2012 proved to be another rewarding but challenging year for the City of Homer. The fiscal challenges included continued economic stagnation, uncertainty about future revenues, and rapidly increasing health care costs. The disconnect between what residents want from government and what they are willing to pay for continues to generate debate. Despite this, the City government remains in a fiscally sound and stable position. According to the FY 2012 Audit, the fund balance in the General Fund was a healthy $6,088,612 which is approximately fifty percent of the General Fund budget. Revenues exceeded budget projections by $760,175 and the excess of revenues over expenditures was $590,181. The City Council made large transfers to depreciation accounts and General Fund debt is low. The City has been very successful in obtaining funding for capital projects however, the revenues for maintaining this expanding infrastructure is a topic that needs further attention. In 2012 the City began work on a number of large capital projects that will improve infrastructure and stimulate the economy. These projects include trail extensions and upgrades, road paving, improvements for cruise ship passengers and tourists, park improvements, energy efficiency upgrades, and securing financing for a trunk line to bring natural gas to Homer.

The Port and Harbor Enterprise Fund is operating in the black in the sense that real operating expenses, including a transfer into depreciation accounts, did not exceed revenues. Operating revenues in FY 2012 were $3,917,599. This is an increase in revenues of approximately $400,000 over 2011 due to increased activity at the Deep Water Dock and implementation of the first phase of adopted fee adjustments. The additional funds were earmarked primarily for transfers into depreciation and bond repayment reserves. For the purpose of the audited financial statement, the auditors have determined that the depreciation expense should be $1,369,668, which is more than was actually transferred. Therefore, on paper, the fund had an operating loss of $724,017 in FY 2012. The depreciation reserves are far less than optimal considering the assets the Fund is responsible for. The port and harbor is scheduled to receive about $24 Million in capital investments in the next two years, financed by a combination of bonds, grants, and enterprise fund contributions. The Port and Harbor serves as an important regional economic engine and the staff do an excellent job providing services to the public. We look forward to making new investments there and improving services to our customers.

The Water and Sewer Special Revenue Fund had a fund balance of $3,204,482 at the end of 2012. It has a depreciation reserve balance that is significant, but below recommended levels. Revenues exceeded budget projections by $399,543 in 2012 due in part, to fee schedule amendments. Expenditures exceeded revenues by $1,724,810 but that is primarily attributable to a large capital outlay. The Fund has a significant debt load however, debt service is paid through assessments and dedicated taxes. The Water and Sewer Fund has significant challenges and some structural problems that must be addressed. In addition, the Council has appointed a Water and Sewer Rate Task Force to address perceived inequities in the rate model. Political pressure to keep fees down has placed constraints on maintenance and operations. Given all of these limitations however, the Public Works Department has done an excellent job operating this utility and providing a first class service to the community.

The City of Homer strives to be as efficient, productive, and responsive to the needs of its residents as possible. The City staff continue to look for ways to operate more efficiently and to do more with less. I am proud of the work, the professionalism, and the high level of service that is provided to the public by all City departments. The Library, the Port and Harbor, Public Works, Police, Fire, Finance, Planning, the Clerk's Office, and Community Recreation all had major achievements and successes in 2012. The City's overall success in 2012 was due in large part to the diligence and hard work of the Mayor, the City Council, the Boards and Commissions, citizen volunteers, and dedicated public employees. I believe that a review of this year's annual report will confirm that the City government is functioning at a high level, that its fiscal policies are sound, and that Homer continues to be a very attractive place to live and conduct business. I believe the future for Homer continues to be bright.
The City of Homer is a First Class Municipality with an elected mayor and city council. The mayor is elected to serve a two-year term. City Council members serve staggered three-year terms.

In the October 2012 municipal election Beau Burgess was elected to a three year term and Council Member Beth Wythe was elected Mayor. James Dolma was appointed to fill Mayor Wythe’s vacant council seat in late October 2012.

Homer City Council in June 2012. Members from top right to left: Beau Burgess, Bryan Zak, City Manager Walt Wrede, David Lewis, City Clerk Jo Johnson, Barbara Howard, Beth Wythe, Mayor James Hornaday, and Francie Roberts.
City Advisory Bodies

The Mayor, City Council, and City employees are grateful to the many local citizens who volunteer their time to serve on advisory commissions, standing committees, and short-term committees and task forces. The following individuals contributed hundreds of hours in 2011 to help ensure a high quality of life in Homer now and in the future. Names represent membership as of December 2012.

Planning Commission
Don Stead         Franco Venuti
Shelly Erickson   Tom Bos
Jennifer Sonneborn James Dolma
Roberta Highland  Larry Slone

Port & Harbor Advisory Commission
Catherine Ulmer   Pete Wedin
Bob Howard         Robert Hartley
Steve Zimmerman   Mike Stockburger
Glen Carroll

Library Advisory Board
Eileen Faulkner   Monica Cogger
Phil Gordon       David Groesbeck
Tamara Fletcher

Parks & Recreation Advisory Commission
Bumppo Bremicker  Tricia Lillibridge
Deb Lowney        Dave Brann
Robert Archibald  Lars Bell

Economic Development Advisory Commission
Lindianne Sarno  Nicholas Schmitt
Neil Wagner       Brad Faulkner
Nantia Krisintu  Adi Davis, Student Rep.

Transportation Advisory Committee
Francie Roberts   Roberta Highland
Stephen Smith     Caroline Venuti
Kevin Walker

Public Arts Committee
Angie Newby       Trina Fellows
Adele Groning     Marianne Aplin
Michele Miller

Lease Committee
Nicholas Schmitt  Regina Mauras
Rick Abboud       Bryan Hawkins
Steve Zimmerman   Terry Yager

Permanent Fund Committee
Barbara Howard    Beth Wythe
Jo Johnson        Regina Mauras
Matt North

Water and Sewer Rate Task Force
Sharon Minsch    Beth Wythe
Lloyd Moore       Beau Burgess
Ken Castner      Bob Howard

City Planner Rick Abboud and Council members Roberts and Zak look on at the ceremony for inaugurating the renovations to City Hall. The City Hall Renovations Task Force was able to disband after completing their work overseeing the remodel to City Hall that was complete in February of 2012.
Names of department heads appear first in each category. Names represent employment as of December 2012.

City Manager’s Office
Walt Wrede
Nick Poolos
Andrea Browning
Andrea Petersen
Katie Koester
Mike Ilg
Tomasz Sulczynski

City Clerk’s Office
Jo Johnson
Melissa Jacobsen
Renee Krause

Finance
Regina Maura
Jo Earls
Laurie Moore
Jenna deLumeau
Joanne Perret
Lori Sorrows
Julie Swisher

Library
Ann Dixon
Amy Gordon
Holly Aderhold
Claudia Haines
Susan Gibson
David Bernard
Teresa Sundmark
Mercedes Harness
Debra Waldorf

Police Department
Mark Robl
Will Hutt
Randy Rosencrans
Lary Kuhns
Larry Baxter
Janie Buncak
Rick Pitta
Eve Dickmann
Ian Overson
Erica Hollis
Mark Kruzick
Jayne Probst
Stacy Luck
Jim Knott
Steve Smith
Paul Clark
Dave Shealy
Chuck Thorsrud
Ed Stading
Jake Ruebelmann
Ryan Browning
Jeri Trail
Dana Harrington
George Tyrer
Cliff Albrecht
Mark Whaley
Brad Somers
Brian McCarthy
Pike Ainsworth

