

## **Finance Department**

491 East Pioneer Avenue Homer, Alaska 99603

finance@cityofhomer-ak.gov (p) 907-235-8121 (f) 907-235-3140

### Memorandum 20-183

TO: Mayor Castner and Homer City Council

THROUGH: Rob Dumouchel, City Manager

FROM: Elizabeth Walton, Finance Director

DATE: October 21, 2020

SUBJECT: Water and Sewer Rate Model – Additional Rate Scenarios

At the previous council meeting, there was discussion regarding water/sewer rate scenarios. There was an additional need to provide scenarios connected directly to our 2021 budget. Below are descriptions for all of the scenarios previously presented as well as two new scenarios. Included as supplemental information to this memo are detailed rate models for each scenario and a comparison chart. This chart compares each of the proposed rates with our existing 2020 rate.

### Scenario 1 - Maintain Current Rate Model (15% Reserve Requirement)

This scenario keeps everything status quo and utilizes a 15% reserve requirement. All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

#### Water Rates:

Commodity (per gal): \$0.0133

Bulk (per gal): \$0.0173

Monthly Fees: \$13

Sewer Rates:

Non-Lift Station: \$0.0157

#### Scenario 2 - Utilize Current Rate Model, Amend to 10% Reserve Requirement

This scenario utilizes rate model, but amends the reserve requirement to 10% (instead of the original 15%). All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

#### Water Rates:

Commodity (per gal): \$0.0126

Bulk (per gal): \$0.0166

Monthly Fees: \$13

**Sewer Rates:** 

Non-Lift Station: \$0.0149

Lift Station: \$0.0247

### Scenario 3 - Utilize Current Rate Structure, Amend Inputs to match 2021 Budgeted Costs

This scenario utilizes current rate model structure, but amends inputs to match the adopted 2021 budgeted costs. The following line items in the water model were adjusted to match the budget: total revenue required, reserve requirement and service fee deduction. The hydrant rents line item is amended, as it is a fraction of the total revenue required. All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

#### Water Rates:

Commodity (per gal): \$0.0130

Bulk (per gal): \$0.0170

Monthly Fees: \$14

Sewer Rates:

Non-Lift Station: \$0.0148

### Scenario 4 - Utilize Current Rate Model, Amend to 2021 Budgeted Reserve Transfer

This scenario utilizes the current rate model, but amends the reserve requirement to match the FY21 budgeted reserve transfer (instead of the original 15%). All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

#### Water Rates:

Commodity (per gal): \$0.0127

Bulk (per gal): \$0.0167

Monthly Fees: \$13

Sewer Rates:

Non-Lift Station: \$0.0138

Lift Station: \$0.0237

### <u>Scenario 5 - Utilize Current Rate Structure, Amend Inputs to match 2021 Budgeted</u> <u>Costs, with 15% Reserve Requirement</u>

This scenario utilizes current rate model structure, but amends inputs to match the adopted 2021 budgeted costs, with a 15% reserve requirement. The following line items in the water model were adjusted to match the budget: total revenue required and service fee deduction. The hydrant rents and reserve requirement line items were amended, as these lines are a fraction of the total revenue required. All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

#### Water Rates:

Commodity (per gal): \$0.0137

Bulk (per gal): \$0.0177

Monthly Fees: \$14

Sewer Rates:

Non-Lift Station: \$0.0169

### <u>Scenario 6 - Utilize Current Rate Structure, Amend Inputs to match 2021 Budgeted</u> <u>Costs, with 10% Reserve Requirement</u>

This scenario utilizes current rate model structure, but amends inputs to match the adopted 2021 budgeted costs, with a 10% reserve requirement. The following line items in the water model were adjusted to match the budget: total revenue required and service fee deduction. The hydrant rents line item was amended, as this line is a fraction of the total revenue required. The reserve requirement line item was amended to 10% of total revenue required. All other line items and definitions remain consistent with the original proposed model.

