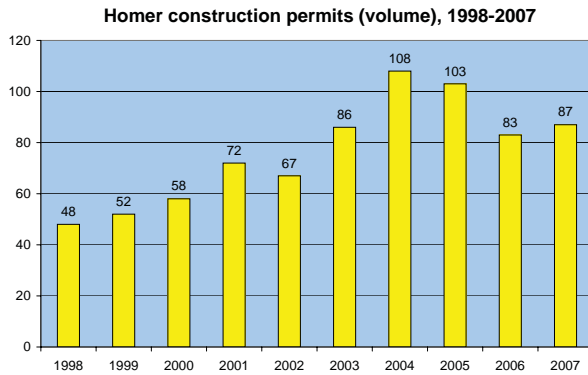
		TOTAL ENTERPRISE FUNDS									
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	
Income	5,278,117	5,464,228	5,524,525	5,867,266	5,987,480	6,468,588	6,483,736	6,447,499	7,286,782	7,243,409	
Expense	6,997,903	6,828,684	6,452,627	6,419,933	6,849,274	7,526,926	7,924,712	8,543,040	8,886,239	9,760,423	
Net Operating Income	(1,719,786)	(1,364,456)	(928,102)	(552,667)	(861,794)	(1,058,338)	(1,440,976)	(2,095,541)	(1,599,457)	(2,517,014)	

GENERAL FUND REVENUE SOURCES FOR THE YEARS 1998 - 2007

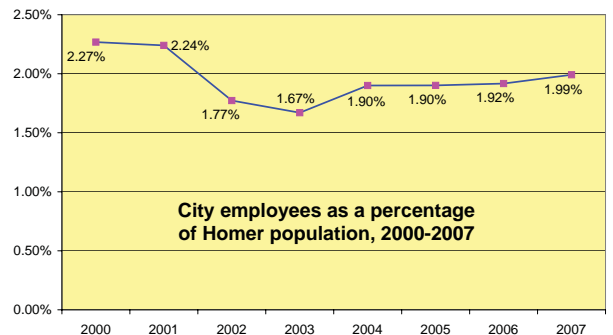
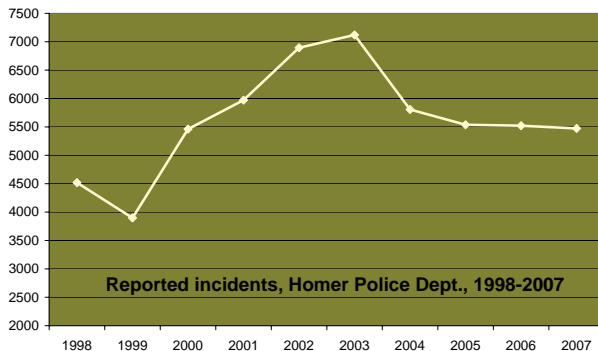
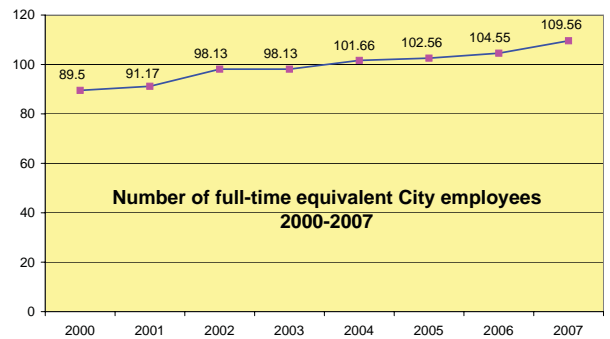
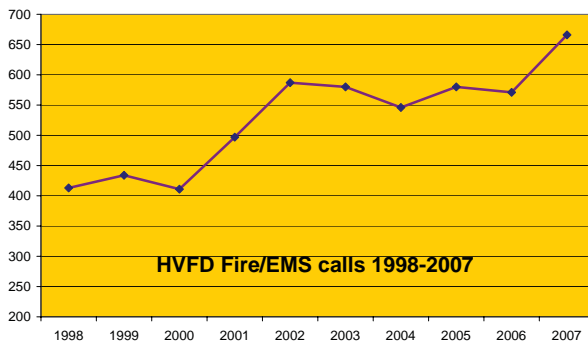
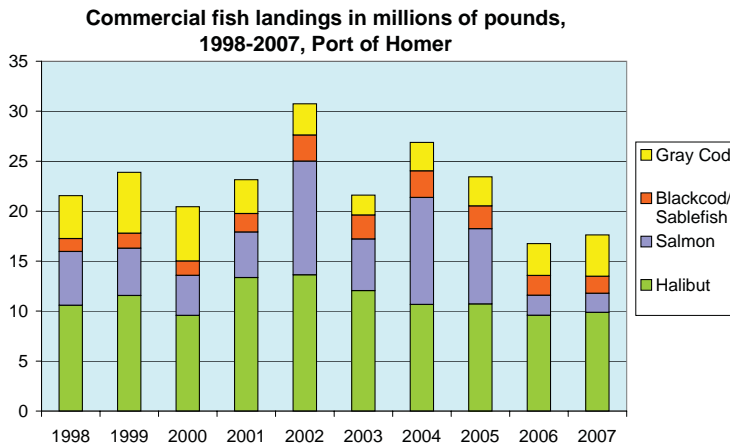
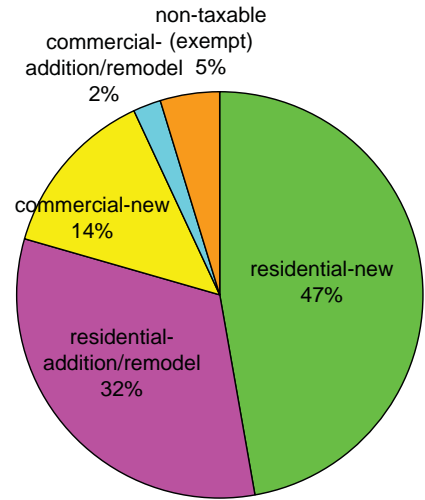
Year	Gen Fund Rev Budget	State Assistance Programs	Taxes	Licenses Permits	Chrg for Svc	Other		Investment Income	Other	Total
						Intergov't	Income			
2007	10,549,363	847,559	7,440,149	43,765	2,382,465	634,877	89,191	35,116	11,473,122	
2006	9,009,441	-	6,922,637	46,096	2,136,838	618,404	53,775	219,839	9,997,589	
2005	8,012,189	-	6,195,352	42,717	2,183,048	765,957	30,419	35,980	9,253,473	
2004	7,270,018	-	4,607,060	88,411	2,028,181	547,114	9,002	38,169	7,317,937	
2003	6,931,421	84,470	4,361,019	18,930	1,991,495	621,195	13,571	36,321	7,127,001	
2002	6,570,377	168,493	3,962,127	17,000	2,045,851	615,549	45,387	35,577	6,889,984	
2001	5,700,146	154,773	3,504,746	12,520	1,393,570	659,843	83,189	111,419	5,920,060	
2000	5,656,878	170,420	3,382,688	10,042	1,326,039	660,087	174,395	25,044	5,748,715	
1999	5,378,807	355,322	3,327,801	143,271	1,527,933	29,889	160,919	-	5,545,135	
1998	5,070,498	412,066	3,042,702	55,244	1,563,540	35,709	201,534	-	5,310,795	