Fire Department
Robert Painter
Chris Cushman
Elaine Grabowski
Dan Miotke
Tim Yarbrough

Volunteer Firefighters/EMTs
Stephanie Anderson
Tom Appelhanz
Dr. Bill Bell
Lars Bell
Tim Blackmon
Dan Bunker
Marti Christensen
Samantha Cunningham
Jose Diaz
Jonathan Doan
Candy Edwards
Dylan Faulkner
Forrest Greer
Mary Griswold
Wes Head
Zac Hobbs
Lilly Hottmann
Pat Johnson
Tom Jordan
Maynard Kauffman
Jesse Kirby
Dan Lindberg
Brandon Lovelace
Ben Lowe
Barrett Moe
Kiel Moe
Paul Pellegrini
Martin Renner
Zina Reutov
Paul Revesz
Marsha Rouggly
Josephine Ryan
Joe Sallee
Jake Schmutzler
Terry Sumption
Gary Thomas
Doug Van Patten
Justin Zank

Public Works
Carey Meyer
Manfred Kirchner
Rusty Cheney
Jan Jonker
Ken Frazier
Levi Stradling
Dan Gardner
Richard Gibson
Angie Otteson
Ken Lewandowski
Todd Cook
Mike Parish
Mitch Hrachiar
Joe Young
Richard Klopp
Mike Szocinski
Bob Kosiorek
Jerry Lawver
Dan Olsen
Mike Riley
Gary Richardson
John Wythe
Dave Welty
Jake Tesch
Joe Inglis
Dale Bothell
Darren Hill
Martin Gonzales

Port & Harbor
Bryan Hawkins
Mike Lowe
Matt Clarke
Elton Anderson
Chris Dabney
Rachel Tussey
Lisa Ellington
Aaron Glidden
Don Huffnagle
Dana Harrington
George Tyrer
Cliff Albrecht
Mark Whaley
Brad Somers
Brian McCarthy
Pike Ainsworth

Planning
Rick Abboud
Dotti Harness
Travis Brown
Julie Engebretsen
City Manager's Office

City Manager Walt Wrede with wife, Mary McBurney, celebrating his tenure as the longest serving City of Homer City Manager. Walt celebrated his 9 year anniversary with the City in February of 2012.

The City Manager’s Office is housed at City Hall and includes the City Manager, Administrative Assistant, Personnel Director, and the Community and Economic Development Coordinator. The Systems Manager, Assistant Systems Manager, and Community Recreation Coordinator are also considered part of the City Manager’s Office.

The Homer City Manager serves as chief administrative officer of the City and is responsible for the administration of all City services. Walt Wrede has served as City Manager since February 2003.

The City Manager works closely with the Mayor, City Council, department heads, and other community leaders to promote Homer’s best interest and problem solve. He is responsible for overall budget preparation and, with the Mayor and Council, articulates the City’s needs to state and federal officials to secure funding for City projects and programs.

Administrative Assistant to the City Manager Andrea Browning who manages the City Manager’s phones, schedule, and correspondence. She also issues special event permits, prepares City leases, and fields questions and requests regarding the Airport terminal.

Personnel Director Andrea Petersen is responsible for citywide personnel functions including ensuring compliance with City of Homer Personnel Regulations and State and Federal laws. She also analyzes employee programs for effectiveness, implements human resources best practices and performs special projects. Under Andrea’s guidance, the Employee Committee created a wellness program for employees and their families.

Community and Economic Development Coordinator Katie Koester writes grants for the City and publishes the Annual Report and Capital Improvement Plan. She provides staff support to the Economic Development Advisory Commission, is the City representative on MAPP of the Southern Kenai Peninsula and serves as a liaison between the City and other community organizations. Katie also assists the Mayor, City Manager, and City lobbyist in regard to legislative activates. Major projects for 2012 included public information for the Natural Gas HSAD and writing the Harbor Facility Grant for the City.

Michael Illg coordinates the Community Recreation program. Community Recreation offers many recreational programs, health and wellness opportunities, educational classes, and special events such as running races, film festivals, gear swaps, and a bike rodeo for community members of all ages. Michael also works with Parks Maintenance coordinating park use, field use agreements, and assisting with park and trails related projects.

Information and Technology Manager Nick Poolos and assistant Tomasz Sulczynski are responsible for trouble shooting and maintenance of more than 140 computers, 20 network servers and the phone lines for the entire City. Major projects in 2012 included data manipulation and warehousing support for the Natural Gas HSAD and network and security improvements at the library.

Mayor Wythe presenting Community Recreation Coordinator Mike Illg with the 2011-12 Outstanding Organization Award from Alaska Recreation & Parks Association.
City Clerk's Office

The City Clerk is an official of the City of Homer, appointed by the City Manager and confirmed by the City Council. Jo Johnson was Homer’s City Clerk in 2012. Melissa Jacobsen held the position of Deputy City Clerk II, and Renee Krause was Deputy City Clerk I. The part-time Clerical Assistant position was not funded for 2012.

The City Clerk and both Deputies are Certified Municipal Clerks. The City Clerk and Deputy City Clerk II are National Parliamentarians.

The Office of the City Clerk provides a direct link between the residents of the City of Homer, their elected officials, and local and government agencies. The Clerks publish agendas, prepare packets, administer oaths of office, and act as the parliamentary advisory to Council and Advisory Commissions. They attend and record meetings, and edit and compile minutes of the City Council and advisory body meetings.

Advisory bodies include the Library Advisory Board, Advisory Planning Commission, Port and Harbor Advisory Commission, Parks and Recreation Advisory Commission and the Economic Development Advisory Commission. The four standing committees are the Lease Committee, Permanent Fund Committee, Public Arts Committee, and Transportation Advisory Committee. The Water and Sewer Rate Task Force was an advisory group tasked by City Council in 2012.

The City Clerk attends meetings of the City Council, while the Deputy City Clerks attend meetings of the advisory bodies. In 2012, staff from the City Clerk’s Office attended 176 meetings. In addition, they helped prepare 60 ordinances, 103 resolutions, and 188 memoranda; and processed 103 public records requests.

During the fall of 2012 the Clerk’s Office sent certified mailings to owners of 3,855 parcels of the proposed city-wide Natural Gas Special Assessment District. Objections were received and tallied. The special assessment district passed with less than 15% of the affected lots objecting. A temporary assistant was employed to help facilitate the extra workload.

The Clerk’s Office provides for the safeguard of permanent records to preserve the history of the City of Homer. Municipal records are categorized, indexed, filed, and retained in accordance to the retention schedule. Permanent paper records are scanned into digital documents for space conservation and easy accessibility. Losing funding for the Clerical Assistant position significantly reduced the amount of permanent records that were transferred into digital form in 2012.

Invitations to Bid and Requests for Proposals are administered by the City Clerk. Advertisement of solicitations, formation of Plan Holder lists, and bid openings are managed by the Clerks.

The City Clerk’s office records a weekly informational segment aired on public radio station KBBI and maintains informational kiosks in four locations within the community: Captain’s Coffee Roasting Company, Harbormaster’s Office, Redden Marine Supply of Homer, and City Hall. The Clerk’s Office also produces and distributes a quarterly newsletter for City residents and maintains a website (http://www.cityofhomer-ak.gov/cityclerk) which contains a wealth of information, including meeting agendas and minutes.