The model under these terms proposes the following rates:

Water Rates:

Commodity (per gal): \$0.0129

Bulk (per gal): \$0.0169

Monthly Fees: \$14

Sewer Rates:

Non-Lift Station: \$0.0160

Lift Station: \$0.0261

#### **Current Rates:**

To provide additional context our current rates are as follows:

Water Rates:

Commodity (per gal): \$0.0132

Bulk (per gal): \$0.0172

Monthly Fees: \$13

Sewer Rates:

Non-Lift Station: \$0.0145

# **Scenario 1 - Rate Calculations**

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WATER Rate Model		
Revenues		
2020 Total Revenue Required - Water	\$	1,911,348
15% Reserve Requirement		286,702
Deduct Portion Collected through Service Fee		(286,547)
Hydrant Rents (10% of Total)		(95,567)
Surplus Water Sales (Bulk) surcharge only		(67,796)
Revenue Required for Commodity Rate Calculation	\$	1,748,140
Water Consumption (Gallons)		
Total Estimated Water Sales		131,000,000
Water Rates:		
Commodity Rate (per gal)	\$	0.0133
Bulk Rate (per gal)		0.0173
Monthly Fees		13
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Consumption Additional Information:		
FY19 Gross Meters Water Sales (Gallons)		131,478,500
SEWER Rate Model		
Revenues		
2020 Total Operating Revenue Required - Sewer	\$	1,627,400
15% Reserve Requirement		244,110
Lift Stations Costs		(217,160)
Pumping Fee		(10,050)
Dumping Station Fees		(5,978)
Multi-Units and K-city (\$5/unit/mo.)		(70,320)
Revenue Required for Commodity Rate Calculation	\$	1,568,002
Sewer Usage (Gallons)		
Projected Billable Volume		78,000,000
Projected Billable Volume - Lift Zone Only		22,000,000
Total Projected Billable Volume		100,000,000
Sewer Rate		
Non-Lift Station Rate	\$	0.0157
Lift Station Rate	\$	0.0256
<u>Lift Station Additional Information:</u>		
FY 19 Actually Billed Gallons (Lift-Station Zone Only)		21,706,300

# **Scenario 2 - Rate Calculations**

WATER Rate Model	
Revenues	<b>A</b>
2020 Total Revenue Required - Water	\$ 1,911,348
10% Reserve Requirement	191,135
Deduct Portion Collected through Service Fee	(286,547)
Hydrant Rents (10% of Total)	(95,567)
Surplus Water Sales (Bulk) surcharge only	(67,796)
Revenue Required for Commodity Rate Calculation	\$ 1,652,573
Water Consumption (Gallons)	
Total Estimated Water Sales	131,000,000
Water Rates:	
Commodity Rate (per gal)	\$ 0.0126
Bulk Rate (per gal)	\$ 0.0166
Monthly Fees	\$ 13
Consumption Additional Information:	404 470 500
FY19 Gross Meters Water Sales (Gallons)	131,478,500
SEWER Rate Model	
Revenues	
2020 Total Operating Revenue Required - Sewer	\$ 1,627,400
10% Reserve Requirement	162,740
Lift Stations Costs	(217,160)
Pumping Fee	(10,050)
Dumping Station Fees	(5,978)
Multi-Units and K-city (\$5/unit/mo.)	(70,320)
Revenue Required for Commodity Rate Calculation	\$ 1,486,632
Sewer Usage (Gallons)	
Projected Billable Volume	78,000,000
Projected Billable Volume - Lift Zone Only	22,000,000
Total Projected Billable Volume	100,000,000
Sewer Rate	
Non-Lift Station Rate	\$ 0.0149
Lift Station Rate	\$ 0.0247
Lift Station Additional Information:	
FY 19 Actually Billed Gallons (Lift-Station Zone Only)	21,706,300

