

City of Homer 2011 Annual Report

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Manager's Message



City
Manager
Walt Wrede
displaying
his Homer
Public
Library
Cardholder
Pride. Photo
courtesy
Alan Parks.

2011 proved to be another rewarding but challenging year for the City of Homer. The fiscal challenges included continued economic stagnation, uncertainty about future revenues, and a widespread antipathy toward taxes, fees, and government generally. Despite this, the City government remains in a fiscally sound and stable position. According to the FY 2011 Audit, the City has increased the fund balance in the General Fund by \$1,154,032 from 5,573,814 to \$6,727,846. Revenues exceeded budget projections by \$976,434. This was primarily due to an increase in tax revenues (\$516,183) and increases in Revenue Sharing and the Jail Contract. The excess of revenues over expenditures was \$ 1,174,786. A library construction loan whose principle is about \$1,200,000 is the only outstanding General Fund debt. Total General Fund Assets at the end of FY 2011 were \$104,724,642 and total liabilities were \$18,049,466. Although the General Fund is stable and operating in the black, the cumulative effects of continued unfunded and vacant positions, deferment of equipment and infrastructure repair and replacement, and revenue declines associated with the sales tax exemption for food are becoming apparent. The City has been successful in obtaining funding for capital projects however, the revenues for maintaining this expanding infrastructure are lagging behind.

The Port and Harbor Enterprise Fund is operating in the black in the sense that real operating expenses, including a transfer into depreciation accounts, did not exceed revenues. Operating revenues in FY 2011 were \$3,563,431 and operating expenses were slightly less. For the purpose of the audited financial statement, the auditors have determined that the depreciation expense should be \$1,488,909, which is approximately a million dollars more than was actually transferred. Therefore, on paper, the fund had a deficit of \$1,032,049 in FY 2011. Total Fund assets were \$42,056,910 and liabilities were \$1,347,262. The political pressure to keep fees down at the Port and Harbor has resulted in a backlog of maintenance, repair, and replacement projects. The depreciation reserves are far less than optimal considering the assets the Fund is responsible for. In 2011 a special Port and Harbor Improvement Committee was appointed by the City Council to discuss ways to finance the backlog of maintenance and repair projects. The Port and Harbor serves as an important regional economic engine and the staff do an excellent job providing services to the public. We look forward to making new investments there in the next few years. The Water and Sewer Special Revenue Fund is operating in the black and according to the FY 2011 Audit, it has a fund balance of \$3,345,465 (down \$261,863) and a relatively healthy depreciation reserve. Revenues were up in FY 2011 by \$1,055,824 however, most of that is attributable to new assessments and intergovernmental transfers. Charges for services were actually down. Expenditures exceeded the budget by \$3,213,096 due to a large capital outlay. This fund, however, has significant challenges and some structural problems that must be addressed. Due to construction of a new water treatment plant and expansions and improvements to the water and sewer distribution systems, the fund has a significant debt load. This debt limits the City's ability to make further expansions or improvements. The City water and sewer systems are expensive to operate and maintain for a variety of reasons and there are relatively few customers to pay the expenses. The City has access to revenues to make capital improvements (grants, dedicated tax revenues) but the same small number of customers are expected to cover the costs of maintaining those improvements. Finally, political pressure to keep fees down has placed constraints on maintenance and operations. Given all of these limitations however, the Public Works Department has done an excellent job operating this utility and providing a first class service to the community.

The City of Homer strives to be as efficient, productive, and responsive to the needs of its residents as possible. The City staff continue to look for ways to operate more efficiently and to do more with less. I am proud of the work, the professionalism, and the high level of service that is provided to the public by all City departments. The Library, the Port and Harbor, Public Works, Police, Fire, Finance, Planning, the Clerk's Office, and Community Recreation all had major achievements and successes in 2011. The City's overall success in 2011 was due in large part to the diligence and hard work of the Mayor, the City Council, the Boards and Commissions, citizen volunteers, and dedicated public employees. I believe that a review of this year's annual report will confirm that the City government is functioning at a high level, that its fiscal policies are sound, and that Homer continues to be a very attractive place to live and conduct business. I believe the future for Homer continues to be bright. Waththe

Mayor & Council.....



Mayor Jim Hornaday and his dog Star taking a well deserved break.



Top right: Walt Wrede (City Manager), Francie Roberts, Bryan Zak, Jo Johnson (City Clerk), David Lewis. Bottom right: Barbara Howard, Beth Wythe, Mayor James Hornaday and Kevin Hogan.

The City of Homer is a First Class Municipality with an elected mayor and city council. The mayor is elected to serve a two-year term. City Council members serve staggered three-year terms. Expiration of the term for each member is noted in parentheses after their names.

In the October 2011 municipal election, David Lewis and Barbara Howard were re-elected to three-year terms.



Mary E. (Beth) Wythe (2013)



David Lewis (2014)



Francie Roberts (2012)



Bryan Zak (2013)



Kevin Hogan (2012)



Barbara Howard (2014)

City Advisory Bodies.

The Mayor, City Council, and City employees are grateful to the many local citizens who volunteer their time to serve on advisory commissions, standing committees, and short-term committees and task forces.

The following individuals contributed hundreds of hours in 2011 to help ensure a high quality of life in Homer now and in the future. (Names represent membership as of Decembier 2011.)

Planning Commission

Sharon Minsch Franco Venuti Shelly Erickson Tom Bos Jennifer Sonneborn James Dolma

Roberta Highland

Port & Harbor Advisory Commission

Catherine Ulmer Pete Wedin
Bob Howard Robert Hartley
Steve Zimmerman Mark Hottman

Glen Carroll

Port & Harbor Improvement Committee

Robert Hartley David Lewis
Bryan Hawkins Barbara Howard
Bob Howard Beth Wythe

Library Advisory Board

Eileen Faulkner Monica Cogger Gillian Mumm Bette Seaman Tamara Fletcher Flo Larson

Kenneth Schroeder

Economic Development Advisory Commission

Monte Davis Lindianne Sarno
Neil Wagner Brad Faulkner

Michael Neece Adi Davis, Student Rep.

Transportation Advisory Committee

Francie Roberts Roberta Highland Stephen Smith Caroline Venuti

John Velsko

Public Arts Committee

Angie Newby Trina Fellows
Gaye Wolfe Marianne Aplin

Michele Miller

Lease Committee

Micheal Neace Regina Mauras Rick Abboud Bryan Hawkins Steve Zimmerman Terry Yager

Permanent Fund Committee

Barbara Howard Beth Wythe Jo Johnson Regina Mauras

Matt North

City Hall Renovation and Expansion Task Force

Rick Abboud Francie Roberts
Kevin Hogan Beth Wythe
Jo Johnson Regina Mauras

Parks & Recreation Advisory Commission

Bumppo Bremicker Tricia Lillibridge Deb Lowney Dave Brann



City Workforce

Names of department heads appear first in each category. (Names represent employment as of Decembier 2011.)