The City Clerk is the election supervisor, facilitating local elections, and the City Clerk’s office serves as absentee voting officials for State elections. A Regular election was held on October 2, 2012 to elect the mayor and two council members. City Council Member Mary Wythe was elected as Mayor. City Council incumbent Francie Roberts was re-elected to a three year term and appointed council member Beauregard Burgess was elected to a three-year term. On October 2, 2012 a Borough Election was also held.

City Clerk Jo Johnson double checks the outgoing certified mailing for the Natural Gas Homer Special Assessment District while IT Manager Nick Poolos works on her computer.
The City of Homer Finance Department provides overall administration of the financial activities of the City. The Finance Department is proud to have received the Certificate of Achievement for Excellence in Financial Reporting for 28 consecutive years.

The best part of 2012 was moving back into newly renovated offices at City Hall. The Finance Department now boasts freshly painted walls, new carpeting, a new wall for a much needed office, along with a renovated small kitchen and bathroom area. The Department moved a couple times (and got to clean house), but it was worth it to move into a new home.

In 2012, the finance staff had the pleasure of assisting the Water and Sewer Rate Task Force. Much time was spent printing reports and crunching numbers to create the spreadsheets with the data requested by the task force. The process was challenging and took a lot of overtime hours, but it was a good experience to help the task force reach their goal of creating a new water and sewer rate model.

The highlight for the Finance Department is being able to assist all the City departments and the citizens of Homer.

The Finance Department Provides the Following Important Functions:

- Administers all accounting functions related to Accounts Payable, Receivable, Purchasing, Payroll, Budget, Reception, Utility, Port, Assessment, and Ambulance Billings, Capital Projects, Leases, Investments, and Grant Reporting.

- Provides Accounting Services for all departments throughout the City.

- Coordinates the development of the annual budget with department heads and the presentation of the budget to Council.

- Synchronizes the annual audit and audits completed by granting agencies. Ensures that all documents are provided for their utilization in an easy to follow manner.

- Implements Internal Controls for all accounting practices.

Halloween 2012: Finance Director Regina Mauras or The Joker from Batman?
Planning & Zoning

The Planning and Zoning Office strives to ensure the community develops in a safe and attractive manner that enhances the quality of life for residents. The office provides long-range planning via the 2008 Homer Comprehensive plan, advisory and technical support for the Homer Advisory Planning Commission, review of several types of zoning permits, and implements the Homer Zoning Code. Staff works with property owners, surveyors, builders, and engineers to permit development plans that are appropriate for the applicant as well as our community.

Several planning efforts went into effect in 2012. Staff worked up an ordinance rezoning over 125 acres within the city to Conservation District. After research, public outreach, and many planning commission meetings, staff created new rules and boundaries for zoning on the spit to be made official in 2013. Staff collaborated with other departments, commissions, and committees to establish a plan for the Pier One Lot site on the spit. The planning commission and staff spent time drafting a sign code ordinance as well. Forty-nine Zoning Permits were issued in 2012, a 22.5% increase over the previous year. One permitted project was the Kenai Peninsula Borough’s new Homer Transfer Facility on the Sterling Highway, and development is currently underway.

Another project was the completion of the renovation and expansion of City Hall. Planning and Zoning worked tirelessly to move into their new location across the hall in time for an open house in August. Complete with several offices, a welcoming front window, a meeting room, and south facing windows, the well-designed space was a joy for staff to finally get settled into.

The APA National Planning Conference in Los Angeles was attended by two staff members. Rick Abboud and Dotti Harness-Foster attended many classes including Non-Motorized Transportation in Small Towns, General Action Plans, Bridging the Attorney-Client Gap, and Non-profits as Anchors.

Planning Technician/GIS, Julie Engbretnsen, continued to be a vital resource to the Parks and Recreation Committee providing professional expertise and technical support. She also helped to create the Special Assessment District for the natural gas line as well as work on many of the previously mentioned planning efforts. Dotti’s busy summer included educating the public about the newly revised sign ordinance via her “Sign Workshops” as well as facilitating sign code compliance with many local business owners. Dotti also successfully partnered with local property owners to have a couple of abandoned structures in town removed. Staff welcomed a new Planning Clerk to the team, Travis Brown, in December.

Travis Brown greets customers at the newly renovated Planning Department.

The ukulele band playing in the Planning Department at the City Hall Open House.
The Homer Volunteer Fire Department was established in 1952 by a group of local citizens concerned with providing adequate fire protection for Homer and the surrounding areas. Incorporated in 1954 as a non-profit organization, the Homer Volunteer Fire Department Inc. (HVFD Inc.) provided fire protection services and emergency medical care to the entire southern Kenai Peninsula, particularly to the communities of Homer and Kachemak City. In 1990, the City of Homer and HVFD Inc. entered into an agreement, transferring all operational control and assets to the City of Homer. Since that time, the City of Homer provided full funding for the operations and training of the fire department. Since the development of surrounding Kenai Peninsula Borough Fire/EMS Service areas (first in Anchor Point and then in the unincorporated areas around Homer, called the Kachemak Emergency Service Area) the Homer Volunteer Fire Department is the primary provider of fire and emergency medical services to the cities of Homer and Kachemak City (that contracts with the City of Homer for service).

The Homer Volunteer Fire Department is “registered” with the State Fire Marshal to provide a full range of fire protection and related services including: structural fire protection, wildland fire protection, public education, fire investigation, rescue services, aircraft, and marine firefighting and is authorized by the State Fire Standards Council to conduct Firefighter I and Firefighter II classes.

In addition, the Homer Volunteer Fire Department is certified by the State of Alaska Department of Health and Social Services as an “out of hospital” Advanced Life Support Ambulance Service. All fire department emergency responders are trained and state certified to at least the Firefighter I and/or Emergency Medical Technician 1 EMT-1) level and many are trained to advanced levels. Additionally, all firefighters are trained to the Hazardous Materials First Responder Operations level and EMTs are trained to the Hazardous Materials First Responder Awareness level.

HVFD responders attend thousands of hours of training each year maintaining and honing important skills to provide our community with the best level of service available. In 2012 HVFD members documented over 3,000 hours of training specifically in fire and emergency medical topics. HVFD also provided over 1,000 hours of public education and “other” training opportunities directly to the public. In 2012, HVFD responders answered 73 requests for fire protection services, including 18 structure fires, seven wildland fires, five vehicle fires and 43 requests for “public assistance”. Emergency medical personnel responded to 523 calls in the community. HVFD personnel saved an estimated $3,601,000 of real property while losing an estimated $864,000 in fire damage.

Salva Fire at the Homer Boat Yard.
The mission of the Homer Police Department is to protect the public from criminal wrongdoing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land. The police department continues to utilize community-based policing and pro-active enforcement techniques to accomplish its mission.

In 2012, the Homer Police Department received 5604 requests for service, down 15% from 2011. The total number of arrest charges was 619, down 14% from the previous year. The number of property crimes was 423, up 30% from previous numbers and the number of violent crimes was 86, up 10%. In the central peninsula, the Kenai Police Department and the Soldotna Police Department both saw large increases in all categories. We believe the increased property crimes and violent crimes are directly related to an increase in heroin abuse that is occurring statewide.

The department operates and maintains a seven bed contract jail facility. Prisoners can be held up to 10 days. In 2012, prisoners served a total of 845 days in the Homer Community Jail, down approximately 15% from 2011. We experienced several periods of jail overcrowding in 2012, and had to transport prisoners to Wildwood Pre-Trial in Kenai to alleviate the crowded conditions.