## **Scenario 3 - Rate Calculations**

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WATER Rate Model	
Revenues	
2021 Total Revenue Required - Water	
Reserve Requirement - 2021 Budgeted Transfer	206,071
Deduct Portion Collected through Service Fee	(301,116)
Hydrant Rents (10% of Total)	(98,130)
Surplus Water Sales (Bulk) surcharge only	(67,796)
Revenue Required for Commodity Rate Calculation	\$ 1,701,629
Water Consumption (Gallons)	
Total Estimated Water Sales	131,000,000
Water Rates:	
Commodity Rate (per gal)	\$ 0.0130
Bulk Rate (per gal)	\$ 0.0170
Monthly Fees	\$ 14
0 (1 116)	
Consumption Additional Information:	121 479 500
FY19 Gross Meters Water Sales (Gallons)	131,478,500
SEWER Rate Model	
Revenues	
2021 Total Operating Revenue Required - Sewer	\$ 1,734,023
Reserve Requirement - 2021 Budgeted Transfer	54,594
Lift Stations Costs	(222,021)
Pumping Fee	(10,050)
Dumping Station Fees	(6,156)
Multi-Units and K-city (\$5/unit/mo.)	(70,320)
Revenue Required for Commodity Rate Calculation	\$ 1,480,070
Sewer Usage (Gallons)	
Projected Billable Volume	78,000,000
Projected Billable Volume - Lift Zone Only	22,000,000
Total Projected Billable Volume	100,000,000
Sewer Rate	
Non-Lift Station Rate	\$ 0.0148
Lift Station Rate	\$ 0.0249
Lift Station Additional Information:	
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FY 19 Actually Billed Gallons (Lift-Station Zone Only)	21,706,300

# **Scenario 4 - Rate Calculations**

WATER Rate Model	
WATER Rate Model	
Revenues	
2020 Total Revenue Required - Water	\$ 1,911,348
Reserve Requirement - 2021 Budgeted Transfer	206,071
Deduct Portion Collected through Service Fee	(286,547)
Hydrant Rents (10% of Total)	(95,567)
Surplus Water Sales (Bulk) surcharge only	(67,796)
Revenue Required for Commodity Rate Calculation	\$ 1,667,509
Water Consumption (Gallons)	
Total Estimated Water Sales	131,000,000
Water Rates:	
Commodity Rate (per gal)	\$ 0.0127
Bulk Rate (per gal)	\$ 0.0167
Monthly Fees	\$ 13
0 (1 116)	
Consumption Additional Information:	121 479 500
FY19 Gross Meters Water Sales (Gallons)	131,478,500
SEWER Rate Model	
Revenues	
2020 Total Operating Revenue Required - Sewer	\$ 1,627,400
Reserve Requirement - 2021 Budgeted Transfer	54,594
Lift Stations Costs	(217,160)
Pumping Fee	(10,050)
Dumping Station Fees	(5,978)
Multi-Units and K-city (\$5/unit/mo.)	(70,320)
Revenue Required for Commodity Rate Calculation	\$ 1,378,486
Sewer Usage (Gallons)	
Projected Billable Volume	78,000,000
Projected Billable Volume - Lift Zone Only	22,000,000
Total Projected Billable Volume	100,000,000
Sewer Rate	
Non-Lift Station Rate	\$ 0.0138
Lift Station Rate	\$ 0.0237
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<u>Lift Station Additional Information:</u>	
FY 19 Actually Billed Gallons (Lift-Station Zone Only)	21,706,300

# **Scenario 5 - Rate Calculations**

WATER Rate Model	
Revenues	
2021 Total Revenue Required - Water	\$ 1,962,599
15% Reserve Requirement	294,390
Deduct Portion Collected through Service Fee	(301,116)
Hydrant Rents (10% of Total)	(98,130)
Surplus Water Sales (Bulk) surcharge only	(67,796)
Revenue Required for Commodity Rate Calculation	\$ 1,789,948
Water Consumption (Gallons)	
Total Estimated Water Sales	131,000,000
Water Rates:	
Commodity Rate (per gal)	\$ 0.0137
Bulk Rate (per gal)	\$ 0.0177
Monthly Fees	\$ 14
<u>Consumption Additional Information:</u> FY19 Gross Meters Water Sales (Gallons)	131,478,500
SEWER Rate Model	
Revenues	
2021 Total Operating Revenue Required - Sewer	\$ 1,734,023
15% Reserve Requirement	260,103
Lift Stations Costs	(222,021)
Pumping Fee	(10,050)
Dumping Station Fees	(6,156)
Multi-Units and K-city (\$5/unit/mo.)	(70,320)
Revenue Required for Commodity Rate Calculation	\$ 1,685,579
Sewer Usage (Gallons)	
Projected Billable Volume	78,000,000
Projected Billable Volume - Lift Zone Only	22,000,000
Total Projected Billable Volume	100,000,000
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Sewer Rate	
Non-Lift Station Rate	\$ 0.0169
Lift Station Rate	\$ 0.0269
<u>Lift Station Additional Information:</u>	
FY 19 Actually Billed Gallons (Lift-Station Zone Only)	21,706,300