City Manager's Office

Walt Wrede Nick Poolos
Terry Felde Andrea Petersen
Katie Koester Mike Illg

City Clerk's Office

Tomasz Sulczynski

Jo Johnson Melissa Jacobsen Renee Krause

Finance

Regina Mauras Jo Earls
Laurie Moore Jenna deLumeau
Joanne Perret Lori Sorrows
Julie Swisher

Library

Ann Dixon Amy Gordon
Katherine George Holly Aderhold
Susan Gibson Claudia Haines
Teresa Sundmark David Bernard

Police Department

Debra Waldorf

Mark Robl Cheryl Bemowski Randy Rosencrans Lary Kuhns Larry Baxter Kristi Kuhlmann Rick Pitta Janie Stewart Ian Overson Will Hutt Mark Kruzick Jayne Probst Stacy Luck Jim Knott Lynn Haught Dana Phillips Steve Smith Paul Clark **Dave Shealy** Chuck Thorsrud **Ed Stading** Cory Rupe Ryan Browning Jeri Trail

Port & Harbor

Bryan Hawkins Mike Lowe
Matt Clarke Elton Anderson
Chris Dabney Rachel Tussey
Lisa Ellington Aaron Glidden
Don Huffnagle Dana Harrington
George Tyrer Cliff Albrecht
Mark Whaley Brad Somers

Brian McCarthy Pike Ainsworth

Fire Department

Robert Painter Chris Cushman Elaine Grabowski Dan Miotke Tim Yarbrough

Volunteer Firefighters/EMTs

Stephanie Anderson Barrett Moe Tom Appelhanz Kiel Moe Katie Bauer Trevor Mumma Dr. Bill Bell Paul Pellegrini Tim Blackmon Martin Renner Zach Brown Carey Restino Dan Bunker Zina Reutov **Brian Burns** Marsha Rouggly Marti Christensen Josephine Ryan Samantha Cunningham Joe Sallee Jose Diaz Jake Schmutzler Candy Edwards Terry Sumption Lukas Easton **Gary Thomas** Mary Griswold Cheyenne Thompson Ingrid Harrald Jesse Toubman Wesley Head Dan Turner Zac Hobbs Doug Van Patten Lilly Hottmann Dylan Weiser Pat Johnson Miles Wiebe Maynard Kauffman Raisa Yakunin Genny Lyda

Public Works

Carey Meyer Zach Brown Rusty Cheney Jan Jonker Ken Frazier Levi Stradling Dan Gardner Richard Gibson Angie Otteson Eli Bryant Todd Cook Gary Noel Mitch Hrachiar Joe Young Richard Klopp Ryan Davis **Bob Kosiorek** Jerry Lawver Mike Riley Dan Olsen Gary Richardson John Wythe **Dave Welty** Jake Tesch Joe Inglis Dale Bothell Darren Hill Martin Gonzales

Planning

Rick Abboud Julie Engebretsen
Dotti Harness Shelly Rosencrans

City Manager's Office.....

The City Manager's Office is housed at City Hall and includes the City Manager, Administrative Assistant, Personnel Director, and the Community and Economic Development Coordinator. The Systems Manager, Assistant Systems Manager, and Community Recreation Coordinator are also considered part of the City Manager's Office.

The Homer City Manager serves as chief administrative officer of the City and is responsible for the administration of all City services. Walt Wrede has served as City Manager since February 2003.

The City Manager works closely with the Mayor City Council, department heads, and other community leaders to promote the community's best interest and to problem solve. He is responsible for overall budget preparation and, with the Mayor and Council, articulates the City's needs to state and federal officials to secure funding for City projects and programs. The City Manager was sad to see three of his longserving staff retire in 2011: Personnel Director Sheri Hobbs, Systems Manager Steve Bambakidis, and Special Assistant Anne Marie Holen.

Sheri Hobbs was Personnel Director for the City of Homer from 1994 – 2011. Her work included advertising positions, processing applications, maintaining personnel records, overseeing the employee classification and merit appraisal system, administering employee benefit programs, advising employees on personnel policies and benfit information and producing the

employee newsletter. Andrea Petersen took over these responsibilities in May. Under Andrea's guidance in 2011 the City hired a broker consultant and resurrected the Employee Committee.

Special Projects Coordinator Anne Marie Holen retired in November after 9 years of dedicated service. Anne Marie wrote grants for the City, produced the Capital Improvement Plan for legislative requests, compiled the annual report and staffed the Economic Development Commission. In 2011 the Special Projects Coordinator

position was redesigned with an emphasis on economic development, project management and public relations and given the title Community and Economic Development Coordinator. Katie Koester assumed this position at the tail end of 2011.

Terry Felde was Administrative Assistant to the City Manager. In addition to managing the City Manager's phones, schedule, and correspondence she coordinates special events, is the web master and the Airport Terminal manager, which involves negotiating and administering

leases and other revenue generating programs at the airport.

Michael Illg coordinates the Community Recreation program. Community Recreation offers many recreational and educational classes, programs, and events for community members of all ages. In 2011 Community Recreation offered 116 programs and 6 special events that attracted 2,862 participants and over 15,000 visits. The program has 60 contracted instructors and 40 volunteers who have dedicated more than 2,600 volunteer hours in 2011. Michael also works with Parks Maintenance coordinating park use, field use agreements, and assisting with park related projects.

Systems Manager Steve Bambakidis was replaced by Nick Poolos in October. Nick and assistant Tomasz Sulczynski are responsible

for troubleshooting and maintenance of more than 140 computers and 20 network servers. Major projects that occurred in 2011 included setting up a temporary City Hall while the City Hall on Pioneer was being remodeled. This involved establishing a network connection at the temporary office moving phones and people back and forth with minimal disruption to City services. Other projects of note for 2011 were upgrading the crane, ice plant and billing software at the fishdock. This allowed for more efficient billing software and key card access of the crane.



Personel Director Sheri Hobbs at her retirment party. Sheri left the city in 2011 after 17 years of service..

City Clerk's Office....

The City Clerk is an official of the City of Homer, appointed by the City Manager and confirmed by the City Council. Jo Johnson was Homer's City Clerk in 2011. Melissa Jacobsen held the position of Deputy City Clerk II, and Renee Krause was Deputy City Clerk I. The part-time Clerical Assistant position was not funded for 2011.

The City Clerk and both Deputies are Certified Municipal Clerks. The City Clerk and Deputy City Clerk II are National Parliamentarians.

The Office of the City Clerk provides a direct link between the residents of the City of Homer, their elected officials, and local and government agencies. The Clerks publish agendas, prepare packets, administer oaths of office, and act as the parliamentary advisory to Council and Advisory Commissions. They attend and record meetings, and edit and compile minutes of the City Council and advisory body meetings.

Advisory bodies include the Library Advisory Board, Advisory Planning Commission, Port and Harbor Advisory Commission, Parks and Recreation Advisory Commission and the Economic Development Advisory Commission. The four standing committees are the Lease Committee, Permanent Fund Committee, Public Arts Committee, and Transportation Advisory Committee. The Employee Committee (set up by department heads) and the Port and

Harbor Improvement Committee were two new advisory groups in 2011.

The City Clerk attends meetings of the City Council, while the Deputy City Clerks attend meetings of the advisory bodies. In 2011, staff from the City Clerk's Office attended 162 meetings. In addition, they helped prepare 49 ordinances, 112 resolutions, and 170 memoranda; and processed 141 public records requests.

The Clerk's Office provides for the safeguard of permanent records to preserve the history of the City of Homer. Municipal records are categorized, indexed, filed, and retained in accordance to the retention schedule. Permanent paper records are scanned into digital documents for space conservation and easy accessibility. Losing funding for the Clerical

Assistant position significantly reduced the amount of permanent records that were transferred into digital form in 2011.

Invitations to Bid and Requests for Proposals are administered by the City Clerk. Advertisement of solicitations, formation of Plan Holder lists, and bid openings are managed by the Clerks.

The City Clerk's office records a weekly informational segment aired on public radio station KBBI and maintains informational kiosks in four locations within the community: Captain's Coffee Roasting Company, Harbormaster's Office, Redden Marine Supply of Homer, and City Hall. The Clerk's Office also produces and distributes a quarterly newsletter for City residents and maintains a website (http://www.cityofhomer-ak.gov/cityclerk) which contains a wealth of information, including meeting agendas and minutes.

The City Clerk is the election supervisor, facilitating local elections, and the City Clerk's office serves as absentee voting officials for State elections. A Regular election was held on October 4, 2011 to elect two council members. City Council incumbents Barbara Howard and David Lewis were reelected to three year terms. On October 4, 2011 a Borough Election was also held.