We transitioned to a new method of preparing citations and accident reports. With state and federal grant funding we purchased new laptops for every police car, as well as docking stations and hardware for the vehicles and in-station use. Using the software program called TRACS, officers are able to scan bar codes off of the newer driver’s licenses and vehicle registrations. The information is automatically entered into the appropriate data fields on our forms, reducing errors and speeding up the process. At the end of the officer’s shift, the laptops are downloaded and citations and accident reports are automatically routed to the proper agency or court.

The Police department upgraded its entire radio system to comply with new FCC narrowbanding requirements. The upgrade was coordinated by the boroughs OEM office and involved a simultaneous, borough-wide cut over to the new programming.

We continued a very aggressive training program in 2012. All officers participated in numerous weapons-related training courses and qualification shoots throughout the year. Officers attended several other courses including forensic homicide investigation, domestic violence refresher training, force on force training, Taser certification, evidence collection, and various management courses. Additionally, the department brought in a master firearms instructor and held some advanced firearms training courses that were attended by Homer officers and officers from around the state. Dispatchers received training in emergency medical dispatch, CPR, and Alaska Public Safety Information Network Terminal Security.

In 2012 the department began participating in the national drug take-back initiative program. We purchased a secure drop box that is kept in our lobby. People can drop off prescription drugs or any other type of drug or medication, no questions asked, at any time. The drugs are destroyed in a very controlled process by burning in a mobile incinerator unit that converts everything inserted into a fine ash.

Officer Browning coordinated HPD participation in the annual torch run for Special Olympics May of 2012.

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Homer Port and Harbor Staff operates, maintains, monitors, and administers the largest single basin boat harbor in Alaska, as well as the adjacent Deep Water Dock, Pioneer Dock, and all public owned uplands on the Spit.

The Port and Harbor’s website at http://www.cityofhomer-ak.gov/port contains information on the many facets of Port and Harbor operations including forms, maps, rates, a calendar of upcoming events, and current headlines regarding the Port. The Port’s weather station, which is located at the Deep Water Dock, supplies a live feed to the Port’s website all year with current temperature, wind direction and speed, barometric and precipitation readings, and almanac information.

**Homer Small Boat Harbor & Facilities**  
The Small Boat Harbor consists of a 48-acre basin with 920 reserved slips, 6,000+ linear feet of transient floats, small and large vessel tidal grids, a five-lane boat launch ramp, and barge/landing craft loading ramp. Homer’s Port consists of the Deep Water Dock with 345 feet of dock face, three mooring dolphins, two mooring buoys, 40’ water depth (MLLW) at the face, and is capable of receiving ships up to 800 feet in overall length and up to 65,000 displacement tons. The Pioneer Dock has 383 feet of dock face, three mooring dolphins, 40’ water depth (MLLW) at the face, and can accommodate vessels up to 750 feet long and up to 80,000 displacement tons.

2012 brought in a spike in revenue for the Port and Harbor Enterprise. The Barge Ramp’s revenue growth showed a 137% increase in wharfage and 76% increase in landings from the previous year, primarily thanks to the activity of Alaska Coastal Freight. A very busy Pioneer Dock and Deep Water Dock schedule had the Department over revenue projections and previous year’s numbers: the Pioneer Dock at a 16% increase, and the Deep Water Dock at a 158% increase.

The booming increases for the Deep Water Dock were because of Buccaneer Alaska’s jack-up drill rig *Endeavor Spirit of Independence*. The Port and Harbor’s ability to facilitate this company’s needs at the Deep Water Dock brought the Enterprise a very large windfall which more than doubles the annual contribution to the Harbor Enterprise Reserves for 2013. Looking back at 2012 proves more and more that Homer’s Port is emerging as a transportation hub for the Cook Inlet.

**Port Administration**

2012 was a big planning and preparation year for the upcoming construction projects. After City Council appointed a Harbor Improvement Committee in August of 2011, a course forward was set to choose projects from the Capital Improvement Project list, find funding sources, raise harbor fees to pay the required local share, and pass a bond resolution for our local share. The next step was to apply for a municipal harbors grant with the State which was headed up by Community and Economic Development Coordinator Katie Koester. This required compiling figures and documentation from the Finance Department, Port Maintenance, and Harbor Administration. It was surprising how much staff time and energy was required to make the deadline. In the end, everyone’s efforts paid off in full; Homer received top ranking for the State’s Municipal Harbor 50/50 Match funding program, meaning the project will be funded first if the State’s legislators keep the program in their budget.

This year marked the start of some long-range construction and refurbishment needs. A grant received in 2011 from the Denali fund for the purpose of designing construction-ready plans for replacing Ramp 3; the main A Float from E to K; Floats J, R, and S replacement; and

![Buccaneer’s jack-up rig Endeavor Spirit of Independence.](image)
Men were able to complete a long list of repair projects on the dock and in the Ice Plant, including rebuilding Crane 7, rebuilding one of the 12 cylinder compressors, new carrier bearings in the ice delivery augers, lighting retrofits, color coding of the piping systems, replacing dock gratings, and replacing the Crane 8 operator’s platform. They also designed and built a new landing platform for the cold storage bait room and oversaw a complete overhaul of the Fish Dock bonding and cathodic protection system.

**Harbor Operations**

Harbor Operation Staff maintain a 24/7 schedule; their primary duties are to track/watch over the vessels in the harbor, be the first on scene during emergencies on the Spit, oversee landings and the safety of the Deep Water Dock and Pioneer Dock, and all City-owned uplands on the Spit. Operation Staff also works closely with Port Administration for billing and with the Ice Plant and Port Maintenance as extra hands when needed.

Harbor Officers saved many boats throughout the course of the year; the most prominent save being the *Daniel D Takak*. The *Daniel D*, a 75-foot landing craft, had to be beached on the west side of the Spit in front of the boardwalk after it began taking on water and nearly sank in the bay trying to make it into the harbor. Operation Staff worked day and night to help the owners stabilize the vessel and eventually bring it into the harbor.

**Port and Harbor Advisory Commission**

The City is fortunate to have a very knowledgeable and engaged citizen advisory commission for the Port and Harbor. The Commission dealt with several difficult issues last year such as parking fee review, ranking the harbor improvement projects list, land allocation list, bonding for the local required match to the municipal harbors grant, Port and Harbor fee increases to support the bond, float replacement design review, and a review of all the Harbor Office replacement options.

**Ice Plant/Fish Dock**

The Homer Fish Dock and Ice Plant is equipped with eight hydraulic cranes, 483 feet of space on sides and face of dock, and capable of producing up to 100 tons of flake ice per day. The Ice Plant sold 2,548 tons of high quality flake ice to the fishing fleet and local processors in 2012. The ice was used to preserve the quality of over 17.5 million pounds of salmon (6,651,355), halibut (4,417,844), sablefish (582,417), and pacific cod (5,897,445) landed at the Port of Homer.

The Fish Dock and ice facility was built 30 years ago to support and promote the commercial fishing industry. The Fish Dock has become a foundational cornerstone in the harbor, as well as regionally. It is staffed with three full time City employees whose duties include watching over the activities on the Fish Dock and making the ice. In 2012, the Ice...
Enterprise. Some of the tasks considered outside normal or routine maintenance completed by Port Maintenance Staff in 2012 were: Deep Water Dock fender repairs due to storm damage, concrete float repair throughout the harbor, concrete sealing on System 2, Ramp 4 fish cleaning table enclosure, Pioneer Dock fender rebuild project, Deep Water Dock eight inch water line repair, repair of the sewage line for the USCG cutter Hickory, installing an eight foot wide brush on the bobcat for sweeping the docks, and emergency R and S Float piling repair.