# **Scenario 6 - Rate Calculations**

WATER Rate Model	
Revenues	ф 4.000.500
2021 Total Revenue Required - Water	
10% Reserve Requirement	196,260
Deduct Portion Collected through Service Fee Hydrant Rents (10% of Total)	(301,116) (98,130)
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Surplus Water Sales (Bulk) surcharge only	(67,796)
Revenue Required for Commodity Rate Calculation	\$ 1,691,818
Water Consumption (Gallons)	
Total Estimated Water Sales	131,000,000
Water Rates:	
Commodity Rate (per gal)	\$ 0.0129
Bulk Rate (per gal)	
Monthly Fees	\$ 14
Communicate Additional Information	
<u>Consumption Additional Information:</u> FY19 Gross Meters Water Sales (Gallons)	131,478,500
F 1 19 Gloss Weters Water Sales (Gallotis)	131,476,500
SEWER Rate Model	
Revenues	
2021 Total Operating Revenue Required - Sewer	\$ 1,734,023
10% Reserve Requirement	173,402
Lift Stations Costs	(222,021)
Pumping Fee	(10,050)
Dumping Station Fees	(6,156)
Multi-Units and K-city (\$5/unit/mo.)	(70,320)
Revenue Required for Commodity Rate Calculation	\$ 1,598,878
Sewer Usage (Gallons)	
Projected Billable Volume	78,000,000
Projected Billable Volume - Lift Zone Only	22,000,000
Total Projected Billable Volume	100,000,000
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Sewer Rate	
Non-Lift Station Rate	\$ 0.0160
Lift Station Rate	\$ 0.0261
<u>Lift Station Additional Information:</u>	
FY 19 Actually Billed Gallons (Lift-Station Zone Only)	21,706,300

#### City of Homer Water and Sewer Rates Comparison Presented October 26, 2020

	Average Volume						
	City Hall						
	Existing	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5	Scenario 6
Consumption	3800	3800	3800	3800	3800	3800	3800
Water Rate	0.0132	0.0133	0.0126	0.0130	0.0127	0.0137	0.0129
Sewer Rate	0.0145	0.0157	0.0149	0.0148	0.0138	0.0169	0.016
Charges:							
Water	50.16	50.54	47.88	49.40	48.26	52.06	49.02
Sewer	55.10	59.66	56.62	56.24	52.44	64.22	60.8
Service	13	13	13	14	13	14	14
Total Bill	\$ 118.26	\$ 123.20	\$ 117.50	\$ 119.64	\$ 113.70	\$ 130.28	\$ 123.82

High Volume							
			Library				
Existing	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5	Scenario 6	
6600	6600	6600	6600	6600	6600	6600	
0.0132	0.0133	0.0126	0.0130	0.0127	0.0137	0.0129	
0.0145	0.0157	0.0149	0.0148	0.0138	0.0169	0.016	
87.12	87.78	83.16	85.80	83.82	90.42	85.14	
95.7	103.62	98.34	97.68	91.08	111.54	105.6	
13	13	13	14	13	14	14	
\$ 195.82	\$ 204.40	\$ 194.50	\$ 197.48	\$ 187.90	\$ 215.96	\$ 204.74	

Lift-Station (Year-Round)							
Port & Harbor - Maintenance							
Existing	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5	Scenario 6	
1800	1800	1800	1800	1800	1800	1800	
0.0132	0.0133	0.0126	0.013	0.0127	0.0137	0.0129	
0.0224	0.0256	0.0247	0.0249	0.0237	0.0269	0.0261	
23.76	23.94	22.68	23.40	22.86	24.66	23.22	
40.32	46.08	44.46	44.82	42.66	48.42	46.98	
13	13	13	14	13	14	14	
\$ 77.08	\$ 83.02	\$ 80.14	\$ 82.22	\$ 78.52	\$ 87.08	\$ 84.20	

Impact \$ 4.94 \$ (0.76) \$ 1.38 \$ (9.50) \$ 12.78 \$ 5.56

\$ 8.58 \$ (1.32) \$ 1.66 \$ (16.50) \$ 21.46 \$ 8.92

\$ 5.94 \$ 3.06 \$ 5.14 \$ (4.50) \$ 6.94 \$ 7.12