City Clerk Jo Johnson, Deputy City Clerk I Renee Krause and Deputy City Clerk II Melissa Jacobsen assesing the renovations to City Hall.

Finance Department.....

The City of Homer Finance Department provides overall administration of the financial activities of the City. The Finance Department is proud to have received the Certificate of Achievement for Excellence in Financial reporting for 27 consecutive years.



(Right) City Manager Walt Wrede helping move the Finance Department back to City Hall.



IT Manager Nick Poolos and Public Works Director Carey Meyer moving Finance Department file cabinets.

The Finance Department Provides the Following Important Functions:

-Administers all accounting functions related to Accounts Payable, Receivable, Purchasing, Payroll, Budget, Reception, Utility, Port, Assessment, and Ambulance Billings, Capital Projects, Leases, Investments, and Grant Reporting.

-Provides Accounting Services for all departments throughout the City.

-Coordinates the development of the annual budget with department heads and the presentation of the budget to Council.

-Synchronizes the annual audit and audits completed by granting agencies. Ensures that all documents are provided for their utilization in an easy to follow manner.

-Implements Internal Controls for all accounting practices.



Fiannce Director Regina Mauras with stacks of shreeded records headed to recycling.



(Left) Accounting Tech III Jo Earls hooking up the copier during the big move.

Being short-staffed continues to affect the Finance Department. For 2011, 338 hours of overtime were worked. The need for overtime resulted from additional demand from Council, meetings, staff out for illness and vacation, audits, and overloaded schedules. The 338 hours is only for our non-salaried staff of five. This year has been particularly exciting with the remodel-

ing of the Finance Department offices in City Hall. Along with an already high work load, the Department had to move twice and 'clean house' to make the new workspace functional. This was a pleasant distraction coupled with a lot of help from Carey, Nick and Walt.

Planning & Zoning

The Planning and Zoning Office is responsible for reviewing all conditional use permit applications as well as applications for sign permits, zoning permits, variances, and rezones. Additionally, staff facilitates long-range planning efforts such as updates to the Comprehensive Plan.

Staff work with the public to resolve zoning violations and to enforce the parking and zoning codes. The Planning and Zoning Office maintains a website at http://www.cityofhomer-ak.gov/planning to assist the public in understanding Homer's zoning code and to provide easy public access to relevant documents and web sites.

In 2011, the Planning and Zoning Office wrapped up work on several projects that have been in progress for quite a long time. Two ordinances, Steep Slopes and Dirtwork have been over 10 years in the making. The Homer Spit Plan was adopted after only two years of work. Planning also started working on implementation items found in the recently adopted Comprehensive Plan including adopting more conservation districts and making an allowance for private individuals to request conservation zoning. In 2011 procedure for rezones were codified, FEMA maps began another round of updating and the staff was trained and certified as erosion and sediment control leads. All this and more was accomplished while temporarily relocating the office while the new addition to City Hall was constructed. In 2011, there was a total of 40 building permits, and 13 plats approved, continuing a downward trend since 2004. However, Homer has been largely free of the upheaval to the housing market experienced nationwide. New developments included the Seldovia Village Tribe Wellness Center, and The Boatyard. Kenai Peninsula Housing Incorporated constructed two new low-income housing units, one on Mattox and another on Main Street.



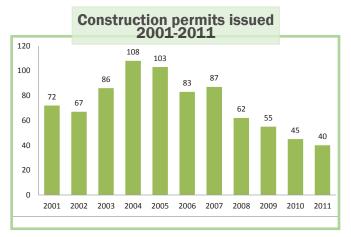
Renovation and expansion of City Hall in 2011 was oversaw by the City Hall Renovation and Expansion Task Force whose members include Planning Director Rick Abboud.



City Planner Rick Abboud (right) and Planning Clerk Shelly Rosencrans working in temorary offices while City Hall is rennovated.

The HAPC participated in 21 regular meetings in 2011. No appeals were heard by the HAPC.

Planning Technician/GIS Julie Engebretsen serves as staff to the Parks and Recreation Commission. City Planner Rick Abboud is a member of the Lease Committee and served on the City Hall Renovation and Expansion Task Force. Other Planning Department staff are Dotti Harness-Foster, Planning Technician I/Code Compliance; and Shelly Rosencrans, Planning Clerk.





Vehicle being towed as effort to remove junk vehicles in Homer.

Homer Volunteer Fire Dept.

The Homer Volunteer Fire Department is organized under the Department of Public Safety in Chapter 1.60 of the Homer City Code. The fire department "shall have the duty and authority to provide for fire protection services, emergency medical services and in general, comprehensive emergency management services; and to enforce the ordinances, codes and laws pertaining to fire prevention and life safety. The fire chief shall have the authority to organize, supervise and direct the activities and personnel of the fire department." Currently the fire department provides services to the City of Homer and by annual contract to Kachemak City. The fire department is registered with the State Fire Marshal's Office to provide structural fire protection, "shore-based" marine firefighting, rescue services and wildland firefighting and is certified by Alaska Department of Health and Social Services as an Out of Hospital, Advanced Life Support Ambulance service. The fire department is a "Cooperator" with the Department of Natural Resources, Division of Forestry to provide wildland fire protection. The fire department also provides mutual aid upon request to surrounding areas including the Kachemak Emergency Service Area and the Anchor Point Fire and EMS Service Area as well other state and local agencies.

Emergency management activities overseen by HVFD include coordinating the City's Emergency Operations Center located in the fire station during disasters; managing the City's compliance with the National Incident Man-

agement System training requirements; coordinating the creation and regular updates of the City of Homer All-Hazard Mitigation Plan and Emergency Operations Plan and participating in state, regional and local disaster preparedness exercises and training.

The HVFD is authorized for six full-time positions: Fire Chief, Training Coordinator (vacant), Departmental Services Coordinator, and three Emergency Service Specialists (FF/EMT-3). The Training Coordinators position has been vacant since 2009 due to budget restrictions.

The majority of members are volunteers, including Firefighters, Emergency Medical Technicians and Departmental Services Members (non emergency responders that provide other vital support services). All emergency responders are Alaska State certified at the Firefighter I or EMT-1 level prior to becoming members of the department. The department provides all training "in-house" up to the Firefighter II and EMT-3 levels. All firefighters are trained to the Hazardous Materials First Responder-Operations level and EMT's are trained to the Hazmat Awareness Levels. Emergency responders can take additional training in Confined Space Rescue, Vehicle Extrication and advanced trauma and medical emergency classes (EMT's are required to recertify every two years). Between various fire and EMS related training, members of the department attended almost 3,500 hours of training in 2011.

As with the vast majority of fire departments across the country most calls are for medically related emergencies (438) rather than fire (75 including: structure, vehicle, and wildland fires, rescue services and public assist calls). Structure fires accounted for only 15 calls in 2011 but resulted in one of the greatest fire-loss years in recent history (due primarily to the Northern Enterprises Boat Yard fire). Members contributed over 2,600 hours of emergency response services to the community in addition to almost 900 hours of public education through tours, presentations and fairs.



Firefighter Jose Diaz at the Mission Road fire. Photo Courtesy Jake Schmutzler.

Police Department

The mission of the Homer Police Department is to protect the public from criminal wrong doing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land. The police department continues to utilize community-based policing and pro-active enforcement techniques to accomplish its mission.

In 2011, the Homer Police Department received 6,584 requests for service, down 1% from 2010. The total number of arrest charges was 712, up 24% from the previous year.

Dispatch received upgrades to the Emergency Medical Dispatch system. All dispatchers received several hours of training on the new system.