Derelicts
The harbor impounded and sold the last abandoned barge on the City-owned Spit beach last year, which was removed and scrapped in the fall. An abandoned 25-foot sailboat was also disposed of after no bids were received to purchase the vessel.

Fishing Lagoon
The Nick Dudiak Fishing Lagoon has been returned to its original design depth. Homer City Council made this a priority and funded rehabilitation with an appropriation received through Representative Seaton’s Office and monies dedicated from the City’s General Fund. Approximately 32,000 cubic yards of material were pulled out of the Fishing Hole. Next step: add fish!

The old adage that says “many hands make light the load” certainly is true of 2012. A terrific effort was made by many people in our community in support of the Port and Harbor’s mission. Taking a moment to look back at 2012 shows the heavy lifting Port and Harbor has been able to accomplish and how much the community values the City’s Port and Harbor Enterprise. Setting goals and working together in an organized effort has produced amazing results during the past year.

Harbor Statistics:

<table>
<thead>
<tr>
<th>Boats in Harbor:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Moved/Towed</td>
</tr>
<tr>
<td>Pumped</td>
</tr>
<tr>
<td>Sunk</td>
</tr>
<tr>
<td>Accidents</td>
</tr>
</tbody>
</table>

| Crane Hours Billed or Metered | 2,270 |
| Ice (tons sold)               | 2,548 |

<table>
<thead>
<tr>
<th>Landings:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deep Water Dock</td>
</tr>
<tr>
<td>Pioneer Dock</td>
</tr>
<tr>
<td>Barge Ramp</td>
</tr>
<tr>
<td>Beach</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Moorage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily Transient</td>
</tr>
<tr>
<td>Monthly Transient</td>
</tr>
<tr>
<td>Semi-Annual Transient</td>
</tr>
<tr>
<td>Annual Transient</td>
</tr>
<tr>
<td>Reserved Stall Tenants</td>
</tr>
<tr>
<td>Stall Wait List</td>
</tr>
</tbody>
</table>

| Parking Passes Sold         | 88   |
| Pollution Incidents         | 42   |
| Property Damage Incidents   | 25   |
| Public, Fire, EMT, & Police Assists | 253 |
| Steel Grid Usage            | 43   |
| Wood Grid Usage             | 175  |

<table>
<thead>
<tr>
<th>Wharfage Reported (in short tons):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seafood</td>
</tr>
<tr>
<td>Cargo/Other</td>
</tr>
<tr>
<td>Fuel</td>
</tr>
</tbody>
</table>
Public Works

2012 Capital Projects:

Beluga Slough Trail Reconstruction

Eight-hundred and fifty six linear feet (lf) of 8-foot wide elevated trail; 192 lf of 6-foot wide elevated trail; and 231 lf of 12-foot wide gravel trail was constructed from Bishops Beach up toward the Islands and Oceans Visitor Center to restore wetlands. The project was funded by Coastal Impact Assistance Program monies from the State of Alaska and the Kenai Peninsula Borough. Additional funds where provided by U.S. Fish and Wildlife and the City of Homer. A significant volunteer effort went into removing the old plastic trail.

Nick Dudiak Fishing Hole Dredging

Thirty thousand cubic yards of gravel was dredged from the Fishing Hole to return the depth to the original elevation. The project was funded with a State Legislative grant, City General Fund monies, and proceeds from the sale of excavated material.

Mariner Park Access Improvements

The old, steep gravel driveway was removed and a longer, safer paved driveway was constructed. This project was funded by the Parks and Recreation reserve account.

Kachemak Drive (Phase II) Water and Sewer Improvements

Water and sewer mains were extended to 88 lots along Kachemak Drive from East End Road to Campbell Lane (total of 8,300 linear feet). Seventy-five percent of the cost will be paid for by property owners (financed by the City over 20 years) and 25% is funded directly from the Homer Accelerated Water and Sewer Program.

Karen Hornaday Park Improvements

Along with the playground improvements constructed by volunteers organized by the Homer Playground Project (HOPP), the red shed was torn down, the parking lot was excavated and fabric/gravel was installed, and grading was accomplished to eliminate “Lake Hornaday.” This work was completed in preparation for a new picnic shelter and access improvements.

Other projects completed include replacement of polymer injection equipment at the sewer treatment plant, boiler replacement at the Boys and Girls Club, replacement of the entry doors at the Airport terminal, replacement of the Steamer unit used to thaw culverts and maintain drainage along City streets, and installation of a security gate and security cameras at the Deep Water Dock.
In 2012 the Homer Library

- Maintained a collection of 49,609 books, audios, videos, maps and other items.
- Checked out 105,387 items.
- Borrowed 703 items from other libraries for Homer patrons and loaned 959 items to other libraries in Alaska and the US.
- Received more than 115,118 library users and visitors.
- Held weekly Story Hour and Small Fry Lapsit programs for 2,883 babies, toddlers, preschoolers, and caregivers.
- Made 76 visits to 810 homebound seniors, preschoolers at early learning centers, and students in local classrooms to deliver books, story times, information, and literacy activities.
- Provided access to computers and the Internet for over 49,640 people.
- Provided study rooms for 4,060 individuals and small groups.
- Provided space and equipment for 229 community groups to meet, give presentations, and offer workshops.
- Issued 793 new library cards.
- Benefitted from more than 2,246 volunteer hours contributed by over 766 people.

Staff Changes

Katherine George retired after seventeen years of dedicated and creative work in the Library. Amy Gordon was promoted to a Library Technician III, with responsibilities that include cataloging, acquisitions, and interlibrary loans. Holly Brennan moved from part-time to full-time as a Library Technician II. Mercedes Harness was hired as a part-time Library Technician I. Debra Waldorf and Claudia Haines were both promoted to Library Technician II.

Events, Programs, and Activities

The Library continues to have strong volunteer support from the Friends of the Homer Public Library (FHL) and the Library Advisory Board (LAB). The three groups worked together on the following activities in 2012:

4th Annual Celebration of Lifelong Learning

In April, FHL honored author and naturalist Carmen Field for this special award. Well-known Alaska artist Ray Troll of Ketchikan was the keynote speaker. The Youth Award was given to Mallory Drover. The Celebration highlights the role libraries play in supporting lifelong learning and seeks to recognize outstanding individuals who make our community a better place through an on-going quest for knowledge.

Landscaping

Thanks to continued funding by FHL, Brenda Adams of Gardens by Design again worked to improve and maintain the Library’s flower beds. The LAB Landscaping Committee presented its landscaping plan to the City Council and has been working with both FHL and City Parks to curtail the spread of invasive species. FHL sponsored a People’s Garden grant, still in progress, to plant edible perennials along the bike trail.

Summer Reading Program

The summer reading program involved 273 registered participants, including preschoolers, elementary school youth, teens, and adults who took part over 20 different programs, activities, and events. Some of the most popular included; the Wizard of Oz marionette show, a Family Scavenger Hunt and Stuffed Animal Sleepover, Stories and S’Mores at Bishop’s Beach, a LEGO contest, magic show,
and storytelling with visiting artists Bobby and Sherry Norfolk. Two particular highlights were the create-your-own-comics workshop for youth with award-winning graphic artist Jason Shiga and the “Joy of Censorship” presentation by MAD Magazine editor and writer, Joe Raiola, both funded by an Interlibrary Cooperation Grant from the Alaska State Library.

