

PORT AND HARBOR ADVISORY COMMISSION 2019 STRATEGIC PLAN

Mission Statement:

Act in an advisory capacity to the City Manager and the City Council on the problems and development of the City Port and Harbor facilities. Consideration may include the physical facilities, possible future development and recommendations on land use within the Port and Harbor areas.

Overall Goals:

1. Provide timely, relevant comment to the City Council on Port and Harbor issues.
2. Harbor Budget: Gain a better understanding of the process, have more communication on budget/projects between City and Harbor Staff, and review it at least annually at meetings.
3. Establish committees when needed to work on specific tasks.
4. Maintain the Port and Harbor Marketing Plan, continue lobbying efforts to City Council to maintain marketing funds and working closely with the Homer Marine Trades Association.

Short Term Goals – Less Than 6 Months or by End of 2019 (not prioritized)

1. Maintain the Port and Harbor's two Recycling Stations.
2. Address completion of improvements to the parking between the Seafarers Memorial and the Boardwalk; have permitting in place for fall dredging.
3. Develop a better working strategy with the City Council.

Midterm Goals – 1 to 3 Years (2019 – 2022)

1. Continue to understand the budget, include setting fees, and dedication of sales tax.
2. Prepare to seek funding for Deep Water Dock Improvements with State and Federal entities.
3. Continue to develop the Large Vessel Haul-Out and Repair Facility.
4. Create an Overslope Development Plan.
5. Develop a Homer Spit Parking Lot Improvement Plan.

Long Term Goals – 5 Years or More (2024+)

1. Formulate a long term plan for the existing Small Boat Harbor.
2. Formulate a plan for the new Large Vessel Port Expansion project.

DUTIES OF COMMISSION/STAFF

Staff

- Provide yearly information about the budget.
- Inform the Commission of City Council actions and discussion of Harbor issues.

Commission

- Attend City Council meetings as assigned.
- Attend work sessions and training opportunities.
- Come prepared to make a motion for action at meetings, or ask staff before the meeting for more information.
- Ask questions about the budget process; request information from the Harbormaster.
- Invite City Council members to visit the Port and Harbor to view progress on various projects; have ribbon cutting ceremonies on projects.

Clerks

- Help the Commission learn to be more efficient and effective.
- Help the Commission learn to better communicate with the City Council (Memorandums vs Resolutions and Ordinances).