Note: State assistance in 2007 consisted of \$544,922 Municipal Energy Credit and \$302,637 PERS Relief.

Charts and Graphs (continued)



2007 building permits (volume) by category



Phone Numbers

City of Homer Departments

CITY HALL..... 235-8121
491 E. Pioneer Avenue

Water & sewer billing questionsext. 2228
Planning Department..... 235-3106
City Clerk..... 235-3130

PUBLIC WORKS 235-3170
3575 Heath Street

Parks & Recreation..... 235-3170
City street maintenance questions 235-3170

POLICE DEPARTMENT 235-3150
4060 Heath Street

EMERGENCIES 9-1-1

Animal Shelter 235-3141

FIRE DEPARTMENT 235-3155
604 W. Pioneer Ave.

EMERGENCIES 9-1-1

PORT & HARBOR 235-3160
4350 Spit Road

Billing questions 235-8121 ext. 2228

HOMER PUBLIC LIBRARY 235-3180
500 Hazel Avenue.

Other Frequently Called Numbers

Alaska State Ferry235-8449

Chamber of Commerce/Visitor Center:235-7740

College (Kachemak Bay Branch)235-7743

Dept. of Motor Vehicles235-7341

District Court235-8171

District Recorder.
235-8136

Division of Family
& Youth Services.
235-7114

High School.....
235-8186

Pool235-7416

Community Schools.....235-6090

Homer News235-7767

Homer Tribune.....235-3714

Kevin Bell Ice Arena.....235-2647

Kenai Peninsula Borough1-800-478-4441
Homer office.....235-8840

KBBI.....235-7721

Legislative Information Office235-7878

Post Office.....235-6129

Public Health programs.....235-8857

Solid Waste Baling Facility
("The Dump")235-6678

South Peninsula Behavioral Health Services .235-7701

South Peninsula Hospital235-8101

South Peninsula Haven House235-7712

"All free governments are managed by the combined wisdom and folly of the people."
—James Abram Garfield

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