**E-Readers for Check-Out**

At the librarian’s request, FHL purchased six Kindle e-readers and six mp3 players for public check-out, as well as two different e-readers, an iPod and an iPad for use in teaching technology classes.

**OWL (Online With Libraries)**

This project provided HPL with valuable videoconferencing equipment and an additional Internet access line, dedicated to videoconferencing and to a new Listen Alaska download station, also supplied by OWL. Nine additional OWL computers, monitors and screens were also installed, all for public use.

**Ongoing Programs**

FHL sponsored Computer Classes for Adults, which continued to be well attended. Monthly topics included Tech Help and Intro to Computing, with rotating “basics” classes on the Internet, Photos, Communication, Office,

Video and Managing Music. Staff member Deb Waldorf continued to offer bi-monthly classes on using Listen Alaska, as well as offer private instruction on using audio devices and e-readers. Staff member Teresa Sundmark organized a second year of Get Lit!, a monthly program of public readings and other activities for writers.

Other ongoing programs included a new genealogy group, monthly book discussion group, a popular weekly knitting circle, and weekly children’s programs. Both Story Time for preschoolers and Lapsit for babies up to age two were heavily attended.

Additional events were the spring and fall book sales, author readings, a Scrabble tournament, a Lego contest for youth, and a program on Civil Discourse.
At its October 15, 2012 meeting, the Homer City Council approved Resolution 12-087(s) adopting the Capital Improvement Plan and naming 15 projects to the FY 2011 legislative priority list. On February 11, 2013 the list was updated to reflect the City of Homer funding the Homer Tidal Energy Incubator Project and replaced with Resolution 13-018 reflected below.

**2012 Legislative Priority List**

- Harbor Improvement Revenue Bond Project - $4,206,000
- Port and Harbor Building - $2,689,641
- Skyline Fire Station - $410,400
- Pratt Museum New Facility and Site Redesign - $2,800,000
- Homer Education and Recreation Center - $9,000,000
- Harbor Entrance Erosion Control - $2,512,800
- Fire Engine 4 and Tanker 2 Refurbishment - $315,000
- Public Safety Building - $13,050,000
- Barge Mooring Facility - $360,000
- Kachemak Drive Rehabilitation/Pathway - $20,000,000
- Brush/Wildland Firefighting Truck - $108,000
- Marine Ways Large Vessel Haulout Facility - $2,700,000
- Baycrest Overlook Gateway Project - $230,400
- Water Storage/Distribution Improvements - $3,510,000

The number two priority on the City Council’s 2012 Legislative Priority List is replacing the old port and harbor building (left) with a new facility up to the task of handling the daily operating of the Homer Port and Harbor (schematic from engineers below).
### STATEMENT OF NET ASSETS - YEAR ENDED DECEMBER 31, 2011

**CITY OF HOMER, ALASKA**

**Statement of Net Position**

**December, 2012**

<table>
<thead>
<tr>
<th>Assets</th>
<th>Governmental Activities</th>
<th>Business-type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and investments</td>
<td>$ 15,023,100</td>
<td>1,550,237</td>
<td>16,573,337</td>
</tr>
<tr>
<td>Receivables, net of allowance for doubtful accounts:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts</td>
<td>237,294</td>
<td>345,545</td>
<td>582,839</td>
</tr>
<tr>
<td>Sales and property taxes</td>
<td>1,269,886</td>
<td>-</td>
<td>1,269,886</td>
</tr>
<tr>
<td>State and federal grants and loans</td>
<td>2,682,326</td>
<td>779,900</td>
<td>3,462,226</td>
</tr>
<tr>
<td>Assessments</td>
<td>2,783,820</td>
<td>-</td>
<td>2,783,820</td>
</tr>
<tr>
<td>Other</td>
<td>90,000</td>
<td>-</td>
<td>90,000</td>
</tr>
<tr>
<td>Internal balances</td>
<td>73,581</td>
<td>(73,581)</td>
<td>-</td>
</tr>
<tr>
<td>Inventory</td>
<td>251,674</td>
<td>14,712</td>
<td>266,386</td>
</tr>
<tr>
<td>Prepaid items</td>
<td>228,901</td>
<td>47,981</td>
<td>276,882</td>
</tr>
<tr>
<td>Restricted cash and investments</td>
<td>1,648,032</td>
<td>-</td>
<td>1,648,032</td>
</tr>
<tr>
<td>Capital assets not being depreciated - land and construction</td>
<td>11,678,257</td>
<td>16,106,284</td>
<td>27,784,541</td>
</tr>
<tr>
<td>Other capital assets, net of accumulated depreciation</td>
<td>69,393,744</td>
<td>24,153,613</td>
<td>93,547,357</td>
</tr>
<tr>
<td>Total assets</td>
<td>$ 105,360,615</td>
<td>42,924,691</td>
<td>148,285,306</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>Governmental Activities</th>
<th>Business-type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>748,710</td>
<td>592,682</td>
<td>1,341,392</td>
</tr>
<tr>
<td>Accrued payroll and related liabilities</td>
<td>346,918</td>
<td>36,103</td>
<td>383,021</td>
</tr>
<tr>
<td>Accrued leave</td>
<td>102,292</td>
<td>17,751</td>
<td>120,043</td>
</tr>
<tr>
<td>Accrued Interest Payable</td>
<td>32,163</td>
<td>-</td>
<td>32,163</td>
</tr>
<tr>
<td>Prepaid rentals and deposits</td>
<td>51,910</td>
<td>736,958</td>
<td>788,868</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>20,110</td>
<td>18,000</td>
<td>38,110</td>
</tr>
<tr>
<td>Current portion of Long Term Notes Payable</td>
<td>687,909</td>
<td>-</td>
<td>687,909</td>
</tr>
<tr>
<td>Non-Current Liabilities, net of current portion:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long-Term Notes payable</td>
<td>16,631,465</td>
<td>-</td>
<td>16,631,465</td>
</tr>
<tr>
<td>Accrue Leave</td>
<td>649,578</td>
<td>137,289</td>
<td>786,867</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>-</td>
<td>270,000</td>
<td>270,000</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>19,271,055</td>
<td>1,808,783</td>
<td>21,079,838</td>
</tr>
</tbody>
</table>

Other charts and graphs can be found on the next few pages and interspersed throughout this report.
## STATEMENT OF ACTIVITIES - YEAR ENDED DECEMBER 31, 2011