8000 7000 6000 5000 4000 Requests for Service Recieved by HPD 3000 2001 - 2011 2000 1000 0 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011

The department operates and maintains a seven bed contract jail facility. Prisoners can be held up to ten days. In 2011, prisoners served a total of 1,000 days in the Homer Community Jail, almost identical to the amount of days served by prisoners in 2010. Property crimes were down 30% in 2011. The number of violent crimes, (78), was up 18%.



Fatal vision driving instruction – Sgt. Will Hutt teaches some future drivers the perils of driving while under the influence.

Fatal vision goggles – Officer Ryan Browning demonstrates the use of fatal vision goggles. Provided by the Homer Elks club, the goggles simulate the effects of intoxication while walking or driving. The Homer Police Department provided Fatal Vision Training to Homer high school students over the course of two days last spring.



Improvements to the Police Station Building in 2011 consisted of various energy upgrades including lighting upgrades and the replacement of an older refrigerator. Some interior repainting was done and

some old ceiling tiles were replaced.

The Police Department continued a very aggressive and thorough training program in 2011. Police officers received extensive firearms training on all assigned weapons systems, AED/CPR/HAZMAT/OSHA, DUI detection, interview and interrogation, emergency vehicle operations and advanced investigations. The Department sponsored

training in two areas in conjunction with the Alaska Police Standards Council, (APSC). With APSC funding, instructors came to Homer and held classes on sexual abuse, forensic interviewing, and advanced firearms training. Police officers from several other agencies attended these courses along with Homer officers.



Port & Harbor....

MISSION: To provide safe port and harbor facilities for our commercial clients, recreational users, and the general public. To manage and maintain these facilities cost effectively, and to administer our tariff and procedures fairly and equitably for all users.

The staff of the Homer Port and Harbor Department operates, maintains, monitors, and administers the largest single basin boat harbor in Alaska, as well as the adjacent Deep Water Dock and the Pioneer Dock. The Port's five harbor officers perform their myriad of duties with 10 hour shifts that cover the harbor 24 hours a day/seven days a week. The harbor office is open on weekends from mid-May until the end of September, from 9am to 5pm, to better serve our harbor customers.

The Port's website at http:// www.cityofhomer-ak.gov/ port contains information on the many facets of Port and Harbor operations including forms, maps, rates, a calendar of upcoming events, and current headliners. The Port's weather station, located at the Deep Water Dock, supplies a live feed to the website all year with current temperature, wind direction and speed, barometric and precipitation readings, and almanac information.

Port Administration

Port and Harbor gave their best wishes to Bonnie Judge, who retired February 25, 2011. Bonnie began working for the

Port and Harbor January 22, 1999. She was diagnosed with cancer August, 2010 and after an intense and furious battle passed away May 30, 2011. Bonnie had never met a stranger, at least not for very long. She had a winning smile, a beautiful soul, and she loved people. Bonnie worked tirelessly to strengthen ties throughout the City organization. She is greatly missed.

Homer Port and Harbor hosted the Alaska Association of Harbormasters and Port Administrators conference in October. The event required a lot of planning; every minute was planned from activities to guest speakers to meals and even social time. Harbor Admin took this extra duty on in stride and Administrative

Secretary Rachel Tussey was responsible for organizing, preparation, keeping things on course, and chasing down every detail. The conference was a huge success, the largest attendance to an AAHPA conference to date and fundraising over \$13,000 in proceeds for the association.

Homer is proud to be the first harbor in the State of Alaska to earn the Alaska Clean Harbor certification. Four years ago, Homer Harbor agreed to be the test harbor for this pilot project, working with DEC, USCG, Nuka Research, and Cook Inlet Keeper to both develop the program and put it into place. Deputy Harbormaster Matt Clarke and the Operation Staff put in a tremendous effort to complete the check list.

Ice Plant/Fish Dock

The City-operated ice plant sold 3,182 tons of high



Homer Port & Harbor: first to be certified in the Alaska Clean Harbors Program

quality flake ice to the fishing fleet and local processors in 2011. The ice was used to preserve the quality of nearly 17 million pounds of salmon (4,977,347), halibut (5,602,098), sablefish (766,189), and pacific cod (5,624,057) landed at the Port of Homer. Our Ice Plant staff had a very productive season. There were no "Down Time" break downs this season at either the Fish Dock or the Ice Plant! This was no easy feat considering the facility and all its equipment is now 29 years old.

Homer Small Boat Harbor & Facilities

The Small Boat Harbor consists of a 48-acre basin with 920 reserved slips, 6,000+ lineal feet of transient floats,

the Homer Fish Dock with eight cranes and 483' vessel berthing on sides and face, the Homer Ice Plant producing up to 100 tons of flake ice per day, a wood grid and a steel grid, five-lane boat launch ramp, and barge/landing craft loading ramp. The Homer Port consists of

The Pioneer Dock activity had 384 landings in 2011 as compared to the 307 in 2010. Berthing activity included the USCG Buoy Tender Hickory; preferential berthing for the Alaska Marine Highway ocean class ferries Tustumena and Kennicott; and the transfer of 13,706,459

Helenka B

The Helenka B, a 167 foot landing craft owned by Alaskan Coastal Freight, has been making regular use of the Barge Ramp and a portion of the uplands.

the Deep Water Dock with 345 feet of face plus three mooring dolphins, two mooring buoys, 40' water depth (MLLW) at the face; and the Pioneer Dock with 469' face, and 40' water depth (MLLW).

The Deep Water Dock was busy in 2011 with 278 landings, a large increase from the 150 in 2010. Customers included CISPRI, Crowley, K-Sea Transportation, Marine Resource Group, Peregrine Falcon, LLC, Alyeska Pipeline, Northland Vessel Leasing Co., U.S. Fish & Wildlife, Foss Maritime, Ocean Marine Services, and Pacific Pile and Marine. These vessels utilized the Deep Water Dock for staging, training and repairs. The cruise ships M/S Amsterdam (781'), Silver Shadow (610'), and Regatta (592') all Holland America vessels, made a total of 13 landings throughout the summer. The USS Decatur (505'), a U.S. Navy destroyer, visited Homer for shore leave. The Canadian cable-laying ship I/T Intrepid (345') docked during an intensive communication line project. Icicle Seafood's RM Thortenson (282') moored for a period of time while seafood product was processed and unloaded.

gallons of fuel to the Petro Marine terminal by K-Sea Transport tug Pacific Wolf and DBL 54. This is an increase from the 12,357,003 gallons of fuel from 2010.

The Barge Ramp saw a significant spike in activity, mainly from Alaska Coastal Freight, owners of the 177 foot landing craft Helenka B. There were 115 landings in 2011, a large increase from the 29 in 2010.

Beach landings also saw an increase in use with 66 landings in 2011. There were 30 landings in 2010.

Economic Improvements

- 2011 brought in five new uplands leases to the Spit, all currently in negotiations. One of these long-term leases is with Alaska Coastal Freight for Lot 11 on the 30 Acres where they will establish a freight terminal in support of their growing business. Recently the Barge Ramp was resurfaced under a Memorandum of Agreement between Alaska Coastal Freight and the Port and Harbor.
- City of Homer's Ordinance 11-09, an ordinance for managing dredge materials on the Homer Spit, was passed by City Council and took effect March 15, 2011. This ordinance was the next logical step towards the harbor's maintenance dredging program, allowing materials to be used off the Spit. It also gives us a step-by-step process for managing materials that are

Port & Harbor (continued).....

created in our harbor maintenance program.

• Homer was awarded a \$6 million grant to be used for improvements to the Deep Water Dock and uplands that will benefit the cruise ship passengers experience while visiting Homer.



Saying farewell to vessel the Albert after over 20 years of derelict issues.

Notable Projects/Accomplishments

- After many Port Commission meetings throughout the winter and recommendations made to City Council, the Council passed supporting ordinances that allowed a fee schedule for long-term parking on the Spit. Implementation began with new signage, posts and hardware; Operation staff worked for about two weeks getting them in place before spring kick-off. Admin was kept on their toes selling season passes and answering questions at the counter. After the summer season, Operation staff worked with a local contractor and all the utilities to complete the sign post project by sinking them into the ground.
- With much effort from Port Admin, the City's legal team, and the City Manager, the derelict vessel the Albert departed for Washington State in September. The vessel moored at System 5 for more than 22 years. The Spanky Paine and Honcho were hauled out onto the campground by Pier One Theater where Peninsula Scrap and Salvage broke them down into scrap steel. Our efforts over the past eight years on the derelict vessel

issue have paid off for our harbor users in terms of useable space. To date, 14 boats have been removed from the harbor and over 1,300 feet of moorage space has been reclaimed which was being occupied or otherwise tied up by these deadbeat boats.

- The new Deep Water Dock Security Gate System was installed and includes a 30 foot wide roll-away gate, man gate, lights, cameras, and an electronic card reader access control system.
 - The Army Corps of Engineers is mandated by Congress to maintain the navigable waterways for commercial maritime traffic. A test project was completed to remove materials from the beach between the west trestle of the Pioneer Dock and the old Main Dock using land-based equipment rather than the more traditional method of dredging. This will be a three year test project that we hope will prove an effective tool for sediment management for Homer's Port and Harbor. There was a 75% operation cost savings achieved by using the land-based equipment. Project costs were shared between the Coast Guard and Corps.
- The Army Corps expanded their normal dredging program to include a portion of the inner basin, the beginning of a multi-year re-dredging effort to bring the channel back to as-built conditions, a 100 foot channel from the Load and Launch Ramp to the harbor entrance. One of the results of all this extra dredging has been a large increase of dredged materials. In a normal year, approximately 13,000 cubic yards of dredged materials are produced, but 2011 brought in upwards of 40,000 cubic yards. The remaining area of the harbor is under the City's responsibility. The firm contracted by the Corps was engaged to conduct a condition survey of the harbor from the Fish Dock to JJ Float, but not under the floats themselves. Approximately 19,000 cubic yards will need to be removed in order to bring it back to design depths. This will become a bit-by-bit long-range project.
- Long-term goals at the Fish Dock were accomplished. The old crane card access control system (a joint venture between Port Admin, I.T., and the Ice

Plant) was replaced with a modern Windows-based computerized system. Crane 7 was refurbished and we look forward to rebuilding two more of the Fish Dock cranes in 2012. Other improvements that George Tyrer and the Ice Plant staff have been able to get done this year are lighting system energy audit and efficiency improvements, engine room beautification (painting, color coding, and labeling), engine room valve replacements, transformer removal, building and grounds repair, and an auger-bearing replacement project that uses plastic UMHW split bearings to replace the old roller bearings. There are a lot of augers in that plant and this kind of problem solving allows the crew to better utilize their maintenance hours and focus on other projects.

- Port Director/Harbormaster Bryan Hawkins worked cooperatively with Public Works to complete the remodel project to the Pioneer Dock's west trestle approach. The improvements designated parking for a minimum of 25 vehicles either side of the trestle and to install a clear separation in the parking lot between the AMHS and USCG's area on the Pioneer Dock.
- Petro Marine worked cooperatively with Alaska Marine Highway to install the multi-leg pipeline on the new dock and add a new tank. Upcoming work in 2012 will consist of burying the connecting pipeline between the tank farm and the Pioneer Dock. Once completed, Petro Marine will be able to both take and deliver fuel at the face of the Pioneer Dock at an increased rate.
- The Alaska Marine Highway System Warehouse on Lot 48 is finally complete. Five years ago, an AMHS captain came to the Harbormaster and said, "We need a warehouse." We are glad that the Tustumena now has a warehouse to call their own.
- Significant improvements to the Tsunami Warning Alert system were made. Now managers are able to plan for, fund, and perform the maintenance necessary to keep this crucial infrastructure working properly. There is still more to do but it is becoming a more reliable coastal warning system.

Harbor Statistics:

Boats in Harbor:		
Boats in harbor:	1 / T	000
	Moved/Towed	266
	Pumped	59
	Sunk	2
	Accidents	6
Crane Hours Billed or Metered		364
Ice (tons sold)		3,182
Landings:		
	Deep Water Dock	278
	Pioneer Dock	384
	Barge Ramp	115
	Beach	66
Moorage		
	Daily Transient	2,522
	Monthly Transient	1,786
	Semi-Annual Transient	78
	Annual Transient	63
	Reserved Stall Tenants	782
Parking Passes Sold		78
Pollution Incidents		36
Property Damage Incidents		15
Public, Fire, EMT, & Police Assists		333
Steel Grid Usage		48
Wood Grid Usage		160
Wharfage Reported (in short tons):		
	Seafood	6,848
	Cargo/Other	7,989
	Fuel	465,893

Public Works

Public Works 2011 Capital Projects Activity

Public Works coordinated the planning, design, or construction of numerous projects in 2011, the most significant include:



• Kachemak Drive Water and Sewer Improvements (Phase II): The construction of this project began in the summer of 2011. The project will

extend water and sewer service to 88 properties along Kachemak Drive beginning at East End Road. Design work began in 2006. The design, environmental permitting, and regulatory permitting phase were complete in June 2010. It is anticipated that the project will be complete in 2012.

• Energy Efficiency Improvements: Public Works coordinated the completion of an energy audit of existing pub-

lic buildings in 2010. Recommended energy conservation improvements were identified and the funding to complete the work was



authorized in 2011. All of the selected energy conservation improvements were completed in 2011. Significant energy savings are being realized. For example, the energy usage at the wastewater treatment plant was reduced by 16%, partially due to the installation of a solar assisted lagoon aerator (see photo left).

• **City Hall Renovation:** The City was successful in getting state funding (originally appropriated for a new City Hall) re-appropriated for upgrades and expansion of the existing City Hall. Construction of the expansion portion of the project began in the Spring of 2011 (see photo



right), and the entire project (including the rehabilitation of the existing building) was substantially complete by the end of

2011. Parking was expanded, local artwork was incorporated, and additional public meeting areas were created.

• Woodard Creek/Soundview Avenue Culvert Crossing: The Woodard Creek culvert at Soundview Avenue was replaced with a bridge. Before installing the bridge,

repairs to a crushed sanitary sewer, and replacement of the water main at the creek crossing was completed. The bridge will provide for higher flood

events and help



reduce potential erosion along the creek.

• City Beautification Efforts: The City produced over 12,000 plants for use in City and local business planting areas. Baycrest Park again received much acclaim, producing exceptional color and a wide variety of annual and perennial flowers. The other beds and park area around the City were given tender love and care by the Parks and Recreation Department, adding color to the community's summer activities. The Public Works Department will continue to assist local businesses and



organizations develop planting areas and expand and improve the City's public planting spaces.

Homer Public Library.

In 2011, the Homer Library:

- Maintained a collection of 46,991 books, audios, videos, maps and other items.
- Checked out 104,299 items.
- Borrowed 688 items from other libraries for Homer patrons and loaned 785 items to other libraries in Alaska and the US.
- Received more than 123,015 library users and visitors.
- Held weekly Story Hour and Baby Lapsit pro grams for 2,622 babies, toddlers, preschoolers, and caregivers.
- Made 69 visits to 696 homebound seniors, preschoolers at early learning centers, and students in local classrooms to deliver books, story times, information, and literacy activities.
- Provided 48,270 sessions of computer and Internet access.
- Provided study rooms for 4,367 individuals and small groups.
- Provided space and equipment for 221 community groups to meet, give presentations, and offer workshops.
- Issued 857 new library cards.
- Benefitted from more than 2,154 volunteer hours.