**CITY OF HOMER, ALASKA**

**Statement of Activities**

**Year Ended December 31, 2012**

<table>
<thead>
<tr>
<th>Activities</th>
<th>Expenses</th>
<th>Fees, Fines &amp; Charges for Services</th>
<th>Operating Grants &amp; Contributions</th>
<th>Capital Grants &amp; Contributions</th>
<th>Governmental Activities</th>
<th>Business-type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Governmental:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General government</td>
<td>$3,889,598</td>
<td>$515,737</td>
<td>$178,688</td>
<td>$49,401</td>
<td>$(3,145,772)</td>
<td>-</td>
<td>$(3,145,772)</td>
</tr>
<tr>
<td>Public safety</td>
<td>4,757,442</td>
<td>234,527</td>
<td>842,100</td>
<td>-</td>
<td>$(3,680,815)</td>
<td>-</td>
<td>$(3,680,815)</td>
</tr>
<tr>
<td>Public works</td>
<td>2,680,878</td>
<td>6,048</td>
<td>144,935</td>
<td>-</td>
<td>$(2,529,895)</td>
<td>-</td>
<td>$(2,529,895)</td>
</tr>
<tr>
<td>Library</td>
<td>987,638</td>
<td>-</td>
<td>58,466</td>
<td>5,793</td>
<td>$(923,379)</td>
<td>-</td>
<td>$(923,379)</td>
</tr>
<tr>
<td>Airport</td>
<td>283,619</td>
<td>170,609</td>
<td>4,065</td>
<td>-</td>
<td>$(108,945)</td>
<td>-</td>
<td>$(108,945)</td>
</tr>
<tr>
<td>Parks and recreation</td>
<td>512,081</td>
<td>129,070</td>
<td>-</td>
<td>1,218,547</td>
<td>835,536</td>
<td>-</td>
<td>835,536</td>
</tr>
<tr>
<td>Community services</td>
<td>899,357</td>
<td>28,345</td>
<td>19,651</td>
<td>378,738</td>
<td>$(472,623)</td>
<td>-</td>
<td>$(472,623)</td>
</tr>
<tr>
<td>Water</td>
<td>2,724,923</td>
<td>1,718,767</td>
<td>65,002</td>
<td>23,185</td>
<td>$(917,969)</td>
<td>-</td>
<td>$(917,969)</td>
</tr>
<tr>
<td>Sewer</td>
<td>1,872,736</td>
<td>1,554,324</td>
<td>65,002</td>
<td>23,185</td>
<td>$(230,225)</td>
<td>-</td>
<td>$(230,225)</td>
</tr>
<tr>
<td>Unallocated interest</td>
<td>250,842</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>$(250,842)</td>
<td>-</td>
<td>$(250,842)</td>
</tr>
<tr>
<td><strong>Total governmental activities</strong></td>
<td>18,859,114</td>
<td>4,357,427</td>
<td>1,377,909</td>
<td>1,698,849</td>
<td>$(11,424,929)</td>
<td>-</td>
<td>$(11,424,929)</td>
</tr>
</tbody>
</table>

| **Business-type:**          |          |                                   |                                 |                                |                         |                          |             |
| Port and harbor             | 4,876,870 | 3,917,599                         | 249,979                         | 883,031                        | -                       | 173,739                  | 173,739     |
| **Total**                   | $23,735,984 | 8,275,026                         | 1,627,888                       | 2,581,880                      | $(11,424,929)           | 173,739                  | $(11,251,190)|

### General revenues:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property taxes</td>
<td>$2,999,341</td>
<td>-</td>
</tr>
<tr>
<td>Sales taxes</td>
<td>7,031,266</td>
<td>7,031,266</td>
</tr>
<tr>
<td>Grants and entitlements not restricted to a specific purpose</td>
<td>538,563</td>
<td>-</td>
</tr>
<tr>
<td>Investment income</td>
<td>238,172</td>
<td>16,181</td>
</tr>
<tr>
<td>Legal settlement</td>
<td>1,911</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>30,060</td>
<td>216,430</td>
</tr>
<tr>
<td>Special Item - Write off of NPO</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>Total general revenues and transfers</strong></td>
<td>10,839,313</td>
<td>232,611</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Changes in net position</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>(585,616)</td>
<td>406,350</td>
<td>(179,266)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Beginning net assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>86,675,176</td>
<td>40,709,648</td>
<td>127,384,824</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Ending net assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$86,089,560</td>
<td>41,115,998</td>
<td>127,205,558</td>
</tr>
</tbody>
</table>

*Source: 2012 City of Homer financial audit. Figures assume City uses “full accrual” method of accounting.*
### Enterprise Funds Operating Revenues and Expenses, 2003 - 2012

#### Port & Harbor

<table>
<thead>
<tr>
<th>Year</th>
<th>Income</th>
<th>Expense</th>
<th>Net Operating Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>3,086,706</td>
<td>3,614,622</td>
<td>(527,916)</td>
</tr>
<tr>
<td>2004</td>
<td>2,814,618</td>
<td>3,690,097</td>
<td>(875,479)</td>
</tr>
<tr>
<td>2005</td>
<td>2,657,188</td>
<td>3,908,985</td>
<td>(1,251,797)</td>
</tr>
<tr>
<td>2006</td>
<td>3,290,912</td>
<td>4,116,522</td>
<td>(825,610)</td>
</tr>
<tr>
<td>2007</td>
<td>2,934,787</td>
<td>4,442,536</td>
<td>(1,507,749)</td>
</tr>
<tr>
<td>2008</td>
<td>3,432,076</td>
<td>4,416,062</td>
<td>(1,083,986)</td>
</tr>
<tr>
<td>2009</td>
<td>3,576,393</td>
<td>4,812,397</td>
<td>(1,236,004)</td>
</tr>
<tr>
<td>2010</td>
<td>3,788,355</td>
<td>4,566,239</td>
<td>(777,884)</td>
</tr>
<tr>
<td>2011</td>
<td>3,877,197</td>
<td>4,617,068</td>
<td>(739,871)</td>
</tr>
<tr>
<td>2012</td>
<td>4,275,392</td>
<td>4,654,953</td>
<td>(379,561)</td>
</tr>
</tbody>
</table>

### Special Revenue Fund, Revenues and Expenses, 2003 - 2012

#### Utility Fund - Water/Sewer

<table>
<thead>
<tr>
<th>Year</th>
<th>Income</th>
<th>Expense</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>3,381,882</td>
<td>3,912,304</td>
<td>7,294,186</td>
</tr>
<tr>
<td>2004</td>
<td>3,669,118</td>
<td>4,234,615</td>
<td>7,903,733</td>
</tr>
<tr>
<td>2005</td>
<td>3,790,311</td>
<td>4,634,055</td>
<td>8,424,366</td>
</tr>
<tr>
<td>2006</td>
<td>3,995,870</td>
<td>5,317,887</td>
<td>9,313,757</td>
</tr>
<tr>
<td>2007</td>
<td>4,308,622</td>
<td>5,806,734</td>
<td>10,115,356</td>
</tr>
<tr>
<td>2008</td>
<td>4,556,099</td>
<td>6,163,864</td>
<td>10,720,963</td>
</tr>
<tr>
<td>2009</td>
<td>4,335,164</td>
<td>6,230,003</td>
<td>10,565,167</td>
</tr>
<tr>
<td>2010</td>
<td>5,890,313</td>
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#### General Fund Revenue Source for the Years 1993-2012

<table>
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<th>Year</th>
<th>Gen Rev</th>
<th>State Assistance</th>
<th>Taxes</th>
<th>Licenses</th>
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## Charts and Graphs (continued)