Major Staff Changes. Jolee Ellis retired after 10 years of dedicated and creative work in children's programming. Director Helen Hill also retired with ten years of service, during which time she oversaw a major project, the construction of the current library. A new director, Ann Dixon, began May 30. Claudia Haines took on the tasks of planning and implementing children's programs and was promoted to a Library Tech 1. David Bernard was hired as a Tech 1 to fill Jolee's vacancy.

Events, Programs, and Activities. The Library continues to have strong volunteer support from the Friends of the Homer Public Library (FHL) and the Library Advisory Board (LAB). The three groups worked together on the following activities in 2011:

The Summer Reading Program kicked off with a marimba band and ended with an ice cream party. In between, 352 youth and adults participated by reading, attending activities, learning to make cartoons, creating and producing a video, and much more. Several online components were added this year, including registration, keeping track of reading time, podcast book reviews, Facebook page, and a movie created, produced and edited by teens, which takes place at HPL. Check out "The Hidden Diamond of Eirarbil," as well as two other library shorts, at http://www.youtube.com/user/homerpubliclibrary/feed.

Landscaping. Thanks to continued funding by FHL, Brenda Adams of Gardens by Design again worked to improve and maintain the Library's flower beds. A portion of the Library grounds were mowed to control weeds, alders, and invasive species; to improve accessibility and use of the grounds; and to improve visibility for safety and security. The LAB Landscaping Committee met regularly with a variety of interested parties to prepare a landscaping plan for presentation to City Council.



Library Director Ann Dixon cuts the cake to celebrate the new library's 5th anniversary with Mayor Hornaday looking on. Photo courtesy Alan Parks.

Fifth Anniversary of the New Library festivities included a Fine-Free Weekend and a community barbecue with entertainment by the Singing Bookworms, a panoramic group photo taken by Alan Parks, a special Story Time for kids, and of course, cake. A weeklong photography project, Cardholder Pride, captured the images of more than 200 local residents, each proudly displaying their Homer Public Library cards. These pictures are on digital display at the library and at http://homerpubliclibrary.smugmug.com/.



Left to right: Arlene Ronda, Lindianne Sarno, and Ann Keffer serenade onlookers at the 5th anniversary celebration of the new library. Photo courtesy Alan Parks.

Library (continued)







Cardholder Pride: Council member Francie Roberts, Public Works Director Carey Meyer and Mayor Jim Hornaday all proudly display their library cards

Community Preparedness Day. Thanks to a grant from the National Library of Medicine, HPL organized a cluster of activities to promote community preparedness. Volunteers distributed information, handouts and 70 disaster kits. Presenters from various emergency service organizations were on hand to share their knowledge throughout the day. We also held a Safety Story Time for children and an evening program of Survivor Stories, at which local residents shared first-hand accounts of the '64 Earthquake. We also received funds to purchase books and videos on a wide range of safety and preparedness topics.



Homer residents stock up on information and supplies to enhance their readiness for a community emergency.

Third annual Celebration of Lifelong Learning. In April, FHL honored Norm (Dick) Griffin for this special award. Halibut Cove homesteader and former Alaska legislator Clem Tillion was the keynote speaker. The first Youth Award was given to Adi Jo Davis. The Celebration highlights the role libraries play in supporting lifelong learning and seeks to recognize outstanding individuals who make our community a better place through an on-going quest for knowledge.



Tots listen intently in costume for Halloween Story Time.

Ongoing Programs. FHL continued to sponsor Computer Classes for Adults, which continued to be well attended. Topics rotated between Computer Basics, E-mail Basics, Internet Basics, and Tech Help. Staff member Deb Waldorf continued to offer bi-monthly classes on using Listen Alaska and staff member Teresa Sundmark organized Get Lit!, a monthly program of public readings and other activities for writers.

Other ongoing programs included a monthly book discussion group, a popular weekly knitting circle, and weekly children's programs. Both Story Time for preschoolers and Lap-sit for babies up to age two were heavily attended.

Additional events were the spring and fall book sales, author readings, a Scrabble tournament, a Lego contest for youth, and a standing-room-only guest presentation on "Ancient Diseases."

Search the online catalog, check out upcoming events, request an interlibrary loan, and much more on the Homer Public Library's website: http://www.cityofhomer-ak.gov/library

Capital Improvement Plan.....

The City of Homer's Capital Improvement Plan (CIP) is a 6-year guide for capital project expenditures. City administration, department heads, advisory boards and commissions, City Council members, non-profit organizations, and the general public are all encouraged to provide suggestions for the CIP.

The City Council was pleased to note that funding for the following projects from the 2010-2015 CIP had been identified or procured:

- Beluga Slough Trail Reconstruction
- Fire Training Facility

At its October 11, 2010 meeting, the Homer City Council approved Resolution 11-096(A) adopting the Capital Improvement Plan and naming 15 projects to the FY 2011 legislative priority list.



Fire engine 4 needs refurbishment so it can be used year round.

Ramp 3 Gangway is the oldest ramp in the harbor. On high tides it becomes precariously steep an difficult to maneuver. The proposed project would replace Ramp 3 with an ADA accessible ramp.

2011 Legislative Priority List

- Sewer Treatment Plant Bio-solids Treatment Improvements
- Homer Area Natural Gas Pipeline, Phase 2
- Harbor Improvement Revenue Bond Projects (Bundled Projects)
- · Skyline Fire Station
- Fishing Lagoon Improvements
- Karen Hornaday Park Improvements, Phase 1
- Tanker 2 Refurbishment and Fire Engine 4 Refurbishment HVFD
- Homer High School Track Renovation
- Alternative Water Source
- Deep Water/Cruise Ship Dock Expansion, Phase 1
- Homer Intersection Improvements
- Ocean Drive Reconstruct with Turn Lane
- Mariner Park Restroom
- Kachemak Drive Reconstruction with Turn Lane
- Truck Loading Facility Upgrades at Fish Dock



Charts and Graphs.....

STATEMENT OF NET ASSETS - YEAR ENDED DECEMBER 31, 2011

CITY OF HOMER, ALASKA Statement of Net Assets December, 2011

	Governmental Activities	Business-type Activities	Total
Assets			
Cash and investments	3 13,129,275	1,062,017	14,191,292
Receivables, net of allowance for doubtful accounts:			
Accounts	312,710	327,719	640,429
Sales and property taxes	1,249,578	-	1,249,578
State and federal grants and loans	4,531,223	-	4,531,223
Assessments	3,043,478	-	3,043,478
Other	195,017	-	195,017
Internal balances	(20,248)	20,248	-
Inventory	295,506	15,590	311,096
Prepaid items	254,183	33,970	288,153
Restricted cash and investments	1,487,277	-	1,487,277
Capital assets not being depreciated - land and construction	n 15,478,798	15,254,041	30,732,839
Other capital assets, net of accumulated deprecation	64,767,845	25,343,325	90,111,170
Total assets	104,724,642	42,056,910	146,781,552
Liabilities			
Accounts payable	396,777	144,312	541,089
Accrued payroll and related liabilities	282,852	50,834	333,686
Accrued leave	118,008	18,210	136,218
Prepaid rentals and deposits	54,530	706,547	761,077
Unearned revenue	19,765	18,000	37,765
Current portion of Long Term Notes Payable	683,474	-	683,474
Non-Current Liabilities, net of current portion:			
Long-Term Notes payable	15,946,494	-	15,946,494
Accrue Leave	547,566	121,359	668,925
Unearned revenue	-	288,000	288,000
Total liabilities	18,049,466	1,347,262	19,396,728

Other charts and graphs can be found on the next few pages and interspersed throughout this report.