### 2012 Application Stats

<table>
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<th>Department</th>
<th>Title</th>
<th>Closing Date</th>
<th># Positions</th>
<th># Applications</th>
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<tbody>
<tr>
<td>Clerk’s</td>
<td>Temp Part-Time Clerical Assistant (Gas Project)</td>
<td>9/26/2012</td>
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<td>Library</td>
<td>Part-Time Library Technician</td>
<td>5/9/2012</td>
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<td>20</td>
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<tr>
<td>Planning</td>
<td>Planning Clerk</td>
<td>9/26/2012</td>
<td>1</td>
<td>20</td>
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<td>Police</td>
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<td>1/25/2012</td>
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<td>Police</td>
<td>Temporary Casual Community Jail Officer</td>
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<td>Port &amp; Harbor</td>
<td>Temporary Harbor Assistant</td>
<td>3/29/2012</td>
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<td>23</td>
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<tr>
<td>Port &amp; Harbor</td>
<td>Temporary Port Maintenance Tech</td>
<td>3/21/2012</td>
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<td>PW</td>
<td>Temporary Camp Fee Collector</td>
<td>4/11/2012</td>
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<td>PW</td>
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<td>PW</td>
<td>Temporary Parks Maintenance Laborers</td>
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<td>5/16/2012</td>
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</table>

*In 2012 there was a total of 264 applicants for 26 filled positions.*

### HVFD Fire/FMS calls 2002-2012

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<thead>
<tr>
<th>Year</th>
<th>Calls</th>
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<tbody>
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<td>2003</td>
<td>580</td>
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<td>2004</td>
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<td>2012</td>
<td>596</td>
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<td>2013</td>
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</table>
### Tax Revenues by Source 2003 - 2012

<table>
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<tr>
<th>Year</th>
<th>Property Tax</th>
<th>Sales Tax</th>
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<tbody>
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<td>$1,806,425</td>
<td>$4,462,524</td>
<td>$6,268,949</td>
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<td>2005</td>
<td>$2,102,170</td>
<td>$6,150,695</td>
<td>$8,252,865</td>
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<td>2006</td>
<td>$2,382,931</td>
<td>$6,804,735</td>
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<td>2007</td>
<td>$2,504,624</td>
<td>$7,408,500</td>
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<td>2008</td>
<td>$2,980,981</td>
<td>$7,601,548</td>
<td>$10,582,529</td>
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<td>2009</td>
<td>$2,934,632</td>
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<td>$2,960,163</td>
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<td>2011</td>
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<td>2012</td>
<td>$2,991,230</td>
<td>$7,031,266</td>
<td>$10,022,496</td>
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</tbody>
</table>
Charts and Graphs (continued)
Energy Cost

- 2008: $839,974
- 2009: $1,017,606
- 2010: $852,009
- 2011: $988,845
- 2012: $923,761

Cost Breakdown:
- Diesel
- Electricity
- Fuel Oil (No. 1)
- Gasoline
- Propane
Quick Facts and Figures

Date of Incorporation.............................................March 31, 1964
Area in Square Miles
    15 sq. mi. of land and 10.5 sq. mi. of water
City Population (estimate).................................5,153
Borough Population (estimate).............................56,756
City Employees.............................................102 full-time; 11 part-time

Finance
Grants managed..................................................29
Leases managed (by Admin and Port & Harbor) ..........39
City mill levy (property tax) ................................4.5
Borough mill levy .............................................6.5
Kenai Peninsula College mill levy .........................0.1
South Peninsula Hospital mill levy ........................1.75
City sales tax (summer only non-prepared food) 4.5%
Borough sales tax ...........................................3.0%
City Assessed Value
Real property ..................................................$691,321,600
Personal property .............................................$186,215,500
City Tax Receipts
Property tax ......................................................$2,991,230
Sales tax ..........................................................$7,031,266
City Long Term Debt
General obligation bonds ..................................$0
Revenue bonds ..................................................$0
USDA notes payable .........................................$1,368,811
Capital leases ....................................................$0
Notes payable ....................................................$17,319,000

Public Works (including Parks & Recreation)
Miles of streets maintained ..................................48.75
Miles of water distribution line .............................47.9
Miles of maintained wastewater line ......................56.55
Water usage (millions of gallons) ........................121.9
Water customers ..............................................1,513
Vehicles and heavy equipment maintained ..............113
Campground use
RV and tent nights ............................................7,054
Fees collected ....................................................$129,055
Park acres maintained (acres) ............................285.86
Miles of trail maintained ....................................5.5

Public Library
Library volumes/items .......................................46,609
Library circulation ............................................105,387
Attendance .......................................................115,118
Volunteer hours ................................................2,246

Public Safety (Police, Fire, Animal Shelter)
Fire Dept. volunteers ...........................................38
Combined Fire/EMS calls ....................................496
Requests for police services ................................5604
Total arrest charges ..........................................619
Days of jail time served .....................................845
Animals turned in or impounded ..........................201
Animals adopted ...............................................187
Animals returned to owner ...................................90
Animals euthanized ..........................................105

Port & Harbor
Reserved stall tenants .......................................773
Dock landings (including state ferry) ......................582
Deep Water Dock ..............................................329
Tons of ice sold ..............................................2,584
Cranes hours billed or metered .........................2,270
Public, Fire, EMT, and Police Assists ..................240

Planning
Permits issued ..................................................42

City Clerks Office
Meetings attended ............................................176
City Council ordinances, resolutions, and memoranda processed ..........351
Public records requests processed ......................103

A proud Mayor James Hornaday presenting a mayoral proclamation to Homer resident and Mrs. America 2012.
**City of Homer Departments**

**CITY HALL** ................................................................. 235-8121
491 E. Pioneer Avenue
  Water & sewer billing questions .................. ext. 2240
  Planning Department .............................. 235-3106
  City Clerk ......................................................... 235-3130

**COMMUNITY SCHOOLS** ........................................ 235-6090
(Office at Homer High School)

**FIRE DEPARTMENT** ................................................ 235-3155
604 W. Pioneer Ave.
  EMERGENCIES ..................................................... 9-1-1

**POLICE DEPARTMENT** ............................................. 235-3150
4060 Heath Street
  EMERGENCIES ..................................................... 9-1-1
  Animal Shelter ................................................. 235-3141

**PORT & HARBOR** .................................................. 235-3160
4350 Spit Road
  Billing questions ............................................ 235-3160

**PUBLIC WORKS** .................................................. 235-3170
3575 Heath Street
  Parks & Recreation .......................................... 235-3170
  City street maintenance questions ................. 235-3170

**PUBLIC LIBRARY** .................................................. 235-3180
500 Hazel Avenue.

**Other Frequently Called Numbers**

- Alaska Islands & Ocean Visitor Center ........ 235-6961
- Alaska State Ferry ......................................... 235-8449
- Chamber of Commerce/Visitor Center: ........ 235-7740
- College (Kachemak Bay Campus) ............... 235-7743
- Dept. of Motor Vehicles ......................... 235-7341
- District Court .............................................. 235-8171
- District Recorder ........................................ 235-8136
- Division of Family & Youth Services .......... 235-7114
- Haven House ............................................... 235-7712
- Homer High School ........................................ 235-8186
  Pool .............................................................. 235-7416
- Homer News ............................................... 235-7767
- Homer Tribune ............................................ 235-3714
- Kevin Bell Ice Arena .................................... 235-2647
- Kenai Peninsula Borough ....................... 1-800-478-4441
  Homer office ................................................ 235-8840
- KBBI .............................................................. 235-7721
- Legislative Information Office .................. 235-7878
- Post Office .................................................. 235-6129
- Pratt Museum .............................................. 235-8635
- Public Health programs ......................... 235-8857
- Solid Waste Baling Facility (“The Dump”) .... 235-6678
- South Peninsula Behavioral Health Services ... 235-7701
- South Peninsula Hospital ....................... 235-8101

Homer Harbor at sunrise.
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