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STATEMENT OF ACTIVITIES - YEAR ENDED DECEMBER 31, 2011

CITY OF HOMER, ALASKA

Statement of Activities Year Ended December 31, 2011

Net (Expense) Revenue and **Changes in Net Assets Program Revenues** Fees, Fines & **Business-Operating** Capital Charges for **Grants & Grants &** Governmental type Activities **Expenses** Services **Contributions Contributions Activities Activities Total** Governmental: \$ 3,907,607 511,997 General government 1,666,552 (1,729,058)(1,729,058)Public safety 4,451,784 258,804 674,568 212,360 (3,306,052)(3,306,052)Public works 2,612,530 9,427 34,300 300,000 (2,268,803)(2,268,803)Library 943,075 25,142 (917,933)(917,933)Airport 281,351 168,569 (112,782)(112,782)Parks and recreation 387.924 145.587 (242,337)(242.337)35 Community services 586,195 31,767 (554,393)(554,393)Water 2,607,880 1,765,551 803,598 (38,731)(38,731)Sewer 1,655,405 1,521,740 (133,665)(133,665)Unallocated interest 225,572 (225,572)(225,572)Total governmental activities 17,659,323 4,413,442 734,045 2,982,510 (9,529,326)(9,529,326)Business-type: Port and harbor 4,649,705 3,563,431 103,169 59,176 (923,929)(923,929) Total 22,309,028 7,976,873 837,214 3,041,686 (9,529,326)(923,929)(10,453,255)General revenues: \$ 2,922,246 2,922,246 Property taxes Sales taxes 7,059,404 7,059,404 Grants and entitlements not restricted to a specific purpose 547,715 68,200 615,915 Investment income 111,196 12,592 123,788 Legal settlement 4,666 4,666 Transfers 557,061 108,577 665,638 Special Item - Wirte off of NPO 131,335 (131,335)Total general revenues and transfers 11,333,623 58,034 11,391,657 1,804,297 938,402 Changes in net assets (865,895)Beginning net assets 84,870,879 41,575,543 126,446,422 Ending net assets 86,675,176 40,709,648 127,384,824

^{*}Source: 2011 City of Homer financial audit. Figures assume City uses "full accrual" method of accounting.

Charts and Graphs (continued)

- 2011	
2002	
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ENTERPRISE FUNDS OPERATI	

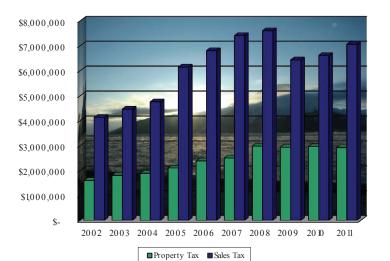
				PORT & HARBOR	ARBOR					
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Income	2,804,523	3,086,706		2,657,188	3,290,912	2,814,618 2,657,188 3,290,912 2,934,787 3,432,076 3,576,393 3,788,355	3,432,076	3,576,393	3,788,355	3,877,197
Expense	3,070,372	3,614,622		3,908,985	4,116,522	3,908,985 4,116,522 4,442,536	4,516,062	4,812,397	4,812,397 4,566,239 4,617,068	4,617,068
Net Operating	(265,849) (527,916)	(527,916)	-	(1,251,797)	(825,610)	875,479) (1,251,797) (825,610) (1,507,749) (1,083,986) (1,236,004) (777,884)	(1,083,986)	(1,236,004)	(777,884)	(739,871)
Income										

SPECIAL REVENUE FUND, REVENUES AND EXPENSES, 2002 - 2011

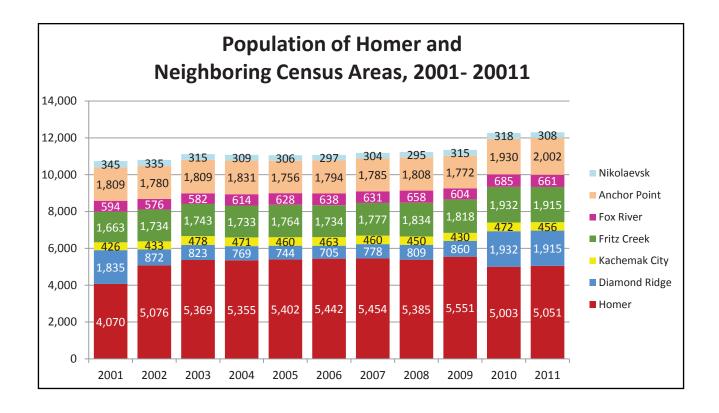
			Util	Jtility Fund - Water/Sewei	Vater/Sewe	_				
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Income	3,182,957	3,381,882	3,669,118	3,790,311	3,995,870	4,308,622	4,556,099	4,335,164	4,335,164 5,890,313	5,645,829
Expense	3,778,902 3,912,304	3,912,304	4,234,615	4,634,055 4,769,717		5,317,887	5,806,734	6,163,864	6,230,003	7,947,159
Net Operating										Ì
Income	(595,945)	(595,945) (530,422)	(565,497)	(843,744)	(773,847)	(773,847) (1,009,265) (1,250,635) (1,828,700)	(1,250,635)	(1,828,700)	(339,690)	(339,690) (2,301,330)

	Conoral Lund	General Fund	Revenue Source	Z = 17 9	tor the Years	1992_2011	1772-2011											1) \$270 067 34.	AJ = 35/0,90/-Mu	nicipal Energy Credit,	<i>\$372,845 State PERS</i>	voliaf
	Total	11,324,763	10,739,436	11,487,516	12,510,083	11,473,122	9,997,589	9,253,473	7,317,937	7,127,001	6,889,984	5,920,060	5,748,715	5,545,135	5,310,795	5,532,880	5,193,285	5,033,879	4,550,117	4,642,296	4,693,111	
	Other	23,564	25,803	25,474	062,299	35,116	219,839	35,980	38,169	36,321	35,577	111,419	25,044	,		201,382	909'9	129,960	6,056		327,711	
Investment	Income	33,499	15,600	29,654	63,429	89,191	53,775	30,419	9,002	13,571	45,387	83,189	174,395	160,919	201,534	200,529	131,489	133,352	71,540	76,416	83,519	
Other	Intergovt'I	776,888	712,458	709,197	618,536	634,877	618,404	765,957	547,114	621,195	615,549	659,843	660,087	29,889	35,709	23,214	122,150	80,450	102,298	128,326	255,328	
Chrg	for Svc	1,973,681	2,003,984	2,740,182	2,337,323	2,382,465	2,136,838	2,183,048	2,028,181	1,991,495	2,045,851	1,393,570	1,326,039	1,527,933	1,563,540	1,520,942	1,500,963	1,255,411	1,111,924	1,182,295	819,974	
Licenses	Permits	25,040	22,965	19,614	26,219	43,765	46,096	42,717	88,411	18,930	17,000	12,520	10,042	143,271	55,244	75,254	80,313	148,668	49,588	39,913	45,386	
	Taxes	7,600,398	7,365,343	7,219,583	8,043,417	7,440,149	6,922,637	6,195,352	4,607,060	4,361,019	3,962,127	3,504,746	3,382,688	3,327,801	3,042,702	3,085,592	2,979,162	2,865,714	2,762,333	2,728,287	2,565,948	
Assistance	Programs	891,693	593,283	743,812	754,369	847,559	,	,	,	84,470	168,493	154,773	170,420	355,322	412,066	425,967	372,600	420,324	446,378	487,059	595,245	
Gen Fund	Rev Budget	10,348,329	10,358,941	11,295,836	12,091,082	10,549,363	9,009,441	8,012,189	7,270,018	6,931,421	6,570,377	5,700,146	5,656,878	5,378,807	5,070,498	5,218,450	5,099,850	5,130,680	4,449,420	4,235,450	4,413,235	
	Year	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	

Tax Revenues by Source 2002 - 2011



	Property	Sales	Total
2002	\$1,597,795	\$4,128,010	\$5,725,804
2003	\$1,806,425	\$4,462,524	\$6,268,949
2004	\$1,885,333	\$4,757,588	\$6,642,921
2005	\$2,102,170	\$6,150,695	\$8,252,865
2006	\$2,382,931	\$6,804,735	\$9,187,666
2007	\$2,504,624	\$7,408,500	\$9,913,124
2008	\$2,980,981	\$7,601,548	\$10,582,529
2009	\$2,934,632	\$6,433,331	\$9,367,963
2010	\$2,960,163	\$6,613,640	\$9,573,804
2011	\$2,922,280	\$7,059,404	\$9,981,684

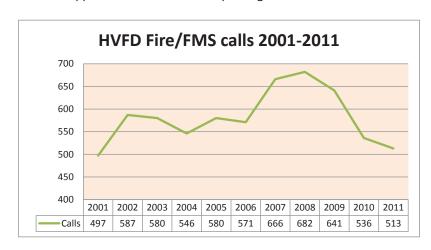


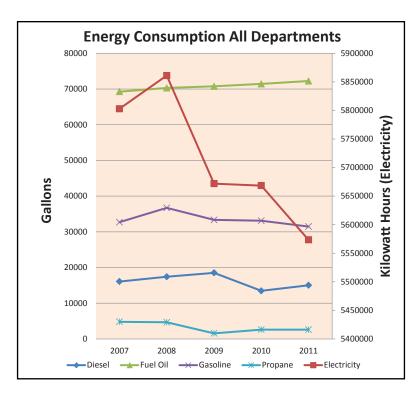
Charts and Graphs (continued)

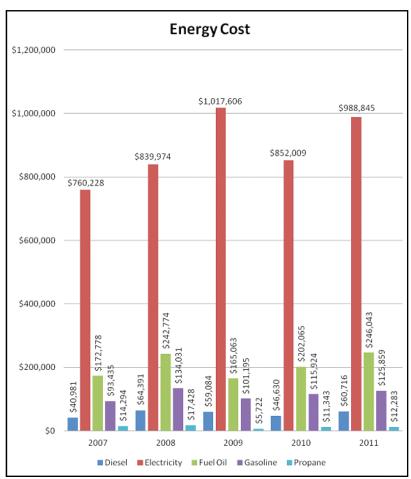
2011 Application Stats

Depart	Title	Closing Date	# Applications
Admin	CM Admin Assistant	12/28/2011	31
Admin	Com & Economic Devel Coor	11/9/2011	14
Admin	IT Manager	8/10/2011	12
Admin	Personnel Director	2/16/2011	21
Admin	Special Projects Coordinator	10/5/2011	9
Library	Library Director	3/10/2011	8
Library	Library Tech I	7/6/2011	19
Police	Community Jail Officer	8/31/2011	12
Police	Police Officer	1/20/2011	23
Police	Public Safety Dispatcher	3/2/2011	18
Police	Public Safety Dispatcher	7/20/2011	22
Police	Public Safety Dispatcher	9/22/2011	21
Police	Community Jail Officer	3/23/2011	15
Port & Harbor	Administrative Clerk	2/16/2011	54
Port & Harbor	Harbor Assistant	4/6/2011	37
Port & Harbor	Harbor Officer I	8/14/2011	32
Port & Harbor	Port Tech I	8/10/2011	30
Port & Harbor	Port Tech Supervisor	8/10/2011	17
Port & Harbor	Temporary Fish Dock Laborer	1/26/2011	36
PW	Equipment Operator II	8/3/2011	10
PW	Mechanic	5/4/2011	3
PW	Temporary Utilities Laborer	4/14/2011	27
PW	Treatment Maintenance Tech I	4/27/2011	22
PW	Treatment Maintenance Tech I	9/28/2011	23
PW	W/WW Utilities Tech I	4/27/2011	14

In 2011 there were 530 applicants for a total of 25 postings







Quick Facts and Figures

Date of Incorporation	March 31, 1964
Area in Square Miles	15 sq. mi. of land and
	10.5 sq. mi. of water
City Population (U.S. Census 2010).	5,051
Borough Population	56,293
City Employees1	02 full time; 11 part time
Finance	
Grants managed	10
Leases managed (by Admin and	•
City mill levy (property tax)	· · · · · · · · · · · · · · · · · · ·
Borough mill levy	
Kenai Peninsula College mill levy	
South Peninsula Hospital mill le	
City sales tax	
Borough sales tax	
City Assessed Value	
Real property	\$602.304.712
Personal property	
City Tax Receipts	
Property tax	\$2,022,280
Sales tax	
City Long Term Debt	२/,०,७,५०५
General obligation bonds	¢Ω
Revenue bonds	
USDA notes payable	
Capital leases	
Notes payable	
Authorized but not issued	
Public Works (including Parks & Re	
Miles of streets maintained	
Miles of water distribution line	
Miles of maintained wastewater lir	
Water usage (millions of gallons)	
Water customers	
Vehicles and heavy equipment mai	
Campground use	
RV and tent nights	12.390
Fees collected	
Park acres maintained	
Miles of trail maintained	
wines of trail maintained	
Public Library	
Library volumes/items	46,991
Library circulation	
Attendance	
Volunteer hours	
Public Safety (Police Fire Animal S	helter)

Fire Dept. volunteers	41
Combined Fire/EMS calls	513
Requests for police services	6,584
Total arrest charges	
Days of jail time served	1000
Animals turned in or impounded	236
Animals adopted	235
Animals returned to owner	92
Animals euthanized	65
Port & Harbor	
Reserved stall tenants	782
Dock landings (including state ferry)	
Deep Water Dock	
Pioneer Dock	384
Tons of ice sold	3,182
Crane hours billed or metered	2,364
Public, Fire, EMT, and Police Assists	333
DI	
Planning	
Construction permits issued	
Construction value	\$1,800,000
City Clerks Office	
Meetings attended	162
City Council ordinances, resolutions, and	
memoranda processed	331
Public records requests processed	



City of Homer Community Recreation Director Mike IIIg with his trophywinning King in the 2011 King Salmon Fishing Derby held annually in March.

Phone Numbers

City of Homer Departments

CITY HALL
Water & sewer billing questions ext. 2240
Planning Department235-3106
City Clerk235-3130
COMMUNITY SCHOOLS235-6090
(Office at Homer High School)
FIRE DEPARTMENT235-3155
604 W. Pioneer Ave.
EMERGENCIES9-1-1
POLICE DEPARTMENT235-3150
4060 Heath Street
EMERGENCIES9-1-1
Animal Shelter
PORT & HARBOR
4350 Spit Road Billing questions
PUBLIC WORKS235-3170
3575 Heath Street Parks & Recreation235-3170
City street maintenance questions235-3170
City street maintenance questions255-3170
PUBLIC LIBRARY



Other Frequently Called Numbers

Alaska Islands & Ocean Visitor Center235-6961
Alaska State Ferry235-8449
Chamber of Commerce/Visitor Center:235-7740
College (Kachemak Bay Campus)235-7743
Dept. of Motor Vehicles235-7341
District Court235-8171
District Recorder 235-8136
Division of Family & Youth Services235-7114
Haven House235-7712
Homer High School235-8186 Pool235-7416
Homer News235-7767
Homer Tribune235-3714
Kevin Bell Ice Arena235-2647
Kenai Peninsula Borough1-800-478-4441 Homer office235-8840
KBBI235-7721
Legislative Information Office235-7878
Post Office 235-6129
Pratt Museum235-8635
Public Health programs235-8857
Solid Waste Baling Facility ("The Dump")235-6678
South Peninsula Behavioral Health Services235-7701
South Peninsula Hospital235-8101



City of Homer 491 E. Pioneer Avenue Homer, AK 99603 907-235-8121 www.ci.homer.ak.us

